#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### **SCHEDULE 14A**

(RULE 14a-101) SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant  $\Box$ Filed by a Party other than the Registrant  $\boxtimes$ 

Check the appropriate box:

□ Preliminary Proxy Statement.

□ Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2)).

□ Definitive Proxy Statement.

- Definitive Additional Materials.
- Soliciting Material Pursuant to §240.14a-12.

NRG ENERGY, INC.

(Name of Registrant as Specified in its Charter)

#### EXELON CORPORATION

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- ☑ No fee required.
- □ Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which the transaction applies:
  - (2) Aggregate number of securities to which the transaction applies:
  - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - (4) Proposed maximum aggregate value of the transaction:

(5) Total fee paid:

□ Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

On February 2, 2009, Exelon began using the following slides at the Credit Suisse 2009 Energy Summit in discussions with investors:



### Exelon+ NRG:Committed, Moving Forward

William A. Von Hoene, Jr. Executive Vice President and General Counsel

Credit Suisse 2009 Energy Summit February 2-3, 2009



### **Important Information**

This presentation relates to the offer (the "Offer") by Exelon Corporation ("Exelon") through its direct wholly-owned subsidiary, ExelonXchangeCorporation ("Xchange") to exchangeeachissuedand outstandingshareof commonstock (the "NRGshares") of NRGEnergy,Inc. ("NRG") for 0.485 of a shareof Exeloncommonstock. This presentation is for informational purposesonly and does not constitute an offer to exchange, or a solicitation of an offer to exchange, NRG shares, nor is it a substitute for the Tender Offer Statementon ScheduleTOor the Prospectus/Offerto Exchangeincluded in the RegistrationStatementon Form S-4(Reg.No.333-155278) (including the Letter of Transmittal and related documents and as amended from time to time, the "Exchange Offer Documents") previously filed by Exelonand Xchangewith the Securitiesand Exchang@Commission(the "SEC"). TheOffer is made only through the ExchangeOffer Documents. Investorsandsecurityholdersare urgedto readthesedocumentsandother relevant materials as they become available, because they will contain important information.

Exelon expects to file a proxy statement on Schedule 14A and other relevant documents with the SEC in connection with the solicitation of proxies (the "NRG Meeting Proxy Statement") for the 2009 annual meeting of NRG stockholders (the "NRG Meeting"). Exelon will also file a proxy statement on Schedule 14A and other relevant documents with the SEC in connection with its solicitation of proxies for a meeting of Exelon shareholders (the "Exelon Meeting") to be called in order to approve the issuance of shares of Exelon common stock pursuant to the Offer (the "Exelon Meeting Proxy Statement"). **Investors and security holders are urged to read the NRG Meeting Proxy Statement and the Exelon Meeting Proxy Statement and other relevant materials as they become available, because they will contain important information.** 

Investors and security holders can obtain copies of the materials described above (and all other related documents filed with the SEC) at no charge on the SEC's website: www.sec.gov. Copies can also be obtained at no charge by directing a request for such materials to Innisfree M&A Incorporated, 501 Madison Avenue, 20th Floor, New York, New York 10022, toll free at 1-877-750-9501. Investorsand security holders mayalso read and copyany reports, statementsand other information filed by Exelon,Xchangeor NRG with the SEC, at the SEC public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 or visit the SEC's website for further information on its public reference room.

Exelon, Xchange and the individuals to be nominated by Exelon for election to NRG's Board of Directors will be participants in the solicitation of proxies from NRG stockholders for the NRG Meeting or any adjournment or postponement thereof. Exelon and Xchangewill be participants in the solicitation of proxies from Exelorshareholders for the ExelonMeeting or any adjournmentor postponement thereof. In addition, certain directors and executiveofficers of Exelorand Xchangemay solicit proxies for the Exelon Meeting and the NRG Meeting. Information about Exelon and Exelon's directors and executive officers is available in Exelon's proxy statement, dated March 20, 2008, filed with the SEC in connection with Exelon's 2008 annual meeting of shareholders. Information about Xchangeand Xchange's directors and executiveofficers is available in Schedulel to the Prospectus/Offerto Exchange. Information about any other participants will be included in the NRGMeeting Proxy Statement the ExelonMeeting Proxy Statement, as applicable.



