UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

January 28, 2004

(Date of earliest event reported)

| Commission File Number | Name of Registrant; State of Incorporation; Address of Principal Executive Offices; and Telephone Number | IRS Employer Identification Number |
|---------------------------|---|---------------------------------------|
| 1-16169 | EXELON CORPORATION (a Pennsylvania corporation) 10 South Dearborn Street — 37th Floor P.O. Box 805379 Chicago, Illinois 60680-5379 (312) 394-7398 | 23-2990190 |
| 1-1839 | COMMONWEALTH EDISON COMPANY (an Illinois corporation) 10 South Dearborn Street — 37th Floor P.O. Box 805379 Chicago, Illinois 60680-5379 (312) 394-4321 | 36-0938600 |
| 1-1401 | PECO ENERGY COMPANY (a Pennsylvania corporation) P.O. Box 8699 2301 Market Street Philadelphia, Pennsylvania 19101-8699 (215) 841-4000 | 23-0970240 |
| 333-85496 | EXELON GENERATION COMPANY, LLC (a Pennsylvania limited liability company) 300 Exelon Way Kennett Square, Pennsylvania 19348 (610) 765-6900 | 23-3064219 |

TABLE OF CONTENTS

Item 9. Regulation FD Disclosure and Item 12. Results of Operations and Financial Condition

SIGNATURES

EX-99.1 Press Release

EX-99.2 Fourth Quarter 2003 Earnings Call Slides EX-99.3 Reconciliation of GAAP reported/adjusted

EX-99.4 2004 Earnings Guidance EX-99.5 Market Cap Rankings

Table of Contents

Item 9. Regulation FD Disclosure and Item 12. Results of Operations and Financial Condition

On January 28, 2004, Exelon Corporation (Exelon) announced via press release Exelon's results for its fourth quarter and year ended December 31, 2003. A copy of Exelon's press release is attached hereto as Exhibit 99.1, and materials for the January 28, 2004 conference call and webcast are attached hereto as Exhibits 99.2 through 99.5. This Form 8-K and the attached exhibits are provided under Items 9 and 12 of Form 8-K and are furnished to, but not filed with, the Securities and Exchange Commission.

Exhibit Index

| Exhibit No. | Description |
|-------------|--|
| 99.1 | Press release |
| 99.2 | Fourth quarter 2003 earnings conference call slides |
| 99.3 | Reconciliation of GAAP reported and adjusted (non-GAAP) operating earnings per diluted |
| | share (2000 — 2003) |
| 99.4 | 2004 earnings guidance |
| 99.5 | Market cap rankings |

This combined Form 8-K is being furnished separately by Exelon, Commonwealth Edison Company (ComEd), PECO Energy Company (PECO) and Exelon Generation Company, LLC (Generation) (Registrants). Information contained herein relating to any individual registrant has been filed by such registrant on its own behalf. No registrant makes any representation as to information relating to any other registrant.

Except for the historical information contained herein, certain of the matters discussed in this Report are forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, that are subject to risks and uncertainties. The factors that could cause actual results to differ materially from the forward-looking statements made by a registrant include those factors discussed herein, as well as the items discussed in (a) the Registrants' 2002 Annual Report on Form 10-K — ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Business Outlook and the Challenges in Managing Our Business for each of Exelon, ComEd, PECO and Generation, (b) the Registrants' 2002 Annual Report on Form 10-K — ITEM 8. Financial Statements and Supplementary Data: Exelon — Note 19, ComEd — Note 16, PECO — Note 18 and Generation — Note 13 and (c) other factors discussed in filings with the United States Securities and Exchange Commission (SEC) by the Registrants. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this Report. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this Report.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EXELON CORPORATION COMMONWEALTH EDISON COMPANY PECO ENERGY COMPANY EXELON GENERATION COMPANY, LLC

/s/ Robert S. Shapard

Robert S. Shapard Executive Vice President and Chief Financial Officer Exelon Corporation

January 28, 2004



FOR IMMEDIATE RELEASE

January 28, 2004

News Release

From: Exelon Corporation

Corporate Communications

P.O. Box 805379 Chicago, IL 60680-5379

Contact: Linda Marsicano, Media Relations

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Linda Byus, CFA, Investor Relations

312.394.7696

Exelon Corporation Announces Fourth Quarter Earnings; Increases Dividend Rate by 10%

Chicago (January 28, 2004) — Exelon's fourth quarter 2003 consolidated earnings prepared in accordance with GAAP were \$274 million, or \$0.83 per diluted share, compared with \$397 million, or \$1.22 per diluted share, in 2002. Full year 2003 consolidated earnings prepared in accordance with GAAP were \$905 million, or \$2.75 per diluted share, compared with \$1,440 million, or \$4.44 per diluted share, in 2002. Yesterday, the Exelon Board of Directors approved a 10% increase in the quarterly dividend rate, from 50 cents per share to 55 cents per share and approved a 2-for-1 stock split contingent upon receipt of all required regulatory approvals.

Exelon Corporation's (Exelon) adjusted (non-GAAP) operating earnings for the fourth quarter of 2003 were \$382 million, or \$1.15 per share (diluted), compared with \$397 million, or \$1.22 per share (diluted), for the same period in 2002. In the fourth quarter of 2002 there were no adjustments to earnings recorded in accordance with accounting principles generally accepted in the United States (GAAP) for non-GAAP operating items. The 4% decline in year-over-year adjusted (non-GAAP) operating earnings was due primarily to lower competitive transition charge (CTC) revenue at Commonwealth Edison Company (ComEd), a weather-related decrease in kWh sales at Energy Delivery, and decreased operating income at Exelon Enterprises Company, LLC (Enterprises), which were partially offset by a favorable variance due to the resolution of certain income tax matters, higher margins at Exelon Generation Company, LLC (Exelon Generation) and lower expense related to taxes other than income due to a favorable coal use tax settlement at ComEd and lower property and capital stock taxes at Exelon Generation.

Adjusted (non-GAAP) operating earnings is a non-GAAP financial measure. Adjusted (non-GAAP) operating earnings for the fourth quarter of 2003 do not include the following items that are included in reported earnings:

After-tax severance and severance-related costs related to The Exelon Way program that reduced earnings by \$54 million or \$0.16 per share.

- A \$19 million, or \$0.06 per share, after-tax goodwill impairment charge at Exelon Services, Inc. (Services), an Enterprises company.
- After-tax impairment charges totaling \$20 million, or \$0.06 per share, recorded during the fourth quarter at Enterprises, including long-lived and other
 asset impairments at Services, impairment of assets associated with a communications investment, an impairment of an equity method investment held
 by Exelon Thermal Holdings, Inc. (Thermal) and other wind-down costs. These charges are associated with the anticipated dispositions of these
 entities in 2004.
- A \$15 million, or \$0.04 per share, after-tax charge resulting from transactions associated with Exelon's investment in Sithe Energies Inc. (Sithe).

Full year 2003 adjusted (non-GAAP) operating earnings were \$5.22 per share, up 8% over 2002 adjusted (non-GAAP) operating earnings of \$4.83 per share. Adjusted (non-GAAP) operating earnings drivers include higher energy margins at Exelon Generation, favorable variances due to the resolution of certain income tax matters, lower interest expense at Energy Delivery and lower taxes other than income in 2003 compared with 2002 at Energy Delivery and Exelon Generation. These positives were partially offset by a weather-related decrease in kWh sales at Energy Delivery, reduced operating income at Enterprises, and lower equity in earnings of unconsolidated affiliates. Full year 2003 adjusted (non-GAAP) operating earnings do not include the following items that are included in reported earnings:

- A \$573 million, or \$1.74 per share, after-tax charge for the impairment of the Boston Generating long-lived assets.
- \$180 million, or \$0.55 per share, after-tax charges related to Exelon's investment in Sithe.
- After-tax severance and severance-related costs related to The Exelon Way program that reduced earnings by \$159 million or \$0.49 per share.
- A \$112 million, or \$0.34 per share, after-tax gain from the cumulative effect of a change in accounting principle upon adoption of SFAS 143.
- A \$47 million, or \$0.14 per share, after-tax reduction in expense related to the reduction of certain property tax accruals.
- A \$19 million, or \$0.06 per share, after-tax goodwill impairment charge at Services.
- After-tax impairment charges totaling \$20 million, or \$0.06 per share, recorded during the fourth quarter at Enterprises, including long-lived and other
 asset impairments at Services, impairment of assets associated with a communications investment, an impairment of an equity method investment held
 by Thermal and other wind-down costs. These charges are associated with the anticipated dispositions of these entities in 2004.
- A \$17 million, or \$0.05 per share, after-tax charge related to the March 3 ComEd Settlement Agreement.

Exelon's 2002 adjusted (non-GAAP) operating earnings of \$4.83 per share excluded three unusual items that lowered reported earnings by \$0.39 per share, including a gain from the sale of the AT&T Wireless investment, charges for the adoption of SFAS 141 and 142 related to goodwill and severance costs.

"With \$5.22 of adjusted (non-GAAP) operating earnings in 2003, Exelon has achieved better than 10% average annual growth since its formation in late 2000 and has done this in spite of the industry chaos we faced," said John W. Rowe, Exelon Chairman and CEO. "We made tough decisions, we focus on our core strengths and we are relentless about increasing value for our shareholders. The strength of the company we have created is reflected in our ability to increase the dividend rate by 20% over the past 12 months."

2004 Earnings Outlook

Rowe added, "We are raising our adjusted (non-GAAP) operating earnings guidance for 2004 to \$5.35 to \$5.65 per share to reflect the financial results of 2003 and our confidence that The Exelon Way will continue to drive operating efficiencies and earnings growth." Our outlook for adjusted (non-GAAP) operating earnings excludes income resulting from an investment in synthetic fuel producing facilities, possible severance charges related to The Exelon Way and an anticipated gain on the implementation of FIN 46. Giving consideration to these factors we estimate 2004 GAAP earnings will fall in a range of \$5.55 to \$5.85 per share. This estimate does not include any impact of future changes to GAAP.

