
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

November 16, 2004

Date of Report (Date of earliest event reported)

Commission File Number	Exact Name of Registrant as Specified in Its Charter; State of Incorporation; Address of Principal Executive Offices; and Telephone Number	IRS Employer Identification Number
1-16169	EXELON CORPORATION (a Pennsylvania corporation) 10 South Dearborn Street—37th Floor P.O. Box 805379 Chicago, Illinois 60680-5379 (312) 394-7398	23-2990190
1-1839	COMMONWEALTH EDISON COMPANY (an Illinois corporation) 10 South Dearborn Street – 37th Floor P.O. Box 805379 Chicago, Illinois 60680-5379 (312) 394-4321	36-0938600
1-1401	PECO ENERGY COMPANY (a Pennsylvania corporation) P.O. Box 8699 2301 Market Street Philadelphia, Pennsylvania 19101-8699 (215) 841-4000	23-0970240
333-85496	EXELON GENERATION COMPANY, LLC (a Pennsylvania limited liability company) 300 Exelon Way Kennett Square, Pennsylvania 19348 (610) 765-6900	23-3064219

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Section 7 – Regulation FD

Item 7.01. Regulation FD Disclosure

Section 9 – Financial Statements and Exhibits

Item 9.01(c) – Financial Statements and Exhibits

On November 16, 2004, Exelon Corporation (Exelon) will participate in the Prudential Energy Day conference, and on November 17-18, Exelon will conduct several investor meetings. Attached as Exhibit 99.1 to this Current Report on Form 8-K are the slides and handouts to be used in these presentations. The slides and handouts include a discussion of a proposed pension funding initiative.

This combined Form 8-K is being furnished separately by Exelon, Commonwealth Edison Company (ComEd), PECO Energy Company (PECO) and Exelon Generation Company, LLC (Generation) (Registrants). Information contained herein relating to any individual registrant has been furnished by such registrant on its own behalf. No registrant makes any representation as to information relating to any other registrant.

Except for the historical information contained herein, certain of the matters discussed in this Report are forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, that are subject to risks and uncertainties. The factors that could cause actual results to differ materially from the forward-looking statements made by a registrant include those factors discussed herein, as well as the items discussed in (a) the Registrants' 2003 Annual Report on Form 10-K—ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Business Outlook and the Challenges in Managing Our Business for each of Exelon, ComEd, PECO and Generation, (b) the Registrants' 2003 Annual Report on Form 10-K—ITEM 8. Financial Statements and Supplementary Data: Exelon—Note 19, ComEd—Note 15, PECO—Note 14 and Generation—Note 13 and (c) other factors discussed in filings with the United States Securities and Exchange Commission (SEC) by the Registrants. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this Report. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this Report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EXELON CORPORATION
COMMONWEALTH EDISON COMPANY
PECO ENERGY COMPANY
EXELON GENERATION COMPANY, LLC

/s/ Robert S. Shapard

Robert S. Shapard
Executive Vice President and Chief Financial Officer
Exelon Corporation

November 16, 2004



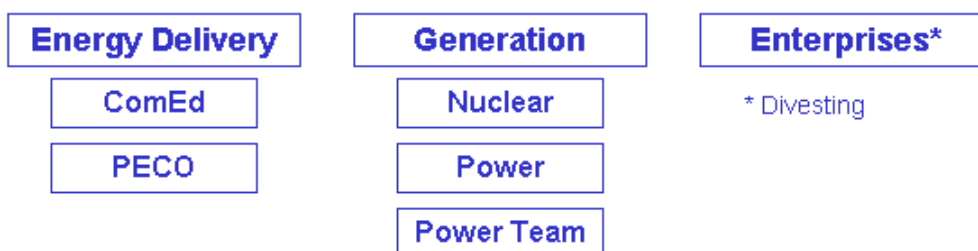
Delivering for Customers and Shareholders

Prudential Energy Day
Chicago
November 16, 2004

Forward-Looking Statements

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, that are subject to risks and uncertainties. The factors that could cause actual results to differ materially from the forward-looking statements made by a registrant include those factors discussed herein, as well as the items discussed in (a) the Registrants' 2003 Annual Report on Form 10-K—ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Business Outlook and the Challenges in Managing Our Business for each of Exelon, ComEd, PECO and Generation, (b) the Registrants' 2003 Annual Report on Form 10-K—ITEM 8. Financial Statements and Supplementary Data: Exelon—Note 19, ComEd—Note 15, PECO—Note 14 and Generation—Note 13, and (c) other factors discussed in filings with the United States Securities and Exchange Commission (SEC) by Exelon Corporation, Commonwealth Edison Company, PECO Energy Company and Exelon Generation Company, LLC (Registrants). Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this presentation.

Exelon



	2003	US Electric Companies
US Retail Electric Customers	5.1 Million	1st
Nuclear Capacity	17,000 MWs	1st
US Capacity Resources	37,800 MWs*	4th
Revenues	\$15.8 Billion	2nd
Market Cap (as of 11/11/04)	\$27.7 Billion	1st

* Operating capacity at 12/31/03; includes long-term contracts and excludes Sthe and New England assets
 Sources: Company reports, Thomson Financial, Bloomberg