### Forward-Looking Statements

This presentation includes forward-looking statements. These forward-looking statements include, for example, statements regarding benefits of the proposed merger, integration plans and expected synergies. There are a number of risks and uncertainties that could cause actual results to differ materially from the forward-looking statements made herein. The factors that could cause actual results to differ materially from these forward-looking statements include Exelon's ability to achieve the synergies contemplated by the proposed transaction, Exelon's ability to promptly and effectively integrate the businesses of NRG and Exelon, and the timing to consummate the proposed transaction and obtain required regulatory approvals as well as those discussed in (1) Exelon's 2007 Annual Report on Form 10-K in (a) ITEM 1A. Risk Factors, (b) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) ITEM 8. Financial Statements and Supplementary Data: Note 19; (2) Exelon's Third Quarter 2008 Quarterly Report on Form 10-Q in (a) Part II, Other Information, ITEM 1A. Risk Factors and (b) Part I, FinanciaInformation, ITEM1. FinanciaIStatements:Note 12; (3) Exelon'spreliminary prospectus/offer to exchange that is contained in the Registration Statement on Form S-4 (Reg. No. 333-155278) that Exelon has filed with the SEC in connection with the offer; and (4) other factors discussed in Exelon's filings with the SEC. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this filing. Exelon does not undertake any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this filing, except as required by law.

Statements made in connection with the exchange offer are not subject to the safe harbor protections provided to forward-looking statements under the Private Securities Litigation Reform Act of 1995.



All information in this presentation concerning NRG, including its business, operations, and financial results, was obtained from public sources. While Exelon has no knowledge that any such information is inaccurate or incomplete, Exelon has not had the opportunity to verify any of that information.

# Full and Fair Offer

- On November 1<sup>1</sup>/<sub>2</sub> , Exelon launched an exchange offer for all of the outstanding shares of NRG common stock
  - Filed Form S-4 with the SEC
  - Fixed exchange ratio of 0.485 Exelon share for each NRG common share
  - Represent 37% premium to the October 17<sup>th</sup> NRG closing price





# Strong Initial Exchange Offer Results

We remain committed to and are moving forward with the transaction

- As of January<sup>th</sup>6, 45.6% of NRG shares had been tendered into the exchange offer
  - Many NRG shareholders have informed Exelon they want to see meaningful discussions, and due diligence, sooner rather than later
  - NRG board and management appear not to have heard the message sent by the very large contingent of shareholders that have already tendered into our exchange offer
- Exchange offer extended until February<sup>th</sup>25
  - Seeking highest possible level of NRG shareholder support to facilitate a negotiated transaction between Exelon and NRG

Initial tender results demonstrate strong support for an EXC / NRG combination

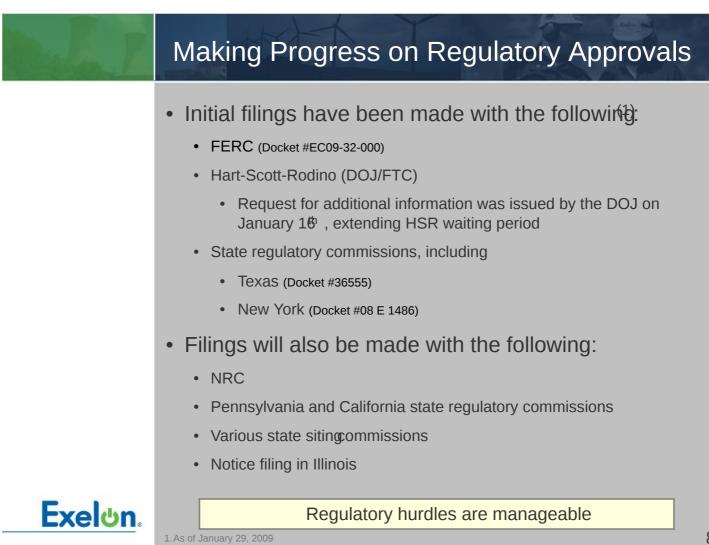


### Moving Forward with Proxy Solicitation

- Pursuing, and soliciting proxies for, two shareholder actions at NRG annual meeting
  - Proposed an expansion of the NRG board from 12 to 19 directors
  - Nominated nine well-qualified, independent candidates who we believe will act in the best interest of NRG and the NRG shareholders
- Encouraging NRG shareholders to support the proposed slate
  - Materials will be sent to NRG shareholders, including a proxy and instructions on how to vote for the slate of new directors
  - Vote will take place at the NRG annual shareholder meeting, likely to occur in May or June