Fourth Quarter Highlights

- Nuclear Operations Exelon Generation's nuclear fleet, excluding AmerGen Energy Company, LLC (AmerGen), produced 28,400 GWhs for the fourth quarter of 2003, compared with 29,727 GWhs output for the fourth quarter of 2002. The fleet, including AmerGen, achieved a capacity factor of 89.6% for the fourth quarter of 2003, compared with 94.2% for the fourth quarter of 2002. Exelon Generation completed five scheduled outages during the fourth quarter of 2003 and four scheduled outages during the prior year's fourth quarter. Exelon Nuclear achieved a 93.4% capacity factor for the full year 2003 compared with 92.7% for 2002.
- Sithe Energies, Inc. Investment On November 25, 2003, Exelon Generation, Reservoir Capital Group (Reservoir) and Sithe completed a series of previously announced transactions resulting in Exelon Generation and Reservoir each indirectly owning a 50% interest in Sithe. Exelon Generation recorded a \$15 million after-tax charge related to the transaction in the fourth quarter 2003. Both Exelon Generation's and Reservoir's 50% interests in Sithe are subject to put and call options that could result in either party owning 100% of Sithe. While Exelon Generation's intent is to fully divest Sithe by the end of 2004, the timing of the put and call options vary by acquirer and can extend through March 2006. In previous transactions, Reservoir purchased six U.S. generating facilities from Sithe-related entities, each a Qualifying Facility under the Public Utility Regulatory Policies Act, in exchange for \$37 million (\$21 million in cash and a \$16 million two-year note), and Marubeni purchased Sithe's Asian operations and 49% of its Australian operations for \$185 million.
- Thermal On December 15, 2003, Exelon announced that it has entered into an agreement to sell the Chicago operations of Thermal to Macquarie Bank Limited of Australia for \$135 million before considering the tax impacts on the gain on the sale,

transaction costs and the debt repayment. The transaction is expected to close during the first half of 2004 and will result in an after-tax gain of approximately \$20 million. The sale does not impact adjusted (non-GAAP) operating earnings guidance for 2004. The estimated net cash proceeds will be approximately \$75 million and will be used for general corporate purposes.

- **Exelon Generation Senior Notes** On December 19, 2003, Exelon Generation closed on the sale of \$500 million of 10-year unsecured Senior Notes. The 10-year notes carry a coupon of 5.35% and will mature on January 15, 2014. The yield on the offering is 5.3%, a 113 basis point spread over the 10-year Treasury note. The purpose of the issuance was to repay outstanding short-term debt.
- AmerGen On December 22, 2003, Exelon Generation purchased British Energy's 50-percent interest in AmerGen for \$276.5 million, giving Exelon sole ownership of AmerGen and its three nuclear plants. AmerGen owns the Clinton Power Station, Three Mile Island Unit 1 and the Oyster Creek Generating Station. The three plants represent about 2,500 megawatts of generating capacity.

BUSINESS UNIT RESULTS

Exelon's consolidated net income in accordance with GAAP for the fourth quarter of 2003 was \$274 million compared with \$397 million in the fourth quarter of 2002.

Exelon Energy Delivery consists of the retail electricity transmission and distribution operations of ComEd and PECO Energy Company (PECO) and the natural gas distribution business of PECO. Energy Delivery's net income in the fourth quarter of 2003 was \$250 million compared with net income of \$361 million in the fourth quarter of 2002, primarily due to decreased weather-related kWh sales, reduced CTC recoveries at ComEd, severance and severance-related costs associated with The Exelon Way, and lower interest income, partially offset by lower interest expense and lower taxes other than income. The decrease in taxes other than income primarily relates to a favorable settlement of coal use tax issues at ComEd related to prior periods.

Total retail kWh deliveries decreased 1% for ComEd, with a 2% decrease in deliveries to the weather-sensitive residential customer class. PECO's residential deliveries were down 7% and retail kWh deliveries decreased 3% overall. Heating degree-days in the ComEd service territory were down 10% relative to last year and 8% below normal. In the PECO service territory, heating degree-days were down 11% compared with 2002 and were 6% below normal. Energy Delivery's total revenues for the fourth quarter of 2003 of \$2,352 million were down 5% from \$2,484 million in 2002, partially offset by a \$23 million net decrease in fuel and purchased power. CTC revenues in 2003 at ComEd were \$75 million and \$2 million lower for the quarter and year, respectively. Operating and maintenance expense increased \$80 million including severance and severance-related costs of \$66 million. The impact of the milder weather decreased Exelon's fourth quarter 2003 earnings per share (diluted) by approximately \$0.05 relative to 2002, and \$0.04 relative to the normal weather that was incorporated in our earnings guidance. For the full year 2003, the impact of weather decreased Exelon's earnings by \$0.16 per share relative to 2002 and earnings were \$0.04 per share lower relative to the normal weather incorporated in our guidance.

Exelon Generation consists of Exelon's electric generation operations and power marketing and trading functions. Exelon Generation's fourth quarter 2003 net income was \$97 million

compared with fourth quarter 2002 net income of \$73 million. The increase is primarily attributable to increased revenue net fuel and lower taxes other than income, partially offset by higher pension and post-employment benefits expenses, increased nuclear refueling outage expense, severance charges and a \$15 million after-tax charge related to its investment in Sithe.

Energy sales for the fourth quarter of 2003 totaled 54,095 GWhs, exclusive of trading volumes, compared with 51,804 GWhs in 2002. Exelon Generation's fourth quarter 2003 revenue of \$1,833 million includes a net trading portfolio gain of \$2 million compared with fourth quarter 2002 revenue of \$1,626 million, which includes a net trading portfolio loss of \$2 million. Revenues, excluding the trading portfolio, increased 12% from the fourth quarter of 2002, reflecting the increased revenue from the 2002 acquisition of the Exelon New England plants and higher market prices for energy.

Exelon Generation's revenue net fuel increased by \$86 million in the fourth quarter of 2003 compared with the fourth quarter of 2002 excluding the mark-to-market impact in both years. The improvement includes \$35 million of incremental margin contribution from the Exelon New England plants acquired in the fourth quarter of 2002. The increase was driven by higher wholesale power prices and volume in all regions in which Power Team operates, a higher average power price to ComEd, and lower capacity payments to Midwest Generation, offset partially by a decrease in GWhs delivered to ComEd, Exelon Energy and PECO and higher supply costs, primarily fuel costs. The average realized price excluding trading activity in the fourth quarter of 2003 was \$33.02 per MWh compared with \$31.14 per MWh in 2002. Higher market prices, driven by higher market gas and oil prices, were partially offset by our hedged position during the quarter. Higher gas prices resulted in higher supply costs, primarily fuel costs.

Operating and maintenance expenses were up for the quarter reflecting \$15 million of additional expenses resulting from the acquired Exelon New England plants, \$14 million of severance and severance-related costs associated with The Exelon Way, higher pension and post-employment benefits expense, increased nuclear outage costs for refueling and the effects of certain new accounting treatments for decommissioning expenses under SFAS 143. Depreciation expense was \$23 million lower in the fourth quarter 2003 versus 2002 primarily due to the impact of SFAS 143. Taxes other than income were \$34 million lower for the quarter as a result of several favorable adjustments in the fourth quarter 2003 related to property, capital stock, franchise and sales taxes.

Exelon Enterprises consists of Exelon's competitive retail energy sales, energy solutions and infrastructure services, venture capital investments and related businesses. Enterprises reported a fourth quarter 2003 net loss of \$73 million compared with a fourth quarter 2002 loss of \$4 million. During the fourth quarter of 2003, Enterprises recorded an after-tax goodwill impairment charge of \$19 million at Services, after-tax impairment charges totaling \$15 million related to the wind-down of Services and other Enterprises entities, and an after-tax impairment charge of \$5 million related to an equity method investment held by Thermal. In addition, Enterprises experienced a decline in revenues of \$260 million from 2002 to 2003, which was partially offset by a decrease of \$181 million in operating and maintenance expenses, excluding one-time charges of \$51 million recorded during the fourth quarter of 2003. The decrease in operating income was primarily due to the sale of the majority of the InfraSource businesses in 2003, lower operating income at the remaining InfraSource businesses resulting from wind-down efforts and margin deterioration on various construction projects, and the impact of mark-to-market accounting relating to Exelon Energy.

Adjusted (non-GAAP) Operating Earnings

Adjusted (non-GAAP) operating earnings, which generally exclude non-operational items as well as one-time charges or credits that are not normally associated with our ongoing operations, are provided as a complement to results provided in accordance with GAAP. Management uses such adjusted (non-GAAP) operating earnings measures internally to evaluate the company's performance and manage its operations. A reconciliation of GAAP to adjusted (non-GAAP) operating earnings for historical periods is on pages 7 and 8 of the Earnings Release Attachments.

Conference call information: Exelon has scheduled a conference call for 3:30 PM ET (2:30 PM CT) on January 28. The call-in number in the U.S. is 888-802-8581 and the international call-in number is 973-935-8515. No password is required. Media representatives are invited to participate on a listen-only basis. The call will be web-cast and archived on Exelon's web site: www.exeloncorp.com. (Please select the Investor Relations page.)

Telephone replays will be available through February 13. The U.S. call-in number is 877-519-4471 and the international call-in number is 973-341-3080. The confirmation code number is 4396478.

Except for the historical information contained herein, certain of the matters discussed in this news release are forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, that are subject to risks and uncertainties. The factors that could cause actual results to differ materially from the forward-looking statements made by a registrant include those factors discussed herein as well as the items discussed in Exelon Corporation's 2002 Annual Report on Form10-K in (a) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Business Outlook and the Challenges in Managing Our Business for each of Exelon, ComEd, PECO and Generation and (b) ITEM 8. Financial Statements and Supplementary Data: Exelon—Note 19, ComEd—Note 16, PECO—Note 18 and Generation—Note 13, and (c) other factors discussed in filings with the Securities and Exchange Commission (SEC) by Exelon Corporation, Commonwealth Edison Company, PECO Energy Company and Exelon Generation Company, LLC (Registrants). Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this news release. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this news release.

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Exelon Corporation is one of the nation's largest electric utilities with approximately 5 million customers and more than \$15 billion in annual revenues. The company has one of the industry's largest portfolios of electricity generation capacity, with a nationwide reach and strong positions in the Midwest and Mid-Atlantic. Exelon distributes electricity to approximately 5 million customers in Illinois and Pennsylvania and gas to approximately 450,000 customers in the Philadelphia area. Exelon is headquartered in Chicago and trades on the NYSE under the ticker EXC.