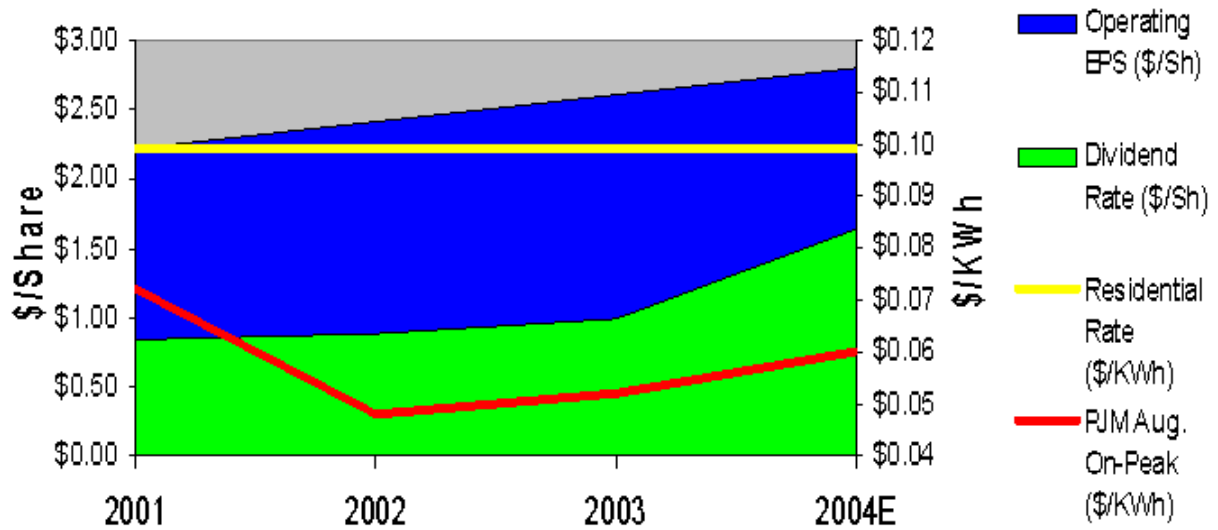
Industry Trends

- Evolving mix of competition and regulation
- Improving power market fundamentals
- Increasing energy prices
- Growing environmental concerns

Exelon's Platform

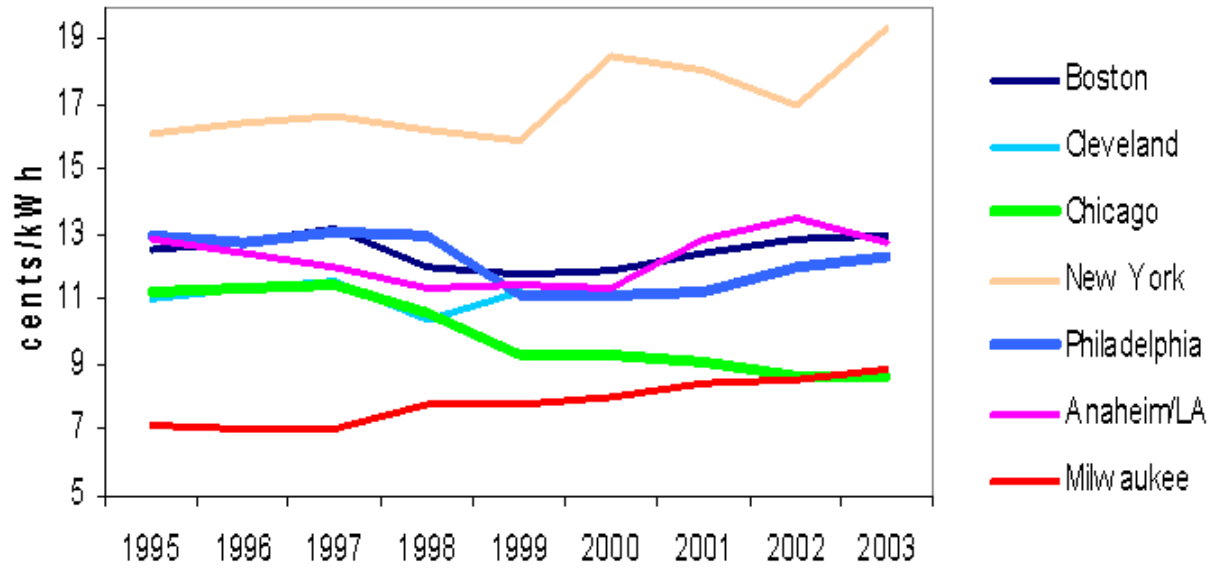
- Low cost, low emissions generation fleet
- Large retail base
- Low metropolitan residential rates
- Successful cost reduction program
- Strong balance sheet

Steady Growth Despite Volatile Markets – Without Rate Increases



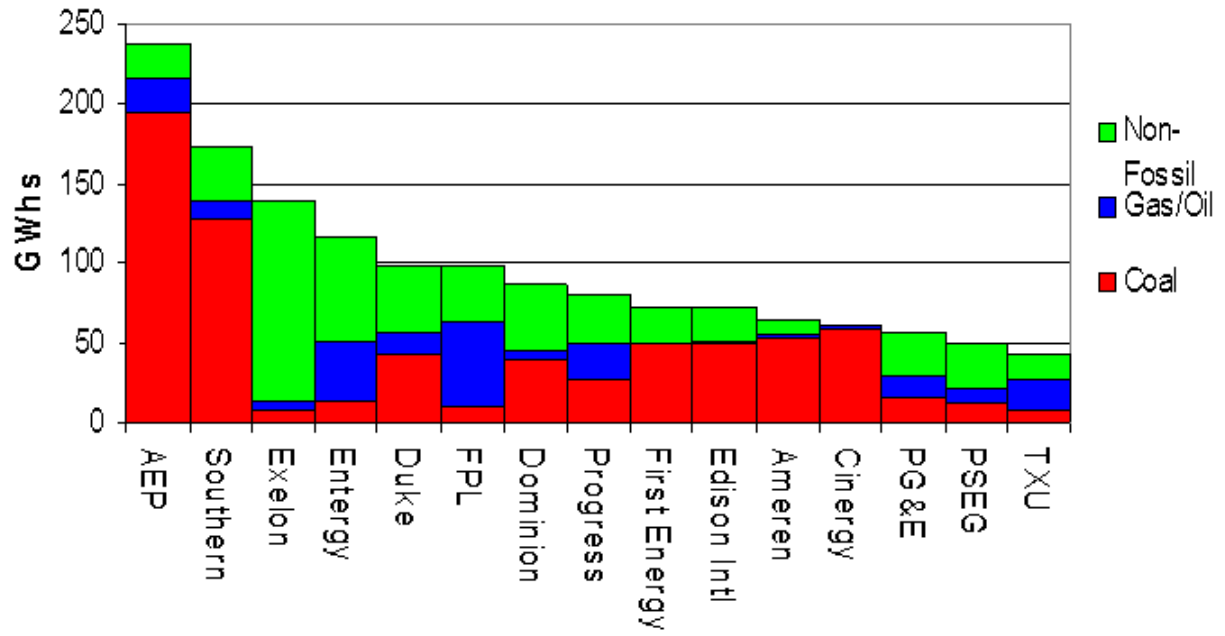
Note: See presentation appendix for reconciliation of adjusted (non-GAAP) operating EPS to GAAP EPS.