NRG shareholders deserve independent, well-qualified NRG directors to act in their best interest





### Financing Is Not an Obstacle

- Believe we can obtain committed financing for the entire ~\$8 billion of NRG debt, if needed, at the appropriate time
  - Decision to defer commitments allows us to take advantage of improving credit markets
  - Exelon's relationships with many of NRG's banks should facilitate arrangements for new credit facilities when current conflicts are eliminated
- Believe a negotiated combination can be structured in a way to reduce refinancing requirements to \$4B or less
  - We believe that the contemplated structure would not trigger the change of control provision for NRG's \$4.7B of Senior Notes, and would substantially improve credit metrics for those bondholders



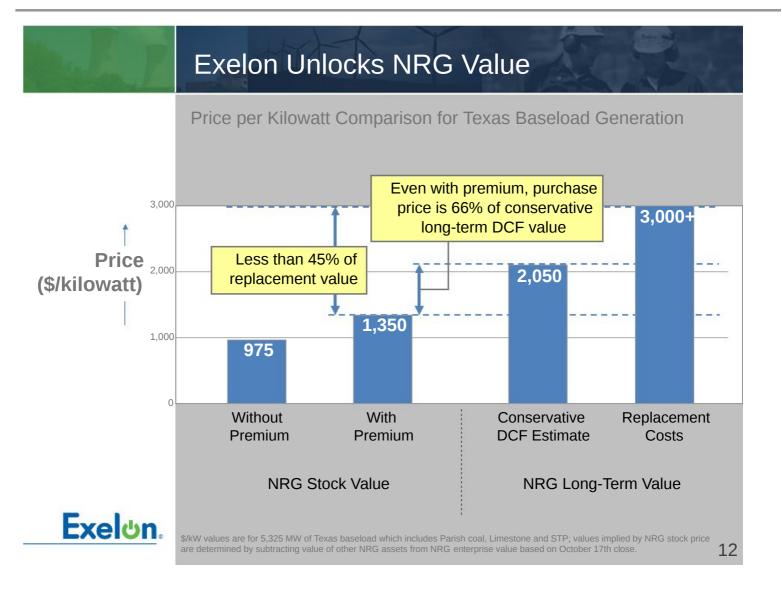
Reflecting our confidence that we can obtain committed financing at the appropriate time, our offer is not subject to a financing condition



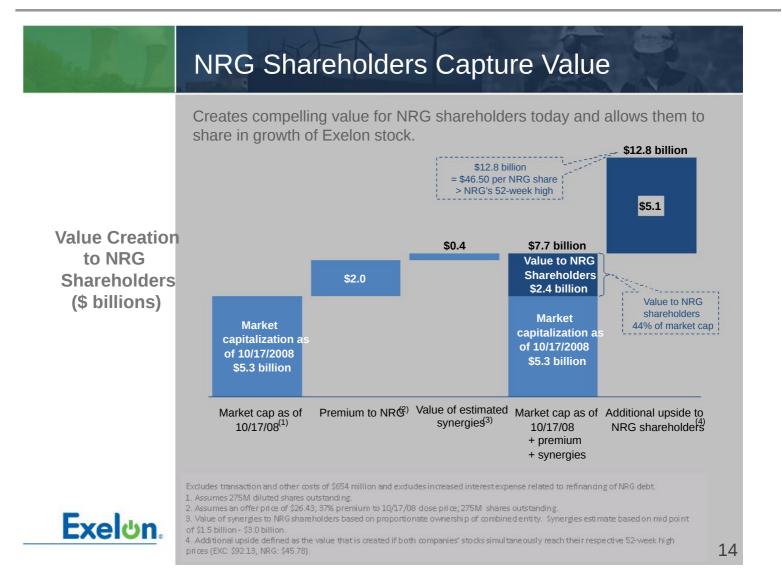
# Compelling Value for NRG Shareholders

- Full and generous priceupfront premium of 37%
- Tax-free opportunity to participate in the future growth of the largest and most diversified US power company, with a substantially improved credit profile and access to liquidity
  - Requisite scope, scale and financial strength
  - Stronger credit metrics and investment grade balance sheet
  - Best-in-class nuclear and fossil operations
  - Low-cost generator, operating in the most attractive markets
  - Exelon 2020 principles will be adapted to the combined fleet
- Potential for substantial synergies
- Manageable regulatory hurdles to close