EXELON CORPORATION Earnings Release Attachments Table of Contents

| Consolidating Statements of Income — Three Months Ended December 31, 2003 and 2002 | 1 |
|---|----|
| Consolidating Statements of Income — Year Ended December 31, 2003 and 2002 | 2 |
| Business Segment Comparative Income Statements — Energy Delivery and Generation | 3 |
| Business Segment Comparative Income Statements — Enterprises and Corporate and Eliminations | 4 |
| Consolidated Balance Sheets — December 31, 2003 and 2002 | 5 |
| Consolidated Statements of Cash Flows — Year Ended December 31, 2003 and 2002 | 6 |
| Reconciliation of Adjusted (non-GAAP) Operating Earnings to GAAP Consolidated Statements of Income — Three Months Ended December 31, 2003 and 2002 | 7 |
| Reconciliation of Adjusted (non-GAAP) Operating Earnings to GAAP Consolidated Statements of Income — Year Ended December 31, 2003 and 2002 | 8 |
| Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share — Three Months Ended December 31, 2003 and 2002 | 9 |
| Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share — Year Ended December 31, 2003 and 2002 | 10 |
| Electric Sales Statistics | 11 |
| Energy Delivery Sales Statistics — Three Months Ended December 31, 2003 and 2002 | 12 |
| Energy Delivery Sales Statistics — Year Ended December 31, 2003 and 2002 | 13 |
| Exelon Generation Power Marketing Statistics | 14 |

Consolidating Statements of Income

(unaudited) (in millions)

Three Months Ended December 31, 2003

| | Energy Delivery | Generation | Enterprises | Corp/Elim | Exelon Consolidated |
|--|--------------------|------------|-------------|-----------|------------------------|
| Operating revenues | \$2,352 | \$1,833 | \$ 298 | \$(906) | \$3,577 |
| Operating expenses | | | | | |
| Purchased power | 887 | 705 | 66 | (891) | 767 |
| Fuel | 134 | 377 | 114 | 1 | 626 |
| Operating and maintenance | 435 | 472 | 214 | 28 | 1,149 |
| Depreciation and amortization | 214 | 57 | 2 | 11 | 284 |
| Taxes other than income | 84 | 4 | 4 | _ | 92 |
| | | | | | |
| Total operating expenses | 1,754 | 1,615 | 400 | (851) | 2,918 |
| | | | | | |
| Operating income (loss) | 598 | 218 | (102) | (55) | 659 |
| Other income and deductions | | | , , | ` ' | |
| Interest expense | (182) | (25) | (2) | (12) | (221) |
| Distributions on preferred securities of subsidiaries | (8) | | | | (8) |
| Equity in earnings (losses) of unconsolidated affiliates | | (42) | (4) | (3) | (49) |
| Other, net | 2 | (23) | (9) | (4) | (34) |
| | | | | | |
| Total other income and deductions | (188) | (90) | (15) | (19) | (312) |
| | | | | | |
| Income (loss) before income taxes | 410 | 128 | (117) | (74) | 347 |
| Income taxes | 160 | 31 | (44) | (74) | 73 |
| | | | | | |
| Net income (loss) | \$ 250 | \$ 97 | \$ (73) | \$ — | \$ 274 |
| | _ | | | _ | |
| | | | | | |

Three Months Ended December 31, 2002

| | | | onino Endea Decer | | |
|--|--------------------|-------------|---------------------|-----------|------------------------|
| | Energy Delivery | Generation | Enterprises | Corp/Elim | Exelon Consolidated |
| Operating revenues | \$2,484 | \$1,626 | \$558 | \$(959) | \$3,709 |
| Operating expenses | | | | | |
| Purchased power | 924 | 713 | 64 | (930) | 771 |
| Fuel | 120 | 253 | 119 | 2 | 494 |
| Operating and maintenance | 355 | 422 | 344 | (28) | 1,093 |
| Depreciation and amortization | 232 | 80 | 9 | 7 | 328 |
| Taxes other than income | 101 | 38 | 1 | 1 | 141 |
| | | | | | |
| Total operating expenses | 1,732 | 1,506 | 537 | (948) | 2,827 |
| | | | | | |
| Operating income (loss) | 752 | 120 | 21 | (11) | 882 |
| Other income and deductions | | | | | |
| Interest expense | (200) | (24) | (3) | _ | (227) |
| Distributions on preferred securities of subsidiaries | (12) | _ | | | (12) |
| Equity in earnings (losses) of unconsolidated affiliates | _ | (32) | _ | (3) | (35) |
| Other, net | 39 | 28 | 1 | (6) | 62 |
| | | | | | |
| Total other income and deductions | (173) | (28) | (2) | (9) | (212) |
| | | | | | |
| Income (loss) before income taxes | 579 | 92 | 19 | (20) | 670 |
| Income taxes | 218 | 19 | 23 | 13 | 273 |
| Net income (loss) | \$ 361 | \$ 73 | \$ (4) | \$ (33) | \$ 397 |
| The medic (1999) | Ψ 301 | 4 75 | \$ (1) | \$ (33) | ψ 337 |

Consolidating Statements of Income

(unaudited) (in millions)

Year Ended December 31, 2003

| | Energy Delivery | Generation | Enterprises | Corp/Elim | Exelon Consolidated |
|--|--------------------|------------|-------------|-----------|------------------------|
| Operating revenues | \$10,202 | \$8,135 | \$1,757 | \$(4,282) | \$15,812 |
| Operating expenses | | | | | |
| Purchased power | 4,178 | 3,587 | 252 | (4,176) | 3,841 |
| Fuel | 419 | 1,533 | 582 | | 2,534 |
| Impairment of Boston Generating | _ | 945 | _ | _ | 945 |
| Operating and maintenance | 1,669 | 1,945 | 1,047 | (74) | 4,587 |
| Depreciation and amortization | 873 | 199 | 26 | 28 | 1,126 |
| Taxes other than income | 440 | 120 | 12 | 9 | 581 |
| | | | | | |
| Total operating expenses | 7,579 | 8,329 | 1,919 | (4,213) | 13,614 |
| | | | | | |
| Operating income (loss) | 2,623 | (194) | (162) | (69) | 2,198 |
| Other income and deductions | | | | | |
| Interest expense | (747) | (88) | (10) | (36) | (881) |
| Distributions on preferred securities of subsidiaries | (39) | _ | _ | _ | (39) |
| Equity in earnings (losses) of unconsolidated affiliates | _ | 49 | (5) | (11) | 33 |
| Other, net | 51 | (187) | (39) | (12) | (187) |
| | | | | | |
| Total other income and deductions | (735) | (226) | (54) | (59) | (1,074) |
| | | | | | |
| Income (loss) before income taxes and cumulative effect of change in | | | | | |
| accounting principle | 1,888 | (420) | (216) | (128) | 1,124 |
| Income taxes | 718 | (179) | (81) | (127) | 331 |
| | | | | | |
| Income (loss) before cumulative effect of change in accounting principle | 1,170 | (241) | (135) | (1) | 793 |
| Cumulative effect of change in accounting principle, net of income taxes | 5 | 108 | (1) | _ | 112 |
| | | | | | |
| Net income (loss) | \$ 1,175 | \$ (133) | \$ (136) | \$ (1) | \$ 905 |
| | | | | | |

Year Ended December 31, 2002

| | Energy Delivery | Generation | Enterprises | Corp/Elim | Exelon Consolidated |
|---|--------------------|-------------|-------------|---------------|------------------------|
| Operating revenues | \$10,457 | \$6,858 | \$2,033 | \$(4,393) | \$14,955 |
| Operating expenses | | | | | |
| Purchased power | 4,254 | 3,294 | 245 | (4,258) | 3,535 |
| Fuel | 348 | 959 | 413 | 7 | 1,727 |
| Operating and maintenance | 1,486 | 1,656 | 1,327 | (124) | 4,345 |
| Depreciation and amortization | 978 | 276 | 55 | 31 | 1,340 |
| Taxes other than income | 531 | 164 | 7 | 7 | 709 |
| Total operating expenses | 7,597 | 6,349 —— | 2,047 | (4,337) —— | 11,656 |
| Operating income (loss) | 2,860 | 509 | (14) | (56) | 3,299 |
| Other income and deductions | | | | | |
| Interest expense | (854) | (75) | (14) | (23) | (966) |
| Distributions on preferred securities of subsidiaries | (45) | | | _ | (45) |
| Equity in earnings (losses) of unconsolidated affiliates | 1 | 87 | 3 | (11) | 80 |
| Other, net | | 83 | 159 —— | (13) | 300 |
| Total other income and deductions | (827) | 95 | 148 | (47) | (631) |
| Income (loss) before income taxes and cumulative effect of change in accounting principle | 2,033 | 604 | 134 | (103) | 2,668 |
| Income taxes | 765 | 217 | 69 | (53) | 998 |
| | | | | | |
| Income (loss) before cumulative effect of change in accounting principle | 1,268 | 387 | 65 | (50) | 1,670 |
| Cumulative effect of change in accounting principle, net of income taxes | | 13 | (243) | | (230) |
| Net income (loss) | \$ 1,268 | \$ 400 | \$ (178) | \$ (50) | \$ 1,440 |

Business Segment Comparative Income Statements

(unaudited) (in millions)