Metropolitan Residential Electric Rates



Source: EEI Typical Bill and Average Rate report – Winter2004 (2003 data)

An Environmental Asset



2002 Generation by Fuel Source

Exelon 2004 Financial Scorecard

(\$ in millions, except per share data)	Measure	2004 YTD (through September)	2004 Target/Estimate	Status
Adjusted (non-GAAP) Operating EPS	Year-to-date	\$2.20	\$2.75 - \$2.90 (Guidance)	On track
	Quarter-to-date	\$0.91	\$0.90 (Street consensus as of 10/15)	On track
Exelon Way O&M Savings (pre-tax)	Program-to-date	\$317	\$210	On track
	Year-over-year	\$154	\$47	On track
Exelon Way Cap Ex Savings	Program-to-date	\$251	\$200	On track
	Year-over-year	\$184	\$133	On track
Free Cash Flow	Year-to-date	\$1,008	\$750	On track
Divestitures/Sales	Net cash proceeds	\$389	\$375	On track
Credit Measures	EBITDA Interest Coverage*	7.2x (2003)	8.3x	On track
	Debt to Total Cap*	48%	48%	On track

* Excludes transition debt and Boston Generating Facility debt

Note: See presentation appendix for O&M and Cap Ex savings, EPS, and Free Cash Flow reconciliations to GAAP.

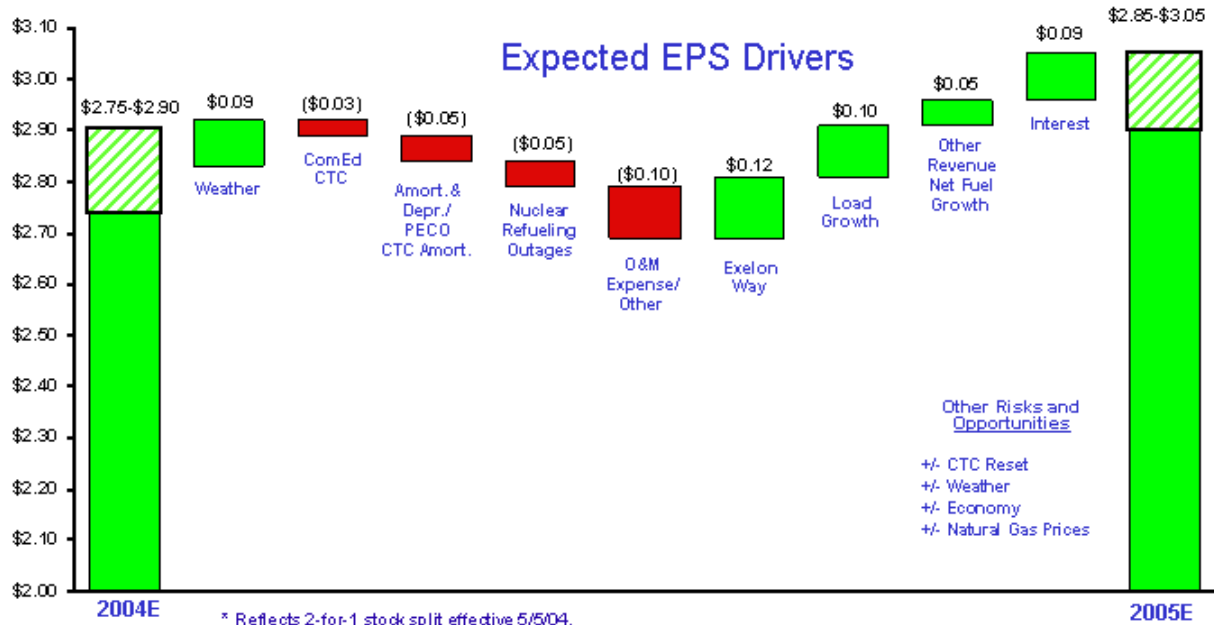
Adjusted (non-GAAP) Operating EPS

	<u>Q3</u>	<u>YTD</u>	
2003 Actual	\$ 0.81	\$ 2.03	
<u>Profit Drivers:</u>			
EED RNF			
- CTC	(0.01)		(0.12)
- Growth/Volume/Other RNF	<u>0.06</u>	0.05	<u>0.15</u> 0.03
ExGen RNF (primarily wholesale prices)	0.00		0.10
Power Team Mark-to-Market	0.04		0.04
AmerGen	0.05		0.07
Lower O&M	0.06		0.09
Lower Interest Expense	0.01		0.03
Sales & Use Taxes	0.02		0.02
Enterprises (approximately breakeven)	(0.02)		0.05
Other	0.00		(0.02)
<u>Loss Drivers:</u>			
Weather	(0.09)		(0.09)
Depreciation and Amortization	(0.02)		(0.08)
Nuclear Refueling Outages (primarily timing)	0.01		(0.03)
Sithe	(0.01)		(0.02)
Share Dilution	<u>(0.01)</u>		<u>(0.04)</u>
2004 Actual	<u>\$ 0.91</u>	<u>\$ 2.20</u>	

Note: RNF = Revenue net Fuel/Purchased Power
Items may not add due to rounding.