Maller P	Combination Expected to Create Substantial Synergies		
	(\$ in Millions)		
Exelon	Operations & Maintenance:	\$4,289 <del>-</del>	
NRG	Maintenance & Other Opex: General & Admin Expenses: Other COGS:	\$950 \$309 \$454	
Pro Forma	a Combined Non-fuel Expenses: \$6,002		
	Estimated Annual Cost Saving\$180 -\$306 % of Combined Expenses: 3%-5% Costs to Achieve \$100 NPV of Estimated Synerg\$\$500-\$3,000 NPV of Estimated Synerg\$\$500-\$3,000		
Exelon.	Reflects no revenue or fuel cost synergies. Excl expense related to refinancing of NRG debt. 1. Company 10-K for 2007 and investor present 2. Based on a preliminary analysis of publicly av	ations.	bosts of \$654 million and excludes increased interest to due diligence investigation. 13



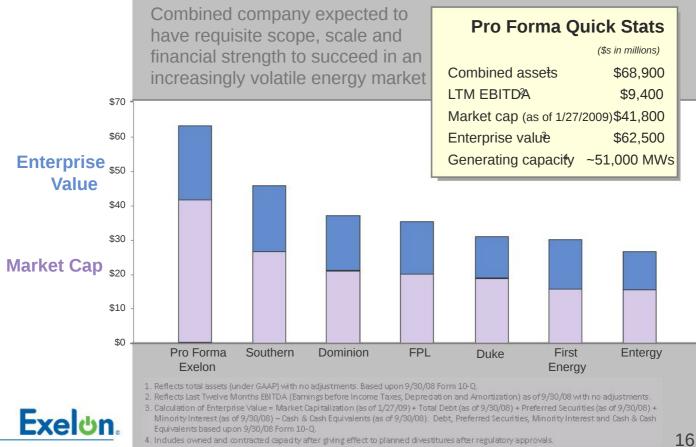
# Percent Contribution of Free Cash Flow

- NRG states they contribute 30% of the free cash flow while getting 17% ownership of the pro-forma company based on offe<sup>1</sup>
- NRG's position is only a 2008 calculation
- Ignores PECO PPA roll-off in 2011 and Exelon carbon uplift
- Factoring in these two omitted pieces for 2008, NRG's free cash flow contribution of the pro-forma company would be 15-17% for  $20\vec{\sigma}8$
- 1. NRG's 12/1/2008 "NRG's Path to Shareholder Values"entation, slide 4. Implied ownership based on a 0.485x exchange ratio



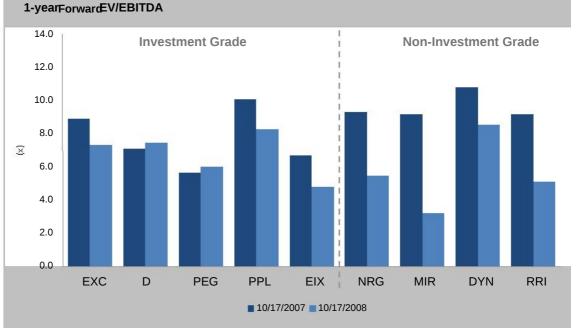
2. PECO PPA assumes market prices as of 11/30/2008. Assumes carbon at \$10-20 per tonne. Not necessarily representative of either company's internal forecast or indicative of results for any other year.

# Combination Will Result in Scope, Scale and Financial Strength



# Credit Ratings Are a Valuation Differentiator

Investment grade credit ratings provide access to capital markets for growth capital and minimize collateral requirements which maximizes liquidity and contributes to superior valuations in difficult markets



Multiples of non-investment grade peers have fallen approximately 40%, whereas multiples of EXC and its investment grade peers have fallen less than 15%

Average Multiples (x)	2007	2008
Investment Grade	7.7	6.8
Non-Investment Grade	9.6	5.6

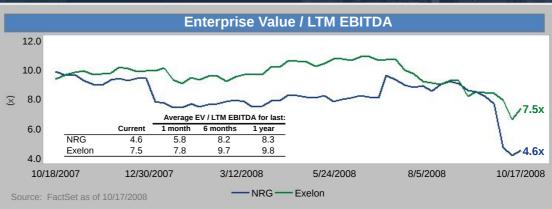


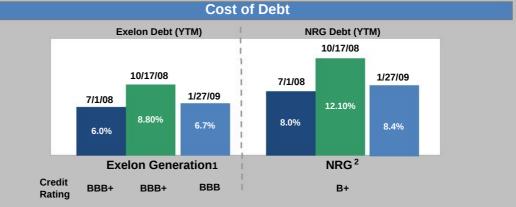
Source: Bloomberg, FactSet as of 10/17/2008

# Stable, Predictable Cash Flow Is Awarded Premium Valuation

Exelon's strong, diversified cash flow streams have provided for a more stable valuation during periods of depressed commodity valuations and/or market turbulence. We believe the market will likely discount NRG's standalone growth prospects given the potential cost to finance its development projects.