Energy Delivery

| | Three 1 | Months Ended Dec | ember 31, | Year Ended December 31, | | | |
|--|----------|------------------|-----------|-------------------------|------------|----------|--|
| | 2003 | 2002 | Variance | 2003 | 2002 | Variance | |
| Operating revenues | \$2,352 | \$2,484 | \$(132) | \$10,202 | \$10,457 | \$(255) | |
| Operating expenses | | | | | | | |
| Purchased power | 887 | 924 | (37) | 4,178 | 4,254 | (76) | |
| Fuel | 134 | 120 | 14 | 419 | 348 | 71 | |
| Operating and maintenance | 435 | 355 | 80 | 1,669 | 1,486 | 183 | |
| Depreciation and amortization | 214 | 232 | (18) | 873 | 978 | (105) | |
| Taxes other than income | 84 | 101 | (17) | 440 | 531 | (91) | |
| | | | | | | | |
| Total operating expenses | 1,754 | 1,732 | 22 | 7,579 | 7,597 | (18) | |
| Operating income | 598 | 752 | (154) | 2,623 | 2,860 | (227) | |
| Other income and deductions | 390 | /32 | (134) | 2,023 | 2,000 | (237) | |
| | (102) | (200) | 18 | (747) | (854) | 107 | |
| Interest expense Distributions on preferred securities of subsidiaries | (182) | () | 4 | ` ' | ` , | | |
| • | (8) 2 | (12) 39 | | (39) 51 | (45) 72 | 6 | |
| Other, net | 2 | 39 | (37) | 51 | 12 | (21) | |
| Total other income and deductions | (188) | (173) | (15) | (735) | (827) | 92 | |
| Income before income taxes and cumulative effect of change in | | | | | | | |
| accounting principle | 410 | 579 | (169) | 1,888 | 2,033 | (145) | |
| Income taxes | 160 | 218 | (58) | 718 | 765 | (47) | |
| | | | | | | | |
| Income before cumulative effect of change in accounting principle | 250 | 361 | (111) | 1,170 | 1,268 | (98) | |
| Cumulative effect of change in accounting principle, net of income | | | | | | | |
| taxes | | | | 5 | | 5 | |
| | | | | | | | |
| Net income | \$ 250 | \$ 361 | \$(111) | \$ 1,175 | \$ 1,268 | \$ (93) | |
| | | | | | | | |

Generation

| | Three M | Months Ended Dece | ember 31, | Yea | r Ended Decembe | Ended December 31, | |
|---|---------|-------------------|-----------|---------|-----------------|--------------------|--|
| | 2003 | 2002 | Variance | 2003 | 2002 | Variance | |
| Operating revenues | \$1,833 | \$1,626 | \$207 | \$8,135 | \$6,858 | \$ 1,277 | |
| Operating expenses | | | | | | | |
| Purchased power | 705 | 713 | (8) | 3,587 | 3,294 | 293 | |
| Fuel | 377 | 253 | 124 | 1,533 | 959 | 574 | |
| Impairment of Boston Generating | _ | _ | _ | 945 | _ | 945 | |
| Operating and maintenance | 472 | 422 | 50 | 1,945 | 1,656 | 289 | |
| Depreciation and amortization | 57 | 80 | (23) | 199 | 276 | (77) | |
| Taxes other than income | 4 | 38 | (34) | 120 | 164 | (44) | |
| | | | | | | - | |
| Total operating expenses | 1,615 | 1,506 | 109 | 8,329 | 6,349 | 1,980 | |
| | | | | | | | |
| Operating income (loss) | 218 | 120 | 98 | (194) | 509 | (703) | |
| Other income and deductions | | | | | | | |
| Interest expense | (25) | (24) | (1) | (88) | (75) | (13) | |
| Equity in earnings (losses) of unconsolidated affiliates | (42) | (32) | (10) | 49 | 87 | (38) | |
| Other, net | (23) | 28 | (51) | (187) | 83 | (270) | |
| | | | | | | | |
| Total other income and deductions | (90) | (28) | (62) | (226) | 95 | (321) | |
| | | | | | | | |
| Income (loss) before income taxes and cumulative effect of changes in | | | | | | | |
| accounting principles | 128 | 92 | 36 | (420) | 604 | (1,024) | |
| Income taxes | 31 | 19 | 12 | (179) | 217 | (396) | |
| | | | | | | | |
| Income (loss) before cumulative effect of changes in accounting | | | | | | | |
| principles | 97 | 73 | 24 | (241) | 387 | (628) | |
| Cumulative effect of changes in accounting principles, net of income | _ | _ | _ | 108 | 13 | 95 | |
| | | | | | | | |

taxes

Net income (loss)

\$ 97

\$ 73

\$ 24

\$ (133)

\$ 400

\$ (533)

Business Segment Comparative Income Statements

(unaudited) (in millions)

Enterprises

| | Three M | Ionths Ended De | ecember 31, | Year Ended December 31, | | |
|--|---------|-----------------|-------------|-------------------------|----------|----------|
| | 2003 | 2002 | Variance | 2003 | 2002 | Variance |
| Operating revenues | \$ 298 | \$558 | \$(260) | \$1,757 | \$2,033 | \$(276) |
| Operating expenses | | | | | | |
| Purchased power | 66 | 64 | 2 | 252 | 245 | 7 |
| Fuel | 114 | 119 | (5) | 582 | 413 | 169 |
| Operating and maintenance | 214 | 344 | (130) | 1,047 | 1,327 | (280) |
| Depreciation and amortization | 2 | 9 | (7) | 26 | 55 | (29) |
| Taxes other than income | 4 | 1 | 3 | 12 | 7 | 5 |
| | | | | | | |
| Total operating expenses | 400 | 537 | (137) | 1,919 | 2,047 | (128) |
| Operating income (loss) | (102) | 21 | (123) | (162) | (14) | (148) |
| Other income and deductions | | | | | | |
| Interest expense | (2) | (3) | 1 | (10) | (14) | 4 |
| Equity in earnings (losses) of unconsolidated affiliates | (4) | | (4) | (5) | 3 | (8) |
| Other, net | (9) | 1 | (10) | (39) | 159 | (198) |
| | | | | | | |
| Total other income and deductions | (15) | (2) | (13) | (54) | 148 | (202) |
| Income (loss) before income taxes and cumulative effect of changes in | | | | | | |
| accounting principles | (117) | 19 | (136) | (216) | 134 | (350) |
| Income taxes | (44) | 23 | (67) | (81) | 69 | (150) |
| Income (loss) before cumulative effect of changes in accounting principles | (73) | (4) | (69) | (135) | 65 | (200) |
| Cumulative effect of changes in accounting principles, net of income taxes | | | | (1) | (243) | 242 |
| Net income (loss) | \$ (73) | \$ (4) | \$ (69) | \$ (136) | \$ (178) | \$ 42 |
| | | | | | | |

Corporate and Eliminations

| | Three M | Three Months Ended December 31, | | | Year Ended December 31, | | | | |
|--|---------|---------------------------------|----------|-----------|-------------------------|----------|--|--|--|
| | 2003 | 2002 | Variance | 2003 | 2002 | Variance | | | |
| Operating revenues | \$(906) | \$(959) | \$ 53 | \$(4,282) | \$(4,393) | \$111 | | | |
| Operating expenses | | | | | | | | | |
| Purchased power | (891) | (930) | 39 | (4,176) | (4,258) | 82 | | | |
| Fuel | 1 | 2 | (1) | _ | 7 | (7) | | | |
| Operating and maintenance | 28 | (28) | 56 | (74) | (124) | 50 | | | |
| Depreciation and amortization | 11 | 7 | 4 | 28 | 31 | (3) | | | |
| Taxes other than income | _ | 1 | (1) | 9 | 7 | 2 | | | |
| | | | | | | | | | |
| Total operating expenses | (851) | (948) | 97 | (4,213) | (4,337) | 124 | | | |
| | | | | | | | | | |
| Operating income (loss) | (55) | (11) | (44) | (69) | (56) | (13) | | | |
| Other income and deductions | | | | | | | | | |
| Interest expense | (12) | _ | (12) | (36) | (23) | (13) | | | |
| Equity in earnings (losses) of unconsolidated affiliates | (3) | (3) | | (11) | (11) | _ | | | |
| Other, net | (4) | (6) | 2 | (12) | (13) | 1 | | | |
| | | | | | | | | | |
| Total other income and deductions | (19) | (9) | (10) | (59) | (47) | (12) | | | |
| | | | | | | | | | |
| Income (loss) before income taxes | (74) | (20) | (54) | (128) | (103) | (25) | | | |
| Income taxes | (74) | 13 | (87) | (127) | (53) | (74) | | | |
| | | | | | | | | | |
| Net income (loss) | \$ — | \$ (33) | \$ 33 | \$ (1) | \$ (50) | \$ 49 | | | |
| | | | | | | | | | |

Consolidated Balance Sheets

(unaudited) (in millions)

| | December 31, 2003 | December 3 2002 | |
|--|----------------------|--------------------|--|
| Current assets | | | |
| Cash and cash equivalents | \$ 493 | \$ 469 | |
| Restricted cash | 97 | 396 | |
| Accounts receivable, net | | | |
| Customers | 1,889 | 2,076 | |
| Other | 331 | 284 | |
| Receivables from unconsolidated affiliates | 12 | 39 | |
| Inventories — fossil fuel | 205 | 175 | |
| Inventories — materials and supplies | 310 | 306 | |
| Notes receivable from unconsolidated affiliate | 92 | _ | |
| Other | 428 | 380 | |
| Assets held for sale | 242 | _ | |
| | | | |
| Total current assets | 4,099 | 4,125 | |
| operty, plant and equipment, net | 20,768 | 16,976 | |
| eferred debits and other assets | | | |
| Regulatory assets | 5,226 | 5,993 | |
| Nuclear decommissioning trust funds | 4,721 | 3,053 | |
| Investments | 837 | 1,403 | |
| Goodwill | 4,719 | 4,992 | |
| Notes receivable from unconsolidated affiliates | 113 | _ | |
| Other | 1,132 | 793 | |
| | | | |
| Total deferred debits and other assets | 16,748 | 16,234 | |
| otal assets | \$41,615 | \$37,335 | |
| | _ | | |
| iabilities and shareholders' equity | | | |
| urrent liabilities | | | |
| Notes payable | \$ 564 | \$ 681 | |
| Notes payable to unconsolidated affiliate | 90 | 534 | |
| Long-term debt due within one year | 1,346 | 1,402 | |
| Long-term debt due to affiliates within one year | 470 | | |
| Accounts payable | 1,802 | 1,600 | |
| Accounts payable to unconsolidated affiliates | 21 | 7,000 | |
| Accrued expenses | 1,231 | 1,354 | |
| - | | 1,334 | |
| Deferred income taxes | 282 | _ | |
| Other | 306 | 296 | |
| Liabilities held for sale | 61 | | |
| Total current liabilities | 6,173 | 5,874 | |
| | 7.600 | 10 107 | |
| ong-term debt | 7,689 | 13,127 | |
| ong-term debt to affiliates | 5,600 | _ | |
| eferred credits and other liabilities | 2.500 | 2 502 | |
| Deferred income taxes | 3,596 | 3,702 | |
| Unamortized investment tax credits | 288 | 301 | |
| Nuclear decommissioning liability for retired plants | - | 1,245 | |
| Asset retirement obligation | 2,997 | _ | |
| Pension obligation | 1,686 | 1,959 | |
| Non-pension postretirement benefits obligation | 1,061 | 877 | |
| Spent nuclear fuel obligation | 867 | 858 | |
| Regulatory liabilities | 2,040 | _ | |
| Other | 1,045 | 978 | |
| Total deferred credits and other liabilities | 13,580 | 9,920 | |
| linority interest of consolidated subsidiaries | | 77 | |
| referred securities of subsidiaries | | 595 | |
| nareholders' equity | U/ | 333 | |
| | 7,292 | 7,059 | |
| Common stock | | | |

| Retained earnings | 2,320 | 2,042 |
|---|----------|----------|
| Accumulated other comprehensive income (loss) | (1,126) | (1,358) |
| | | |
| Total shareholders' equity | 8,486 | 7,742 |
| | | |
| Total liabilities and shareholders' equity | \$41,615 | \$37,335 |
| | _ | |
| | | |
| 5 | | |