See presentation appendix for adjusted (non-GAAP) operating EPS reconciliation to GAAP.

2005 Adjusted (non-GAAP) Operating EPS Guidance: \$2.85 - \$3.05*



Peer Comparisons

	2000-2003 CAGR		2003 EBITDA		2005E
	EPS (%)	Div. (%)	Int. Cov. (X)	Yield (%)	P/E (X)
Exelon	10.6	24.3	7.2*	3.8	14.1
AEP	-7.8	-11.7	4.6*	4.1	14.4
Ameren	-4.0	0	5.7	5.2	16.1
Cinergy	0.3	0.7	4.4	4.5	14.4
Consolidated Ed.	-3.4	0.9	4.5	5.0	16.0
Dominion Res.	10.6	0	4.0	4.0	12.9
Duke Energy	-15.9	-20.6	3.3	4.4	17.3
Edison Int.	20.4	Elim. div.**	2.3	2.5	14.8
Entergy	10.6	9.5	4.9	3.2	14.5
FirstEnergy	-11.6	0	3.7*	3.5	14.1
FPL Group	3.7	3.6	7.0	3.8	14.0
PG&E Corp.	-15.7	Elim. div.	3.3	0	14.8
Progress Energy	-2.3	2.8	4.0	5.4	11.8
PS Enterprise	1.6	0	3.7*	4.9	13.4
Southern	-2.6	1.2	6.0	4.4	15.9
TXU	-16.4	-40.7	3.0*	3.6	11.8
Average (Excl. EXC)	-2.2	-4.2	4.3	3.9	14.4

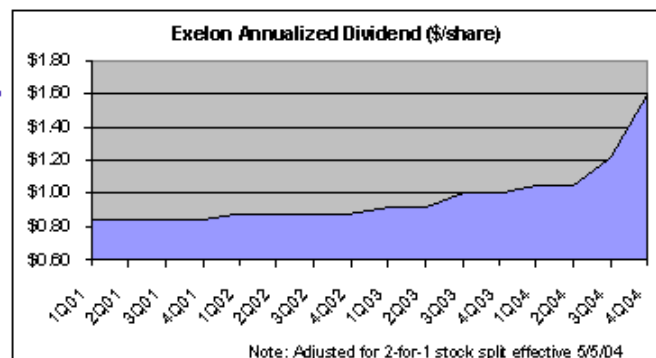
Sources: Thomson Financial, Bloomberg Market data as of 11/11/04 CAGR = Compound annual growth rate
 * Exelon estimates: excludes transition debt interest, EXC coverage ratio also excludes Boston Generating Facility debt
 ** Edison International reinstated dividend 1/04. Note: See presentation appendix for reconciliation to Exelon GAAP EPS.

Primary Investor Focus Areas

- Dividend Payout
- Balance Sheet Strength
- M&A Considerations
- Illinois 2007 Market Structure

Dividend Payout

- Increased annual dividend rate to \$1.60 per share for Q4/2004, equal to 54% of 2005 consensus EPS of \$2.97*
- Q4/2004 dividend increase of 31%; cumulative increase of 60% this year; nearly 85% since January 2003



- Cash from operations has improved significantly
 - used to strengthen balance sheet and accelerate dividend increase
- Exelon's balance sheet and credit measures now superior to most of our peers, which provides flexibility for transition to competitive markets
- 50-60% targeted dividend payout of EPS going forward

* Source: Thomson First Call as of 11/11/04

Note: Payment of future dividends is subject to approval and declaration by the Board of Directors.

Use of Balance Sheet

- There has been a lot of attention focused on balance sheet strength and credit metrics in this sector
- Exelon has a stronger balance sheet and stronger credit metrics than many of its peers
- To enhance shareholder value Exelon will consider the prudent use of greater financial leverage in, for example:
 - Pension funding
 - Stock buy backs
 - M&A transactions
 - Contract restructuring
- For the right situations, Exelon would accept a modest downgrade but is still committed to solid investment grade ratings

Pension Funding Initiative

- Exelon's Pension Plans are currently under funded by approximately \$2 billion
- Management plans to recommend to the Board of Directors the full funding of the shortfall in 2005
- Benefits include:
 - Elimination of under funded status
 - Tax deduction partially funds contribution
 - Plan assets earn tax free
 - Eliminate \$360 million annual pension funding payment
- Financial Impact
 - Increases leverage by approximately \$1.4 billion
 - Increases free cash flow by approximately \$160 million annually (current pension funding payment less additional debt service)
 - Accretive to EPS by 5 to 6 cents annually and growing

M&A Considerations

- There is continued media speculation and inquiry about acquisition activity by Exelon. It is Exelon's policy not to comment on rumors.
- Industry consolidation is likely.
- Exelon continues to look for and evaluate opportunities to add value through M&A.
- Exelon will only make acquisitions if they meet our strict criteria:
 - Accretive in the first year
 - Returns exceed our cost of capital
 - No credit degradation (See slide 14)
- Our Board will apply these criteria in a manner that is consistent with our disciplined approach to acquisitions and, as appropriate, to serve the best interest of our shareholders.
- Exelon is well positioned to thrive in the evolving competitive markets and would not make acquisitions that dilute our stand-alone potential.