Exel<sup>u</sup>n.





Source: Per NRG December 1, 2008 investor presentations, Company filings, Bloomberg 1. Yield to maturity of weighted average of Exelon Generation outstanding publicly traded debt 2. Yield to maturity of weighted average of NRG outstanding publicly traded debt

## World Class Nuclear & Fossil Operations

#### **Combined Company:**

- Largest U.S. power company in terms of generating capacity: ~51,000 MW fleet (18,000 MW nuclear)
- Best-in-class nuclear and fossil operations
- · Second lowest carbon emitting intensity in the industry
- Geographic and fuel diversification with an improved dispatch profile

#### NRG:

#### High performing nuclear plant

- Top quartile capacity factor: 94.9%
- Large, well-maintained, relatively young units

#### **Fossil fleet**

- Half of >500 MW coal units are top quartile capacity factor
- 90% of coal fleet lower-cost PRB and lignite

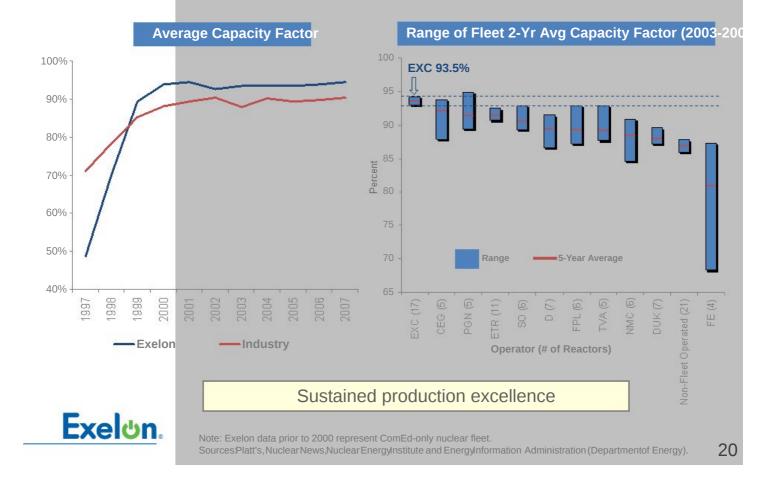
# Exelon.

#### **Exelon:**

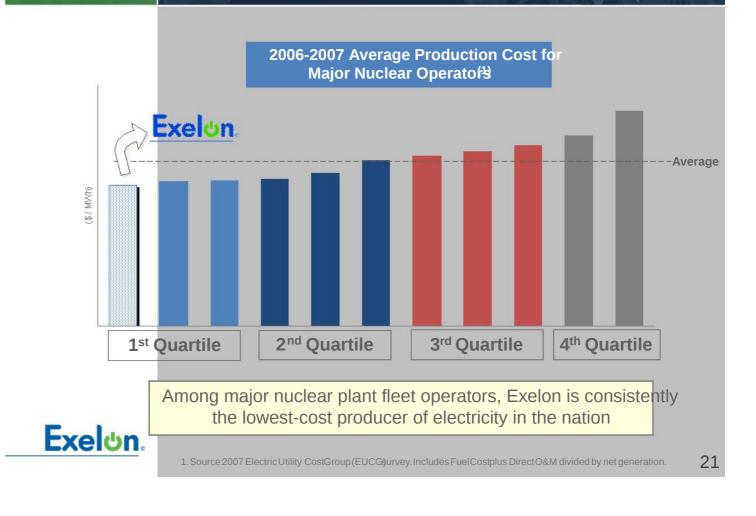
#### Premier U.S. nuclear fleet

- Best fleet capacity factor: ~ 94%
- Lowest fleet production costs: ~ \$15 / MWh
- Shortest fleet average refueling outage duration: 24 days
- Strong reputation for performance and safety