Consolidated Statements of Cash Flows

(unaudited) (in millions)

| | Year Ended December 31, | |
|---|----------------------------|-------------|
| | 2003 | 2002 |
| Cash flows from operating activities | | |
| Net income | \$ 905 | \$ 1,440 |
| Adjustments to reconcile net income to net cash flows provided by operating activities: | | |
| Depreciation, amortization and accretion, including nuclear fuel | 1,718 | 1,701 |
| Cumulative effect of changes in accounting principles (net of income taxes) | (112) | 230 |
| Loss (gain) on sale of investments | 25 | (199) |
| Provision for uncollectible accounts | 94 | 129 |
| Deferred income taxes | (330) | 278 |
| Equity in earnings of unconsolidated affiliates | (33) | (80) |
| Impairment of investments | 309 | 41 |
| Impairment of goodwill and long-lived assets | 990 | _ |
| Net realized losses on nuclear decommissioning trust funds | 16 | 32 |
| Other operating activities | 49 | 126 |
| Changes in assets and liabilities: | - | |
| Accounts receivable | 21 | (448) |
| Inventories | (54) | (37) |
| Other current assets | (84) | 45 |
| Accounts payable, accrued expenses and other current liabilities | 18 | 420 |
| | | |
| Pension and non-pension postretirement benefit obligations | (144) | (165) |
| Other noncurrent assets and liabilities | (4) | 129 |
| | | |
| Net cash flows provided by operating activities | 3,384 | 3,642 |
| | | |
| Cash flows from investing activities | | |
| Capital expenditures | (1,954) | (2,150) |
| Proceeds from liquidated damages | 92 | _ |
| Proceeds from nuclear decommissioning trust funds | 2,341 | 1,612 |
| Investment in nuclear decommissioning trust funds | (2,564) | (1,824) |
| Note receivable from unconsolidated affiliate | 35 | (35) |
| Proceeds from sales of investments | 263 | 287 |
| Acquisition of businesses, net of cash acquired | (272) | (445) |
| Other investing activities | 42 | 17 |
| omer investing activates | | |
| Net cash flows used in investing activities | (2,017) | (2,538) |
| Cash flows from financing activities | | |
| Issuance of long-term debt | 3,015 | 1,223 |
| Retirement of long-term debt | (2,922) | (2,134) |
| Change in short-term debt | (355) | 321 |
| Issuance of debt to affiliate | 103 | 521 |
| Issuance of mandatorily redeemable preferred securities | 200 | |
| Retirement of mandatorily redeemable preferred securities | | (10) |
| | (250) | (18) |
| Retirement of preferred stock | (50) | |
| Dividends paid on common stock | (620) | (563) |
| Payment on acquisition note payable to Sithe Energies, Inc. | (446) | |
| Proceeds from employee stock plans | 181 | 75 |
| Contribution from minority interest of consolidated subsidiary | _ | 43 |
| Change in restricted cash | (92) | (24) |
| Other financing activities | (96) | (43) |
| Net cash flows used in financing activities | (1,332) | (1,120) |
| Increase (decrease) in cash and cash equivalents | 35 | (16) |
| Cash and cash equivalents at beginning of period | 469 | 485 |
| | | |
| Cash and cash equivalents including cash classified as held for sale | 504 | 469 |
| Cash classified as held for sale on the consolidated balance sheet | (11) | _ |
| Cash and cash equivalents at end of period | \$ 493 | \$ 469 |
| * · · · · · · · · · · · · · · · · · · · | | |

Reconciliation of Adjusted (non-GAAP) Operating Earnings to GAAP Consolidated Statements of Income

(unaudited)

(in millions, except per share data)

| | Thre | e Months Ended December 31, | Three Months Ended December 31, 2002 | | | |
|--|----------|-----------------------------|--------------------------------------|----------|-------------|----------------------|
| | GAAP (a) | Adjustments | Adjusted Non-GAAP | GAAP (a) | Adjustments | Adjusted Non-GAAP |
| Operating revenues | \$3,577 | * — | \$3,577 | \$3,709 | \$ — | \$3,709 |
| Operating expenses | | | | | | |
| Purchased power | 767 | _ | 767 | 771 | _ | 771 |
| Fuel | 626 | _ | 626 | 494 | _ | 494 |
| Operating and maintenance | 1,149 | (139) (b),(c),(d) | 1,010 | 1,093 | _ | 1,093 |
| Depreciation and amortization | 284 | _ | 284 | 328 | _ | 328 |
| Taxes other than income | 92 | _ | 92 | 141 | _ | 141 |
| Total operating expenses | 2,918 | (139) | 2,779 | 2,827 | | 2,827 |
| Operating income | 659 | 139 | 798 | 882 | _ | 882 |
| Other income and deductions | | | | | | |
| Interest expense | (221) | _ | (221) | (227) | _ | (227) |
| Distributions on preferred securities of subsidiaries | (8) | _ | (8) | (12) | _ | (12) |
| Equity in earnings (losses) of unconsolidated affiliates | (49) | 1(b) | (48) | (35) | _ | (35) |
| Other, net | (34) | 32(d),(e) | (2) | 62 | _ | 62 |
| Total other income and deductions | (312) | 33 | (279) | (212) | _ | (212) |
| Income before income taxes | 347 | 172 | 519 | 670 | | 670 |
| Income taxes | 73 | 64 | 137 | 273 | _ | 273 |
| | | | | | | |
| Net income | \$ 274 | \$ 108 | \$ 382 | \$ 397 | \$ <u> </u> | \$ 397 |
| Earnings per average common share | | | | | | |
| Basic | \$ 0.84 | \$ 0.33 | \$ 1.17 | \$ 1.23 | \$ — | \$ 1.23 |
| Diluted | \$ 0.83 | \$ 0.32 | \$ 1.15 | \$ 1.22 | \$ — | \$ 1.22 |
| Average common shares outstanding | | | | | | |
| Basic | 328 | | 328 | 323 | | 323 |
| Diluted | 331 | | 331 | 325 | | 325 |
| Effect of adjustments on earnings per average diluted common | | | | | | |
| share recorded in accordance with GAAP: | | | | | | |
| Severance | | \$(0.16) | | | | |
| Enterprises' Services goodwill impairment | | (0.06) | | | | |
| Enterprises' impairments due to anticipated sale | | (0.06) | | | | |
| Charge associated with Exelon's investment in Sithe | | · · | | | | |
| Energies, Inc. | | (0.04) | | | | |
| | | | | | | |
| Total adjustments | | \$(0.32) | | | | |
| | | _ | | | | |

- (a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
- (b) Adjustment for Exelon Way severance and severance-related costs recorded during the fourth quarter of 2003.
- (c) Adjustment for Enterprises' goodwill impairment charge at Exelon Services Inc. (Services) recorded during the fourth quarter of 2003.
- (d) Adjustments for Enterprises' impairment charges due to anticipated sales recorded during 2003, including long-lived and other asset impairments at Services, impairment of assets associated with a communications investment, and an impairment of an equity method investment held by Exelon Thermal Holdings, Inc.
- (e) Adjustment for a charge recorded during the fourth quarter of 2003 associated with Generation's investment in Sithe Energies, Inc.

Reconciliation of Adjusted (non-GAAP) Operating Earnings to GAAP Consolidated Statements of Income

(unaudited)

Year Ended December 31, 2003

Year Ended December 31, 2002

(in millions, except per share data)