Illinois Restructuring Post 2006

- Workshop reports presented to ICC 10-15-04. Workshop participants included Illinois Electric Utilities, Alternative Retail Electric Suppliers (ARES), representatives of residential, commercial and industrial consumers, environmental groups, independent generators and state and municipal governments.
- Workshop Reports indicate Stakeholders are tending toward a competitive procurement process resulting in market based rates for customers
 - A full requirements “descending clock” vertical auction similar to NJ format seems to have most support
- The ICC is expected to issue its final report in December
- Exelon is well positioned regardless of procurement process – lowest cost energy source in the region; without material fuel cost or environmental risk

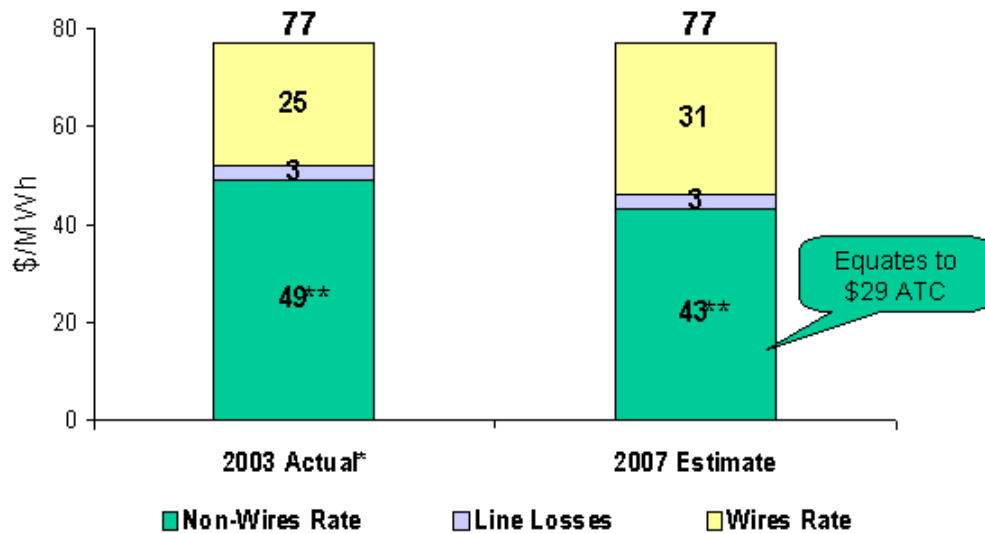
Post-2006 Implementation Steps

1. ICC Reports – No date set, but anticipate in December 2004
2. Implementation work will occur throughout 2005
3. Goal is to have as much in place by mid-2006 as possible, allowing for customer outreach efforts describing features of post-transition period

Competition Benefiting IL Customers

- Since the onset of customer choice in 1997, more than 70% of ComEd's biggest customers have chosen alternatives to bundled rates, some saving up to 15%
- Residential customers saved 20% with a rate reduction, and even more considering a 10-year rate freeze when the CPI increased 20% (current rates lowest since early 1990's)
- Since 1998, outage frequency is down 44%, duration is down 53%
- Nuclear capacity factors have increased from 49% to 93%
- 9,000 megawatts of new competitive power supply brought on-line (and not in rate base)

ComEd Bundled Tariff for Mass Market



Assumes increase in wires charges to recover increased investment in transmission and distribution infrastructure and costs.

* Representative of unbundling of existing tariff.

** Includes the cost of energy, capacity, ancillary services, load following, weather, switching and congestion.

Note: Mass Market represents residential and small commercial and industrial customer classes.

2007 ComEd POLR Price Sensitivity to Fuel Prices

PRB Coal \$/Ton		\$ 5	\$ 7*	\$ 9
HH Gas \$/MMBTU				
\$ 3	\$/MWh	\$ 44	\$ 45	\$ 46
\$ 5*		\$ 48	\$ 49**	\$ 50
\$ 7		\$ 52	\$ 54	\$ 55

* Fuel prices assumed in CERA's 2007 MAIN ATC price forecasts (avg. of "Technology Enhanced" and "Rear View Mirror" scenarios)

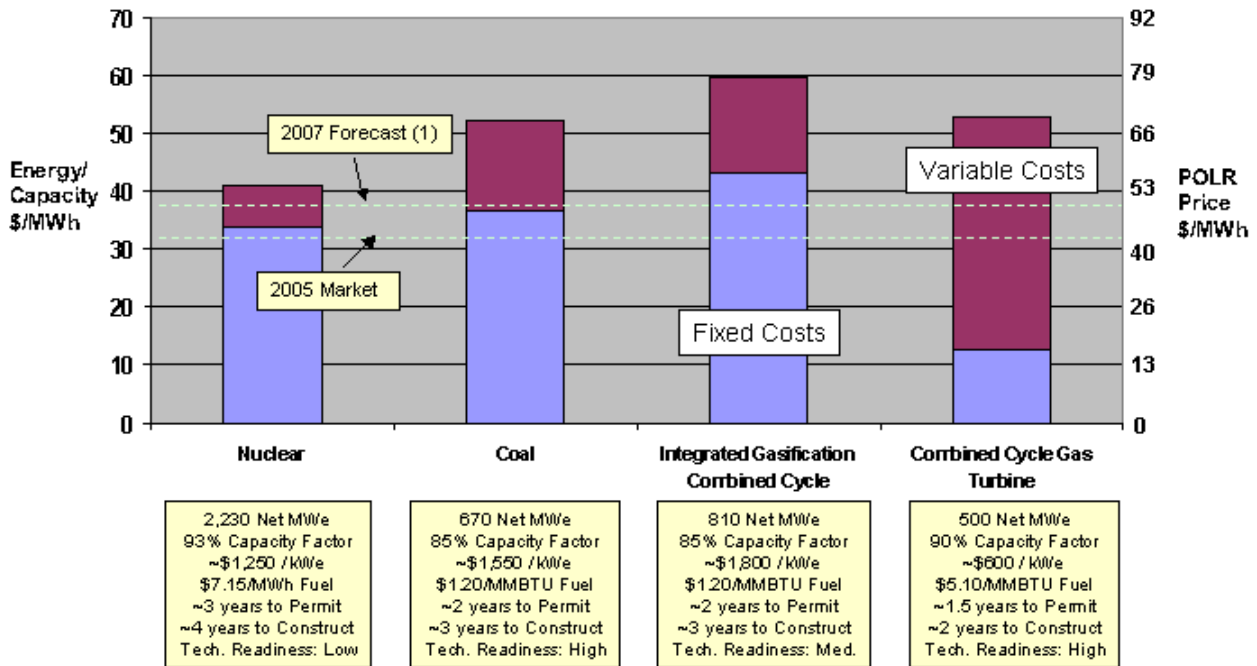
** POLR price assumed to be 1.5 x CERA's 2007 MAIN ATC price forecast of \$33 per MWh (average of two scenarios above)