# EXC: World-Class Nuclear Fleet Operator

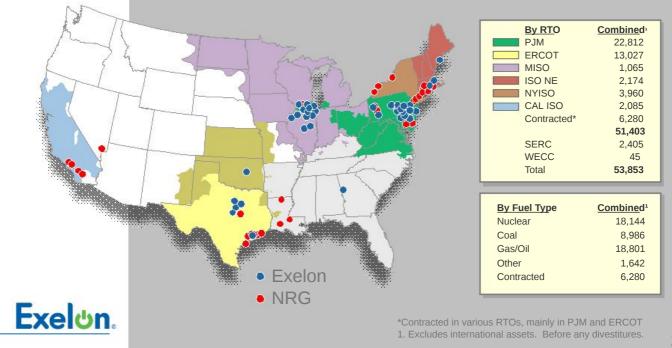


# EXC: Lowest Cost Nuclear Fleet Operator



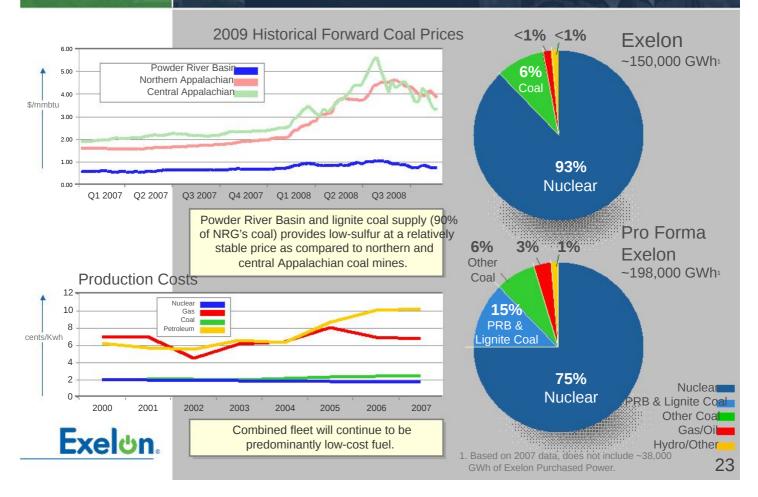
## **Operating in Most Attractive Markets**

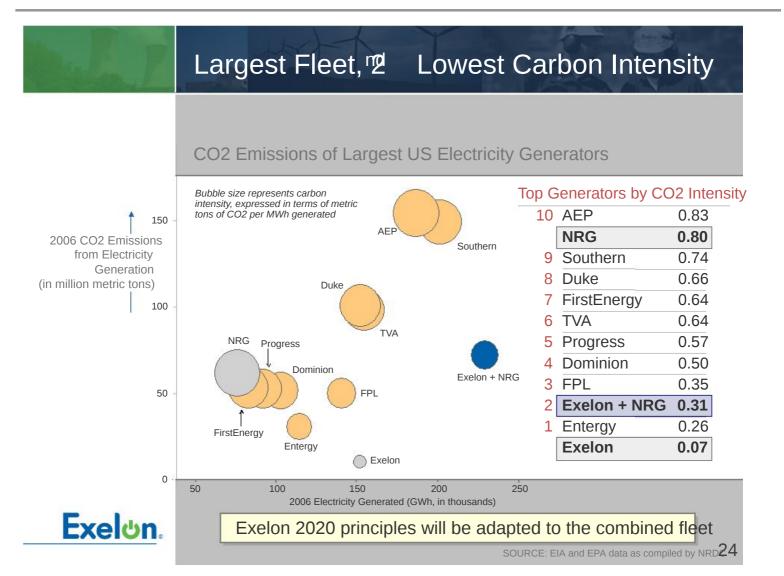
- Geographically complementary generation asset base
- Predominantly located in competitive markets
- Strong presence in PJM (Mid-Atlantic and Midwest) and ERCOT