| | | | | Year Ended L | December 31, 2003 | | | | Year | | r Ended December 31, 200 | | J2 | |
|---|----|----------|----|--------------|--------------------|----|----------------------|----|----------|-----------|--------------------------|-----|----------------------|--|
| | | GAAP (a) | A | djustments | | | Adjusted Ion-GAAP | | GAAP (a) | Adj | ustments | | Adjusted Non-GAAF | |
| Operating revenues | \$ | 15,812 | \$ | _ | | \$ | 15,812 | \$ | 14,955 | \$ | _ | | \$14,955 | |
| Operating expenses | | | | | | | | | | | | | | |
| Purchased power | | 3,841 | | _ | | | 3,841 | | 3,535 | | _ | | 3,535 | |
| Fuel | | 2,534 | | _ | | | 2,534 | | 1,727 | | _ | | 1,727 | |
| Impairment of Boston Generating | | 945 | | (945) | (b) | | _ | | _ | | _ | | _ | |
| Operating and maintenance | | 4,587 | | (350) | (c),(d),(e),(f) | | 4,237 | | 4,345 | | (10) | (i) | 4,335 | |
| Depreciation and amortization | | 1,126 | | ` | (), (), (), () | | 1,126 | | 1,340 | | | ٥, | 1,340 | |
| Taxes other than income | | 581 | | 74 | (g) | | 655 | | 709 | | | | 709 | |
| Total operating expenses | | 13,614 | | (1,221) | | | 12,393 | | 11,656 | | (10) | | 11,646 | |
| Operating income | | 2,198 | | 1,221 | | | 3,419 | | 3,299 | | 10 | | 3,309 | |
| Other income and deductions | | | | | | | | | | | | | | |
| Interest expense | | (881) | | _ | | | (881) | | (966) | | _ | | (966) | |
| Distributions on preferred securities of subsidiaries | | (39) | | _ | | | (39) | | (45) | | _ | | (45) | |
| Equity in earnings of unconsolidated affiliates | | 33 | | 4 | (d) | | 37 | | 80 | | _ | | 80 | |
| Other, net | | (187) | | 276 | (c),(f),(h) | | 89 | | 300 | | (198) | (k) | 102 | |
| Total other income and deductions | _ | (1,074) | _ | 280 | | _ | (794) | _ | (631) | | (198) | | (829) | |
| Income before income taxes and cumulative | | | | | | | | | | | | | | |
| effect of changes in accounting principles | | 1,124 | | 1,501 | | | 2,625 | | 2,668 | | (188) | | 2,480 | |
| Income taxes | _ | 331 | | 580 | | | 911 | | 998 | _ | (84) | | 914 | |
| Income before cumulative effect of changes in accounting principles | | 793 | | 921 | | | 1,714 | | 1,670 | | (104) | | 1,566 | |
| Cumulative effect of changes in accounting principles, net of income taxes | | 112 | | (112) | (i) | | _ | | (230) | | 230 | (l) | _ | |
| Net income | \$ | 905 | \$ | 809 | | \$ | 1,714 | \$ | 1,440 | \$ | 126 | | \$ 1,566 | |
| , | - | | - | | | - | _, | - | | _ | | | | |
| Earnings per average common share | | | | | | | | | | | | | | |
| Basic: | | | | | | | | | | | | | | |
| Income before cumulative effect of changes | | | | | | | | | | | | | | |
| in accounting principles | \$ | 2.44 | \$ | 2.82 | | \$ | 5.26 | \$ | 5.18 | \$ | (0.32) | | \$ 4.86 | |
| Cumulative effect of changes in accounting | Ψ | 2.44 | ψ | 2.02 | | Ψ | 3.20 | Ψ | 5.10 | Ψ | (0.52) | | ψ 4.00 | |
| principles, net of income taxes | | 0.34 | | (0.34) | | | | | (0.71) | | 0.71 | | | |
| principles, liet of income taxes | | 0.54 | | (0.54) | | | _ | | (0.71) | | 0.71 | | _ | |
| Net income | \$ | 2.78 | \$ | 2.48 | | \$ | 5.26 | \$ | 4.47 | \$ | 0.39 | | \$ 4.86 | |
| | | | _ | | | | | | | _ | | | | |
| Diluted: | | | | | | | | | | | | | | |
| Income before cumulative effect of changes | | | _ | | | | | _ | | | | | | |
| in accounting principles | \$ | 2.41 | \$ | 2.81 | | \$ | 5.22 | \$ | 5.15 | \$ | (0.32) | | \$ 4.83 | |
| Cumulative effect of changes in accounting principles, net of income taxes | | 0.34 | | (0.34) | | | _ | | (0.71) | | 0.71 | | _ | |
| Net income | \$ | 2.75 | \$ | 2.47 | | \$ | 5.22 | \$ | 4.44 | _ \$ | 0.39 | | \$ 4.83 | |
| | | | | | | | | _ | | _ | | | | |
| Average common shares outstanding | | | | | | | | | | | | | | |
| Basic | | 326 | | | | | 326 | | 322 | | | | 322 | |
| Diluted | | 329 | | | | | 329 | | 325 | | | | 325 | |
| Effect of adjustments on earnings per average diluted common share recorded in accordance | | | | | | | | | | | | | | |
| with GAAP: | | | _ | | | | | | | _ | | | | |
| Boston Generating impairment | | | \$ | (1.74) | | | | | | \$ | _ | | | |
| Charges associated with Exelon's investment in | | | | , | | | | | | | | | | |
| Sithe Energies, Inc. | | | | (0.55) | | | | | | | | | | |
| Severance | | | | (0.49) | | | | | | | _ | | | |
| Cumulative effect of adopting SFAS No. 143 | | | | 0.34 | | | | | | | _ | | | |
| Property tax accrual reductions | | | | 0.14 | | | | | | | _ | | | |

| Enterprises' Services goodwill impairment | (0.06) | _ |
|---|-------------|-----------|
| Enterprises' impairments due to anticipated | | |
| sale | (0.06) | _ |
| March 3 ComEd Settlement Agreement | (0.05) | _ |
| Cumulative effect of adopting SFAS No. 141 | | |
| and SFAS No. 142 | _ | (0.71) |
| Gain on sale of investment in AT&T Wireless | _ | 0.36 |
| Employee severance costs | _ | (0.04) |
| | | |
| Total adjustments | \$ (2.47) | \$ (0.39) |
| | | |

- (a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
- (b) Adjustment for the Boston Generating impairment recorded during the third quarter of 2003.
- (c) Adjustment for the March 3 ComEd Settlement Agreement.
- (d) Adjustment for Exelon Way severance and severance-related costs recorded during the third and fourth quarters of 2003.
- (e) Adjustment for Enterprises' goodwill impairment charge at Exelon Services Inc. (Services) recorded during the fourth quarter of 2003.
- (f) Adjustments for Enterprises' impairment charges due to anticipated sales recorded during 2003, including long-lived and other asset impairments at Services, impairment of assets associated with a communications investment, and an impairment of an equity method investment held by Exelon Thermal Holdings, Inc.
- (g) Adjustment for the reduction of property tax accruals at PECO and Generation recorded during the third quarter of 2003.
- (h) Adjustment for impairments and other charges recorded during 2003 associated with Generation's investment in Sithe Energies, Inc.
- (i) Adjustment for the cumulative effect of adopting SFAS No. 143.
- (j) Adjustment for severance costs of \$10 million pre-tax primarily related to executive severance. Not all of the severance expense was tax deductible.
- (k) Adjustment for the sale of investment in AT&T Wireless.
- (l) Adjustment for the cumulative effect of adopting SFAS No. 141 and SFAS No. 142 reflecting the impairment of Exelon Enterprises' goodwill and the benefit of AmerGen's negative goodwill.

Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share

Three Months Ended December 31, 2003 vs. Three Months Ended December 31, 2002

| 2002 GAAP Earnings per Diluted Share | \$ 1.22 |
|---|---------|
| Year Over Year Effects on Earnings: | |
| Energy Margins: | |
| CTC Recoveries at ComEd (1) | (0.14) |
| Weather Impact (2) | (0.05) |
| Other, excluding Enterprises (3) | 0.11 |
| Income Tax Impacts (4) | 0.16 |
| Lower Operating Income at Enterprises (5) | (0.13) |
| Lower Taxes Other Than Income (6) | 0.10 |
| Higher O&M (7) | (0.05) |
| Other (8) | (0.07) |
| | |
| 2003 Adjusted (non-GAAP) Operating Earnings | 1.15 |
| 2003 Adjusted (non-GAAP) Operating Earnings Adjustments: | |
| Severance (9) | (0.16) |
| Enterprises' Services Goodwill Impairment (10) | (0.06) |
| Enterprises' Impairments due to Anticipated Sale (11) | (0.06) |
| Charge Associated with Exelon's Investment in Sithe Energies, Inc. (12) | (0.04) |
| | |
| 2003 GAAP Earnings per Diluted Share | \$ 0.83 |
| | _ |

- (1) Reflects a decrease in CTC rates recovered by ComEd due to the increased wholesale market price of electricity and increased mitigation factors.
- (2) Reflects colder winter weather in the fourth quarter of 2002 as compared to 2003.
- (3) Primarily related to increased market sales of electricity at higher prices by Generation along with reductions in capacity payments to Midwest Generation. Excludes the effects of Enterprises, Exelon New England (ENE) and decommissioning.
- (4) Reflects favorable income tax adjustments and tax benefits, excluding tax benefits due to Exelon's investments in synthetic fuel producing facilities and tax impacts of decommissioning.
- (5) Reflects lower operating income at Enterprises, excluding certain impairment charges and Exelon Way severance and severance-related costs, primarily due to the sale of InfraSource in the third quarter of 2003 and unfavorable mark-to-market activity at Exelon Energy Company.
- (6) Reflects lower taxes other than income, excluding the effects of ENE and Enterprises, primarily due to a favorable settlement related to coal use tax at ComEd and lower property and capital stock taxes at Generation.
- (7) Reflects higher operating expenses, excluding decommissioning, Exelon Way severance costs, costs associated with Exelon's investments in synthetic fuel producing facilities, and the effects of Enterprises and ENE, primarily due to higher pension and other benefit costs and higher nuclear refueling outage costs.
- (8) Reflects decommissioning, lower equity in earnings of unconsolidated subsidiaries, reduced interest income and other deductions at Energy Delivery and the impact of increased shares of common stock outstanding.
- (9) Reflects Exelon Way severance and severance-related costs recorded during the fourth quarter of 2003.
- (10) Reflects Enterprises' goodwill impairment charge at Exelon Services Inc. (Services) recorded during the fourth quarter of 2003.
- (11) Reflects Enterprises' impairment charges recorded during the fourth quarter of 2003, including long-lived and other asset impairments at Services, impairment of assets associated with a communications investment, and an impairment of an equity method investment held by Exelon Thermal Holdings, Inc.
- (12) Reflects a charge associated with Generation's investment in Sithe Energies, Inc. recorded during the fourth quarter of 2003.

Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share

Year Ended December 31, 2003 vs. Year Ended December 31, 2002

| 2002 GAAP Earnings per Diluted Share | \$ 4.44 |
|--|---------|
| 2002 Adjusted (non-GAAP) Operating Earnings Adjustments: | |
| Cumulative Effect of Adopting SFAS No. 142 | 0.71 |
| Gain on the Sale of Investment in AT&T Wireless (1) | (0.36) |
| Severance (2) | 0.04 |
| | |
| 2002 Adjusted (non-GAAP) Operating Earnings | 4.83 |
| Year Over Year Effects on Earnings: | |
| Energy Margins: | |
| Generation (3) | 0.38 |
| Weather Impact (4) | (0.16) |
| Other (5) | (0.12) |
| Lower Interest Expense (6) | 0.18 |
| Lower Operating Income at Enterprises (7) | (0.16) |
| Lower Taxes Other Than Income (8) | 0.15 |
| Income Tax Impacts (9) | 0.14 |
| Lower Equity in Earnings of Unconsolidated Subsidiaries (10) | (0.08) |
| Other (11) | 0.06 |
| | |
| 2003 Adjusted (non-GAAP) Operating Earnings | 5.22 |
| 2003 Adjusted (non-GAAP) Operating Earnings Adjustments: | |
| Boston Generating Impairment (12) | (1.74) |
| Impairment of Investment in Sithe Energies, Inc. (13) | (0.55) |
| Severance (14) | (0.49) |
| Cumulative Effect of Adopting SFAS No. 143 | 0.34 |
| Property Tax Accrual Reductions (15) | 0.14 |
| Enterprises' Services Goodwill Impairment (16) | (0.06) |
| Enterprises' Impairments due to Anticipated Sale (17) | (0.06) |
| March 3 ComEd Settlement Agreement (18) | (0.05) |
| | |
| 2003 GAAP Earnings per Diluted Share | \$ 2.75 |
| | |

- (1) Gain on Exelon Enterprises' sale of its 49% interest in AT&T Wireless PCS of Philadelphia.
- (2) Executive severance partially offset by favorable adjustments to previous severance estimates. A portion of the executive severance was not tax deductible. As a result, the after-tax impact on earnings was \$0.04 per share.
- (3) Primarily related to increased market sales of electricity at higher prices by Generation along with reductions in capacity payments to Midwest Generation. Excludes the effect of the acquisition of Exelon New England (ENE) and decommissioning.
- (4) Primarily related to cooler spring and summer weather in 2003 as compared to 2002, partially offset by colder winter weather in the first quarter of 2003 as compared to 2002.
- (5) Primarily related to decreased revenues due to ComEd customers selecting the ComEd PPO or an alternative electric supplier and unfavorable rate changes in the electric businesses of Energy Delivery. Excludes the effects of decommissioning, Enterprises and ENE.
- (6) Reflects lower interest expense, excluding the effects of ENE, Exelon's investments in synthetic fuel producing facilities and decommissioning, due to refinancing of existing debt at lower interest rates and the gradual retirement of ComEd's Transitional Trust Notes.
- (7) Reflects lower operating income at Enterprises, excluding certain impairment charges and Exelon Way severance and severance-related charges recorded in 2003, primarily due to an overall decline in operating income at InfraSource prior to its sale during the third quarter of 2003.
- (8) Reflects lower taxes other than income, excluding the effects of ENE, Enterprises and the reduction of certain property tax accruals at PECO and Generation during the third quarter of 2003, primarily due to a favorable settlement related to coal use tax at ComEd and lower property and capital stock taxes at Generation.
- (9) Reflects favorable income tax adjustments and tax benefits, excluding tax benefits due to Exelon's investments in synthetic fuel producing facilities and tax impacts of decommissioning.
- (10) Reflects lower earnings from unconsolidated affiliates, excluding severance and severance-related costs at AmerGen Energy Company, LLC (AmerGen), due to lower earnings at AmerGen and Sithe Energies, Inc. (Sithe).
- (11) Reflects lower operating and maintenance expense at Energy Delivery, excluding Exelon Way charges and charges associated with the March 3 ComEd Settlement Agreement, decommissioning, lower depreciation and amortization expense and the effect of the acquisition of ENE, excluding the impairments of Boston Generating and Sithe, partially offset by the impact of increased shares of common stock outstanding.

- (12) Reflects the impairment of the Boston Generating assets recorded by Generation during the third quarter of 2003.
- (13) Reflects impairments and other charges recorded during 2003 associated with Generation's investment in Sithe.
- (14) Reflects Exelon Way severance and severance-related costs recorded during 2003.
- (15) Reflects the reduction of certain property tax accruals at PECO and Generation recorded during the third quarter of 2003.
- (16) Reflects Enterprises' goodwill impairment charge at Exelon Services Inc. (Services) recorded during the fourth quarter of 2003.
- (17) Reflects Enterprises' impairment charges recorded during the fourth quarter of 2003, including long-lived and other asset impairments at Services, impairment of assets associated with a communications investment, and an impairment of an equity method investment held by Exelon Thermal Holdings, Inc.
- (18) Agreement reached by ComEd and various Illinois suppliers, customers, and governmental parties regarding several matters affecting ComEd's rates for electric service during the first quarter of 2003.

Electric Sales Statistics

| _ | _ | | | |
|-------|--------|-------|-------|--------|
| Three | Months | Ended | Decem | her 31 |

| | Till ee Months Ended | | |
|--|---|--|--|
| (in GWhs) | 2003 | 2002 | % Change |
| Supply | | | |
| Nuclear, excluding AmerGen | 28,400 | 29,727 | (4.5%) |
| Purchased Power — Generation (a) | 19,426 | 19,212 | 1.1% |
| Fossil, excluding Sithe Energies, and Hydro (b) | 6,269 | 2,865 | 118.8% |
| Power Team Supply | 54,095 | 51,804 | 4.4% |
| Purchased Power — Other | 483 | 227 | 112.8% |
| Total Electric Supply Available for Sale | 54,578 | 52,031 | 4.9% |
| Less: Line Loss and Company Use | (3,015) | (2,320) | 30.0% |
| Total Supply | 51,563 | 49,711 | 3.7% |
| Energy Sales | | | |
| Retail Sales (c) | 30,610 | 30,920 | (1.0%) |
| Power Team Market Sales (a) | 26,390 | 22,475 | 17.4% |
| Interchange Sales and Sales to Other Utilities | <u>477</u> | 521 | (8.4%) |
| | 57,477 | 53,916 | 6.6% |
| Less: Distribution Only Sales | (5,914) | (4,205) | 40.6% |
| Total Energy Sales | 51,563 | 49,711 | 3.7% |
| | Year Ended Dec | ember 31, | |
| (in GWhs) | 2003 | 2002 | % Change |
| Supply | | | |
| Nuclear, excluding AmerGen | | | |
| | 117,502 | 115,854 | 1.4% |
| Purchased Power — Generation (a) | 117,502 82,860 | 115,854 78,710 | 1.4% 5.3% |
| | | | |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply | 82,860 | 78,710 | 5.3% |
| Fossil, excluding Sithe Energies, and Hydro (b) | 82,860 24,310 | 78,710 12,976 | 5.3% 87.3% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 ———————————————————————————————————— | 5.3% 87.3% 8.3% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 ———————————————————————————————————— | 5.3% 87.3% 8.3% 167.2% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 ———————————————————————————————————— | 5.3% 87.3% 8.3% 167.2% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 207,540 558 208,098 (8,873) | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply Energy Sales | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 207,540 558 208,098 (8,873) | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply Energy Sales Retail Sales (c) | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 207,540 558 208,098 (8,873) 199,225 | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply Energy Sales | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 207,540 558 208,098 (8,873) 199,225 | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% 9.0% |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply Energy Sales Retail Sales (c) Power Team Market Sales (a) Interchange Sales and Sales to Other Utilities | 82,860 24,310 224,672 1,491 226,163 (9,034) 217,129 127,758 107,267 2,556 237,581 | 78,710 12,976 207,540 558 208,098 (8,873) 199,225 129,013 83,565 2,816 215,394 | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% 9.0% (1.0%) 28.4% (9.2%) |
| Fossil, excluding Sithe Energies, and Hydro (b) Power Team Supply Purchased Power — Other Total Electric Supply Available for Sale Less: Line Loss and Company Use Total Supply Energy Sales Retail Sales (c) Power Team Market Sales (a) | 82,860 24,310 ———————————————————————————————————— | 78,710 12,976 207,540 558 208,098 (8,873) 199,225 129,013 83,565 2,816 | 5.3% 87.3% 8.3% 167.2% 8.7% 1.8% 9.0% (1.0%) 28.4% (9.2%) |

Purchased power and market sales do not include trading volume of 6,663 GWhs and 18,673 GWhs for the three months ended December 31, 2003 and 2002, respectively, and 32,584 GWhs and 69,933 GWhs for the year ended December 31, 2003 and 2002, respectively.

⁽b) Includes supply from the acquisition of Exelon New England in November 2002 and plants acquired from TXU in April 2002.

⁽c) Includes Exelon Energy sales of 1,512 GWhs and 1,405 GWhs for the three months ended December 31, 2003 and 2002, respectively, and 5,304 GWhs and 5,420 GWhs for the year ended December 31, 2003 and 2002, respectively.