Assumptions for sensitivity analysis: Coal on the margin 80% of hours, 10,500 heat rate, 0.057 Tons/MMBTU. Gas on the margin 20% of hours, 7,200 heat rate. POLR price equates to 1.5 x ATC price

2007 NYMEX Henry Hub gas price currently about \$5.70/MMBTU (as of 8/04)

2007 Powder River Basin coal price currently about \$8.30/Ton (as of 8/04)

Break-Even Price for New Base Load Construction



Global Assumptions: 40-year plant life; 9% after-tax weighted avg. cost of capital; 40% tax rate; 3% cost, fuel and power price escalation. Fixed costs include fixed O&M, capital and return on capital. Variable costs include variable O&M, fuel and emissions costs. POLR price assumed to be 1.32 x energy + capacity (equivalent to 1.5 x energy only) for base-loaded plants.

(1) CERA Energy Forecast plus Capacity

ComEd Delivery Service Investments

(Pro forma \$ in Millions)	2003	2000	Chg.
Gross DST Plant	\$ 10,670	\$ 8,518	25%
LESS: Accumulated Depreciation	(4,580)	(3,747)	22%
PLUS: Other Add'ts (CWIP, Mtrls, Oper. Reserves, OPEB)	(100)	(325)	69%
LESS: Deferred Taxes	(990)	(829)	19%
Rate Base	<u>\$ 5,000</u>	<u>\$ 3,617</u>	<u>38%</u>
Weighted Average Cost of Capital	9%	9%	
Authorized Return	450	326	
Gross Revenue Conversion Factor	1.66	1.67	
Authorized Return Grossed Up for Taxes	747	543	
Operating Expenses before Income Taxes	1,480	1,115	33%
Revenue Requirement	<u>2,227</u>	<u>1,658</u>	<u>34%</u>

ComEd has made significant investments in Delivery Rate Base and experienced significant increases in costs since the last rate case test year (2000).

Note: Financial data is simplified and rounded for illustrative purposes.

Deploying Our Cash - Forecast

Amounts in \$ Millions	2004	2005	2006 ⁽¹⁾	Total '04 - '06
Net Income ⁽²⁾	1,890	1,970	2,075	5,935
Depreciation & Amortization ⁽²⁾	1,580	1,640	1,850	5,070
Deferred Taxes/Other ⁽²⁾	180	(70)	(250)	(140)
Cash From Operations ⁽²⁾	3,650	3,540	3,675	10,865
Capital Expenditures - Ex Nuclear Fuel	(1,520)	(1,370)	(1,200)	(4,090)
Nuclear Fuel	(370)	(500)	(480)	(1,350)
Net Cash From Operations ⁽²⁾	1,760	1,670	1,995	5,425
Dividends (Jan-04 Level)	(730)	(730)	(730)	(2,190)
Available Cash Flow	1,030	940	1,265	3,235
Other Cash Flows				
Enterprises	240	-	-	240
DOE Settlement	30	-	-	30
Boston Generation/Sithe	180	200	-	380
Syn Fuel	50	30	20	100
Other Cash Flows	500	230	20	750
Total Net Cash Flow	1,530	1,170	1,285	3,985
Cash Uses				
Strengthen ComEd Balance Sheet	(1,200)	-	-	(1,200)
Other Retired Debt	(230)	(560)	(650)	(1,440)
Increase Dividend Payout ⁽³⁾	(100)	(335)	(375)	(810)
Other Uses	-	(275)	(260)	(535)
Net Cash Uses	(1,530)	(1,170)	(1,285)	(3,985)
Assumed Common Shares (MM)	662	668	669	

(1) Illustrative only – assumes 5% EPS growth

(2) Reflects a non-GAAP forecast based upon a point estimate within the earnings guidance range. See presentation appendix "2004/2005 Earnings Guidance" for items excluded from this non-GAAP forecast.

(3) Assumes approximate middle of the targeted payout range for 2005 and 2006 although no Board action has been taken
Notes: Does not include the impact of the proposed pension funding initiative. Items may not add due to rounding.

Well Positioned for Continued Outperformance

- ✓ One of the strongest balance sheets in the group
- ✓ Completed exit from non-core businesses
- ✓ Successful cost reduction program
- ✓ DOE settlement on spent nuclear fuel storage
- ✓ Expanded PJM
- ✓ High energy prices
- ✓ Improving market fundamentals
- ✓ End of transition period in Illinois

APPENDIX

2004/2005 Earnings Guidance*

Exelon's adjusted (non-GAAP) operating earnings for 2004 are expected to be in the range of \$2.75 to \$2.90 per share and for 2005 in the range of \$2.85 to \$3.05 per share. Our outlook for adjusted (non-GAAP) operating earnings excludes earnings from investments in synthetic fuel producing facilities, debt retirement charges associated with ComEd's accelerated liability management plan, reimbursements from the U.S. Department of Energy for prior period spent nuclear fuel storage costs, the cumulative effect of adopting FIN 46-R, any profit or loss related to Boston Generating, and severance and severance-related costs related to The Exelon Way. These estimates do not include any impact of future changes to GAAP. In addition, these estimates do not include the impact of the proposed pension funding initiative.