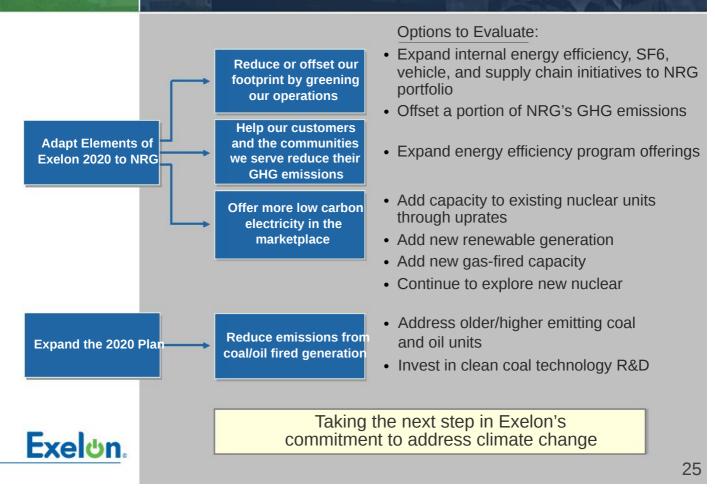
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# Combined Entity Will Continue to Benefit from Low Cost, Low Volatility Fuel Sources



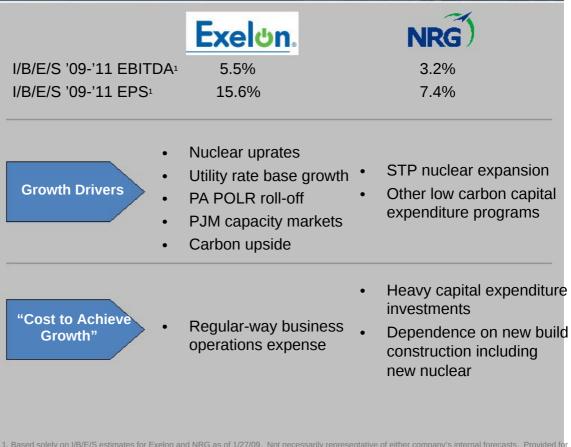


# Exelon 2020 and NRG



### Exelon Offers Lower Risk Growth Opportunitie

We believe Exelon's nearterm growth drivers are more predictable and have dramatically less capital at risk than NRG's



Exelon.

 Based solely on I/B/E/S estimates for Exelon and NRG as of 1/27/09. Not necessarily representative of either co illustration only. Not intended as earnings guidance or as a forecast of expected results.

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## **Clear Value under Multiple Scenarios**

We look at fundamental value creation under a wide range of future commodity price scenarios and our analysis suggests \$1-3 billion of value, possibly more. **Gas Prices** \$6.50 \$7.30 \$7.10 \$7.30 \$8.60 Coal Prices \$20.00 \$20.00 \$11.00 \$11.00 \$20.00 New Build Costs \$1,300 \$1,500 \$1,100 \$1,100 \$1,500 **Carbon Year/Price** \$0 2014/\$22 2020/\$22 2014/\$22 2012/\$12 **Recession** Moderate Moderate Severe Moderate Moderate

Exelon.

Value

Gas price is long-term price in 2008 \$/MMBtu; coal price is long-term price in 2008 \$/ton for PRB8800 excluding transportation; new build cost is long-term combined cycle cost in PJM in 2008 overnight \$/kW; carbon year is year in which national cap and trade starts; carbon price is in 2012 \$/tonne assuming 7% escalation; moderate recession assumes conditions consistent with current forward prices; and severe recession assumes five years of no load growth.

### Exelon More Than Meets the "Five Imperatives"Outlined by NRG on May 28, 20(

NRG's Stated Imperatives	Exelon Combination More than Meets These Imperatives
MUST accumulategeneration at competitive cost	Deal expected to provide NRG stakeholders with significant value and upside and a share of the largest unregulated generation fleet in the United States.
MUST be geographically diversified in multiple markets	NRG stakeholders become part of the most diversified and competitive generation portfolio operating in 12 different states and 6 different regional transmission organizations.
MUST develop and expand our route to market through contracting with retail load providers, trading, direct sales, etc	Exelon's breadth of operations and depth of service allows significant access to customers, retail providers, and other sales channels.
<b>MUST</b> have sophisticated ability to trade, procure, hedge, and originate for electricity and input fuels	Exelon provides NRG stakeholders with broad trading expertise and sound power marketing and risk management practices. Exelon's significant experience in markets with locational prices is particularly relevant since ERCOT is moving to a PJM-type structure
MUST develop depth and breadth in key markets, particularly across fuel types, transmission constraints and merit order	This transaction accomplishes in one step what several transactions might have accomplished for NRG in these regards. Given the current difficulty in accessing capital markets, it is unclear whether NRG would have the ability to meet this objective without Exelon.

Exelon.

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