* Reflects 2-for-1 stock split effective 5/5/04.

Exelon Way — 2004 September YTD Savings

(\$ in millions)

	2004 Pre-tax O&M September YTD Savings	
	2003	2004
GAAP Operating and Maintenance Expense (O&M)	\$3,362	\$2,921
Operating Adjustments:		
March 3 ComEd Global Settlement Agreement	(41)	—
2004 Financial Impact of Boston Generating (BG)	—	(57)
Investments in Synthetic Fuel Producing Facilities	—	(69)
Settlement Associated with the Storage of Spent Nuclear Fuel	—	42
Exelon Way Severance and Severance-related Charges	(167)	(53)
Impairment of Exelon Enterprises' InfraSource Investment	(4)	—
Operating O&M	3,150	2,784
Exelon Way O&M Adjustments:		
Remove Net Enterprises and BG (1)	(740)	(183)
Remove Nuclear Decommissioning Accretion Expense and Other SFAS 143 Adjustments (2)	(86)	(73)
Remove 2004 Incremental Impact of Sithe	—	(41)
Add AmerGen, net of Accretion and Severance (3)	268	—
Normalize Incremental Impact of Nuclear Outages	—	(48)
Add Payroll Taxes (4)	78	77
Exelon Way O&M	\$2,670	\$2,516
Year over Year Exelon Way O&M Savings		\$ 154
Program-to-Date O&M Savings	Pre-tax	After-tax (5)
2003 Ramp-up	\$163	\$101
2004 September YTD	154	95
Total Exelon Way O&M Savings	\$317	\$196

- (1) Excludes corporate costs that remain within Exelon and is net of intercompany impact. Enterprises excludes Exelon Energy in 2003; in 2004 Exelon Energy is included in Generation.
- (2) Accretion expense and other SFAS 143 adjustments are non-cash expenses related to nuclear decommissioning and are not included in Exelon Way expenditures
- (3) Normalize to 100% in 2003; in 2003, AmerGen was included in Equity in Earnings of Unconsolidated Affiliates
- (4) Includes AmerGen and excludes Enterprises
- (5) Tax rate is 38%

	2004 CapEx September YTD Savings	
	2003	2004
GAAP Capital Expenditures (CapEx) (A)	\$1,409	\$1,295
Adjustments:		
Include AmerGen CapEx	100	—
Exclude BG CapEx (incl. 2004 credit)	(5)	7
Settlement Associated with the Storage of Spent Nuclear Fuel	—	18
Adjusted CapEx	\$1,504	\$1,320
Year over Year CapEx Savings		\$ 184
Program-to-Date Exelon Way CapEx Savings:		
2003 Ramp-up		\$ 67
2004 September YTD		184
Total Exelon Way CapEx Savings		\$ 251

- (A) Net of proceeds from liquidated damages for 2003

Total YTD Cash Savings thru September 2004	
After-tax O&M	\$ 95
CapEx	184
Total Exelon Way Cash Savings	\$279
Total Program-to-Date Cash Savings	

After-tax O&M	\$196
CapEx	251
Total Exelon Way Cash Savings	\$447

2003 Ramp-Up Exelon Way Savings

(\$ in millions)	2003 Pre-tax O&M Ramp-up Savings	
	2002	2003
GAAP Operating and Maintenance (O&M)	\$ 4,345	\$4,508
Operating Adjustments:		
March 2003 ComEd Settlement Agreement	—	(41)
Severance	(10)	(256)
Enterprises goodwill impairment and impairments due to anticipated sales	—	(53)
Operating O&M	4,335	4,158
Exelon Way O&M Adjustments:		
Remove Enterprises and Boston Generating (BG) (1)	(1,212)	(903)
Add incremental impact of Texas Plants	10	—
Remove nuclear decommissioning accretion expense and Other SFAS 143 Adjustments (2)	—	(118)
Add 2002 incremental impact of Exelon New England	50	—
Normalize incremental impact of nuclear outages	(24)	—
Add AmerGen, net of decommissioning accretion (3)	412	393
Add Payroll Taxes (4)	95	91
Exelon Way O&M	\$ 3,666	\$3,621
Exelon Way O&M Savings:		
Difference between 2002 and 2003 Exelon Way O&M		\$ 45
2003 inflationary impact (5)		107
Pension and post-retirement increase (6)		103
Calculated 2003 Savings		\$ 255
Exclude savings from prior cost management initiatives (e.g., CMI)		(92)
Exelon Way O&M Savings — Pre-tax		\$ 163
After-tax O&M Savings (7)		\$ 101

- (1) Excludes corporate costs that remain within Exelon and is net of intercompany impact. Enterprises excludes Exelon Energy.
- (2) Accretion expense and other SFAS 143 adjustments are non-cash expenses related to nuclear decommissioning and are not included in Exelon Way expenditures
- (3) Normalized to 100% of AmerGen in 2002 and 2003; in 2002 and 2003, AmerGen was included in Equity in Earnings of Unconsolidated Affiliates
- (4) Includes AmerGen and excludes Enterprises
- (5) 2002 base excluding pension and post-retirement expenses of \$103m, inflated at 3%
- (6) Pension and post-retirement expense increase
- (7) Tax rate is 38%

	2003 Cap Ex Ramp-up Savings	
	2002	2003
GAAP Capital Expenditures (CapEx) (A)	\$2,150	\$1,862
Adjustments:		
Exclude net impact of Boston Generating (A)	—	20
Include AmerGen	155	171
Adjusted CapEx	\$2,305	\$2,053
Year-over-year CapEx Savings		\$ 252
Exelon Way CapEx Savings:		
Difference between 2002 and 2003 Exelon Way CapEx		\$ 252
2003 inflationary impact (B)		69
Calculated 2003 Savings		\$ 321
Exclude savings from prior cost management initiatives (e.g., CMI)		(254)
Exelon Way Savings - 2003 Ramp-up		\$ 67

- (A) Net of proceeds from liquidated damages for 2003
- (B) Inflation assumed at 3%

Total Ramp-up Cash Savings

After-tax O&M

\$101

CapEx

67

Total Exelon Way Cash Savings

\$168

September 2004 Year-to-Date Reconciliation

Total Increase in Cash and Cash Equivalents to Free Cash Flow Reconciliation

GAAP - Increase in Cash and Cash Equivalents	\$	91
Adjustments for Goal:		
Discretionary Debt Activity:		
- Change in Short-Term Debt		1
- Net Long-Term Debt Retirements ⁽¹⁾		925
- Other Financing Activities		(36)
Cash from Long-Term Incentive Plan ⁽²⁾		(117)
Other Discretionary Adjustments ⁽³⁾		144
Total Adjustments		<u>917</u>
Free Cash Flow	\$	<u>1,008</u>

(1) Includes net long-term debt issuances and payment on the acquisition note to Sithe Energies, Inc. and excludes ComEd Transitional Funding Trust and PECO Energy Transition Trust Retirements.

(2) Net of treasury shares purchased.

(3) Includes the incremental increase in dividend payments over 2003, exclusion of Sithe cash, severance payments, call premiums associated with the redemption of debt as a result of the accelerated liability management plan, and the tax effect of discretionary items.

Free Cash Flow

We define free cash flow as:

- Cash from operations (which includes pension contributions and the benefit of synthetic fuel investments), less
- Cash used in investing activities (includes asset dispositions), less
 - Transition debt maturities
 - Common stock dividend payments at 2003 rates
 - Other routine activities (e.g., severance payments, tax effect of discretionary items, etc.)

Available Cash Flow

- Cash from operations (excluding the DOE settlement, Boston Generating, Sithe and synthetic fuel investment cash flows) less capital expenditures, less common stock dividend payments at the January 2004 level. Cash from operations also excludes the cash effect of changes in working capital and other non-current assets and liabilities.
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Appendix:

**Reconciliation of GAAP Reported and Adjusted (non-GAAP)
Operating Earnings per Diluted Share**

2000 GAAP Reported EPS	\$ 1.44
Change in common shares	(0.53)
Extraordinary items	(0.04)
Cumulative effect of accounting change	—
Unicom pre-merger results	0.79
Merger-related costs	0.34
Pro forma merger accounting adjustments	(0.07)
2000 Adjusted (non-GAAP) Operating EPS	\$ 1.93
2001 GAAP Reported EPS	\$ 2.21
Cumulative effect of adopting SFAS No. 133	(0.02)
Employee severance costs	0.05
Litigation reserves	0.01
Net loss on investments	0.01
CTC prepayment	(0.01)
Wholesale rate settlement	(0.01)
Settlement of transition bond swap	—
2001 Adjusted (non-GAAP) Operating EPS	\$ 2.24
2002 GAAP Reported EPS	\$ 2.22
Cumulative effect of adopting SFAS No. 141 and No. 142	0.35
Gain on sale of investment in AT&T Wireless	(0.18)
Employee severance costs	0.02
2002 Adjusted (non-GAAP) Operating EPS	\$ 2.41
2003 GAAP Reported EPS	\$ 1.38
Boston Generating impairment	0.87
Charges associated with investment in Sithe Energies, Inc.	0.27
Severance	0.24
Cumulative effect of adopting SFAS No. 143	(0.17)
Property tax accrual reductions	(0.07)
Enterprises' Services goodwill impairment	0.03
Enterprises' impairments due to anticipated sale	0.03
March 3 ComEd Settlement Agreement	0.03
2003 Adjusted (non-GAAP) Operating EPS	\$ 2.61

Note: EPS figures reflect 2-for-1 stock split effective 5/5/04. Three-year 2003/2000 compound annual growth rate (CAGR): $\$1.38/\$1.44 = -1.4\%$ based on GAAP reported results. Three-year 2003/2000 CAGR: $\$2.61/\$1.93 = 10.6\%$ based on adjusted (non-GAAP) operating results.

3 Months Ended September 30, 2003 GAAP Reported EPS	\$(0.16)
Boston Generating impairment	0.87
Charges associated with investment in Sithe Energies, Inc.	0.05
Severance	0.16
Property tax accrual reductions	(0.07)
Enterprises' gain on sale	(0.04)
3 Months Ended September 30, 2003 Adjusted (non-GAAP) Operating EPS	\$ 0.81
9 Months Ended September 30, 2003 GAAP Reported EPS	\$ 0.96
Boston Generating impairment	0.87
Charges associated with investment in Sithe Energies, Inc.	0.25
Severance	0.16
Cumulative effect of adopting SFAS No. 143	(0.17)
Property tax accrual reductions	(0.07)
March 3 ComEd Settlement Agreement	0.03
9 Months ended September 30, 2003 Adjusted (non-GAAP) Operating EPS	\$ 2.03
3 Months Ended September 30, 2004 GAAP Reported EPS	\$ 0.85
Losses associated with debt retirements	0.10
Settlement associated with the storage of spent fuel	(0.04)
Investments in synthetic fuel-producing facilities	(0.03)
Severance	0.03
3 Months Ended September 30, 2004 Adjusted (non-GAAP) Operating EPS	\$ 0.91
9 Months Ended September 30, 2004 GAAP Reported EPS	\$ 2.25
Losses associated with debt retirements	0.10
Settlement associated with the storage of spent fuel	(0.04)
Investments in synthetic fuel-producing facilities	(0.07)
Severance	0.05
Cumulative effect of adopting FIN No. 46-R	(0.05)
Boston Generating 2004 impact	(0.04)
9 Months Ended September 30, 2004 Adjusted (non-GAAP) Operating EPS	\$ 2.20