Energy Delivery Sales Statistics

For the Three Months Ended December 31,

ComEd

PECO

| | | ComEd | | | | |
|---|--------------|----------|----------|----------|----------|----------|
| | 2003 | 2002 | % Change | 2003 | 2002 | % Change |
| Electric Deliveries (GWh) | | | | | | |
| Bundled Deliveries (a) | | | | | | |
| Residential | 5,959 | 6,082 | (2.0%) | 2,635 | 2,773 | (5.0%) |
| Small Commercial & Industrial | 5,052 | 5,287 | (4.4%) | 1,559 | 1,902 | (18.0%) |
| Large Commercial & Industrial | 1,216 | 1,734 | (29.9%) | 3,549 | 3,481 | 2.0% |
| Public Authorities & Electric Railroads | 1,107 | 1,383 | (20.0%) | 205 | 234 | (12.4%) |
| Total Bundled Deliveries | 13,334 | 14,486 | (8.0%) | 7,948 | 8,390 | (5.3%) |
| Unbundled Deliveries (b) | | | | | | |
| Alternative Energy Suppliers | | | | | | |
| Residential | (c) | (c) | | 192 | 251 | (23.5%) |
| Small Commercial & Industrial | 1,679 | 1,397 | 20.2% | 411 | 162 | 153.7% |
| Large Commercial & Industrial | 3,015 | 1,895 | 59.1% | 170 | 206 | (17.5%) |
| Public Authorities & Electric Railroads | 447 | 294 | 52.0% | _ | _ | |
| | | 2.500 | 40. 40/ | 772 | | 24.00/ |
| | 5,141 ——— | 3,586 | 43.4% | 773 | 619 | 24.9% |
| PPO (ComEd Only) | | | | | | |
| Small Commercial & Industrial | 772 | 768 | 0.5% | | | |
| Large Commercial & Industrial | 702 | 1,180 | (40.5%) | | | |
| Public Authorities & Electric Railroads | 428 | 486 | (11.9%) | | | |
| | 1,902 | 2,434 | (21.9%) | | | |
| Total Unbundled Deliveries | 7,043 | 6,020 | 17.0% | 773 | 619 | 24.9% |
| Total Retail Deliveries | 20,377 | 20,506 | (0.6%) | 8,721 | 9,009 | (3.2%) |
| | | | , | | | |
| Gas Deliveries (mmcf) (PECO only) | | | | 24,125 | 28,555 | (15.5%) |
| Revenue (in millions) | | | | | | |
| Bundled Electric Revenue (a) | | | | | | |
| Residential | \$ 494.2 | \$ 500.2 | (1.2%) | \$ 322.1 | \$ 338.4 | (4.8%) |
| Small Commercial & Industrial | 378.1 | 393.0 | (3.8%) | 168.7 | 200.7 | (15.9%) |
| Large Commercial & Industrial | 64.2 | 86.4 | (25.7%) | 264.5 | 257.3 | 2.8% |
| Public Authorities & Electric Railroads | 68.8 | 79.8 | (13.8%) | 18.5 | 21.0 | (11.9%) |
| Total Bundled Electric Revenue | 1,005.3 | 1,059.4 | (5.1%) | 773.8 | 817.4 | (5.3%) |
| Unbundled Electric Revenue (b) | | | | | | |
| Alternative Energy Suppliers | | | | | | |
| Residential | (c) | (c) | | 13.4 | 16.5 | (18.8%) |
| Small Commercial & Industrial | 32.9 | 44.4 | (25.9%) | 20.2 | 8.0 | 152.5% |
| Large Commercial & Industrial | 41.6 | 52.5 | (20.8%) | 4.8 | 5.7 | (15.8%) |
| Public Authorities & Electric Railroads | 8.5 | 10.4 | (18.3%) | _ | _ | (==,=,=) |
| | 83.0 | 107.3 | (22.6%) | 38.4 | 30.2 | 27.2% |
| PPO (ComEd Only) | | | | | | |
| Small Commercial & Industrial | 50.6 | 49.2 | 2.8% | | | |
| Large Commercial & Industrial | 40.2 | 63.3 | (36.5%) | | | |
| Public Authorities & Electric Railroads | | | | | | |
| Public Addiordes & Electric Railfoads | | 23.5 | (6.4%) | | | |
| | 112.8 | 136.0 | (17.1%) | | | |
| Total Unbundled Electric Revenue | 195.8 | 243.3 | (19.5%) | 38.4 | 30.2 | 27.2% |
| Total Retail Electric Revenue | 1,201.1 | 1,302.7 | (7.8%) | 812.2 | 847.6 | (4.2%) |
| Wholesale Electric Revenue | 20.0 | 26.0 | (23.1%) | 1.9 | 2.9 | (34.5%) |
| Other Revenue | 70.5 | 61.2 | 15.2% | 49.7 | 52.5 | (5.3%) |
| Gas Revenue (PECO only) | n/a | n/a | | 196.6 | 191.1 | 2.9% |
| | | | | | | |

| Total Revenues | \$1,291.6 | \$1,389.9 | (7.1%) | \$1,060.4 | \$1,094.1 | (3.1%) |
|---------------------------------|-----------|-----------|--------|-----------|-----------|--------|
| Heating and Cooling Degree-Days | 2003 | 2002 | Normal | 2003 | 2002 | Normal |
| Heating Degree-Days | 2,116 | 2,356 | 2,311 | 1,573 | 1,762 | 1,665 |
| Cooling Degree-Days | 2 | 14 | 10 | _ | 54 | 48 |

- (a) Bundled service reflects deliveries to customers taking electric service under tariffed rates, which include the cost of energy and the delivery cost of the transmission and distribution of the energy. PECO's tariffed rates also include a CTC charge.
- (b) Unbundled service reflects customers electing to receive electric generation service under the ComEd PPO option or from an alternative energy supplier. Revenue from customers choosing the ComEd PPO option includes an energy charge at market rates, transmission and distribution charge and a CTC charge. Revenue from customers choosing an alternative energy supplier includes a distribution charge and a CTC charge. Transmission charges received from alternative energy suppliers are included in wholesale and miscellaneous revenue.
- (c) On May 1, 2002, all ComEd residential customers were eligible to choose their supplier of electricity; however, as of December 31, 2003, no alternative electric supplier has sought approval from the Illinois Commerce Commission and no electric utilities have chosen to enter the ComEd residential market for the supply of electricity.

n/a — not applicable

Energy Delivery Sales Statistics

For the Year Ended December 31,

ComEd

PECO

| | | Comea | | | PECO | |
|---|--------------|-------------|----------|-----------|------------|----------|
| | 2003 | 2002 | % Change | 2003 | 2002 | % Change |
| Electric Deliveries (GWh) | | | | | | |
| Bundled Deliveries (a) | | | | | | |
| Residential | 26,206 | 27,474 | (4.6%) | 11,358 | 10,365 | 9.6% |
| Small Commercial & Industrial | 21,541 | 22,365 | (3.7%) | 6,624 | 7,606 | (12.9%) |
| Large Commercial & Industrial | 5,921 | 7,885 | (24.9%) | 14,739 | 14,766 | (0.2%) |
| Public Authorities & Electric Railroads | 5,125 ——— | 6,480 | (20.9%) | 897 | 852 ——— | 5.3% |
| Total Bundled Deliveries | 58,793 | 64,204 | (8.4%) | 33,618 | 33,589 | 0.1% |
| Unbundled Deliveries (b) | | | | | | |
| Alternative Energy Suppliers | | | | | | |
| Residential | (c) | (c) | | 900 | 1,971 | (54.3%) |
| Small Commercial & Industrial | 6,006 | 5,219 | 15.1% | 1,455 | 415 | n.m. |
| Large Commercial & Industrial | 9,909 | 7,095 | 39.7% | 780 | 557 | 40.0% |
| Public Authorities & Electric Railroads | 1,402 | 912 | 53.7% | — | — | |
| | 17,317 | 13,226 | 30.9% | 3,135 | 2,943 | 6.5% |
| PPO (ComEd Only) | | | | | | |
| Small Commercial & Industrial | 3,318 | 3,152 | 5.3% | | | |
| Large Commercial & Industrial | 4,348 | 5,131 | (15.3%) | | | |
| Public Authorities & Electric Railroads | 1,925 | 1,347 | 42.9% | | | |
| | 9,591 | 9,630 | (0.4%) | | | |
| Total Unbundled Deliveries | 26,908 | 22,856 | 17.7% | 3,135 | 2,943 | 6.5% |
| Total Retail Deliveries | 85,701 | 87,060 | (1.6%) | 36,753 | 36,532 | 0.6% |
| | , | , | , | | | |
| Gas Deliveries (mmcf) (PECO only) | | | | 88,262 | 85,545 | 3.2% |
| Revenue (in millions) | | | | | | |
| Bundled Electric Revenue (a) | | | | | | |
| Residential | \$2,271.4 | \$2,381.2 | (4.6%) | \$1,443.8 | \$1,337.8 | 7.9% |
| Small Commercial & Industrial | 1,667.4 | 1,735.8 | (3.9%) | 753.6 | 864.8 | (12.9%) |
| Large Commercial & Industrial | 304.0 | 410.2 | (25.9%) | 1,089.7 | 1,085.6 | 0.4% |
| Public Authorities & Electric Railroads | 316.0 | 376.8 | (16.1%) | 80.3 | 79.4 | 1.1% |
| Total Bundled Electric Revenue | 4,558.8 | 4,904.0 | (7.0%) | 3,367.4 | 3,367.6 | (0.0%) |
| Unbundled Electric Revenue (b) | | | | | | |
| Alternative Energy Suppliers | | | | | | |
| Residential | (c) | (c) | | 65.3 | 145.1 | (55.0%) |
| Small Commercial & Industrial | 139.4 | 138.2 | 0.9% | 74.4 | 21.3 | n.m. |
| Large Commercial & Industrial | 174.6 | 154.0 | 13.4% | 21.1 | 15.5 | 36.1% |
| Public Authorities & Electric Railroads | 33.3 | 28.1 | 18.5% | _ | _ | |
| | 347.3 | 320.3 | 8.4% | 160.8 | 181.9 | (11.6%) |
| PPO (ComEd Only) | | | | | | |
| Small Commercial & Industrial | 224.4 | 204.2 | 9.9% | | | |
| Large Commercial & Industrial | 239.9 | 277.7 | (13.6%) | | | |
| Public Authorities & Electric Railroads | 103.1 | 71.2 | 44.8% | | | |
| | 567.4 | 553.1 | 2.6% | | | |
| Total Unbundled Electric Revenue | 914.7 | 873.4 | 4.7% | 160.8 | 181.9 | (11.6%) |
| Total Datail Electric Day | | E 777 4 | (F 20/) | 2 520 2 | 2 540 5 | |
| Total Retail Electric Revenue | 5,473.5 | 5,777.4 | (5.3%) | 3,528.2 | 3,549.5 | (0.6%) |
| Wholesale Electric Revenue | 109.7 | 118.9 | (7.7%) | 10.5 | 18.1 | (42.0%) |
| Other Revenue | 230.7 | 227.7 | 1.3% | 204.5 | 216.6 | (5.6%) |
| Gas Revenue (PECO only) | n/a | n/a | | 644.9 | 548.8 | 17.5% |

| Total Revenues | \$5,813.9 | \$6,124.0 | (5.1%) | \$4,388.1 | \$4,333.0 | 1.3% |
|---------------------------------|-----------|-----------|--------|-----------|-----------|--------|
| Heating and Cooling Degree-Days | 2003 | 2002 | Normal | 2003 | 2002 | Normal |
| Heating Degree-Days | 6,447 | 6,134 | 6,498 | 4.946 | 4,251 | 4,743 |
| Cooling Degree-Days | 695 | 1.091 | 830 | 1,269 | 1.614 | 1.264 |

- (a) Bundled service reflects deliveries to customers taking electric service under tariffed rates, which include the cost of energy and the delivery cost of the transmission and distribution of the energy. PECO's tariffed rates also include a CTC charge.
- (b) Unbundled service reflects customers electing to receive electric generation service under the ComEd PPO option or from an alternative energy supplier. Revenue from customers choosing the ComEd PPO option includes an energy charge at market rates, transmission and distribution charge and a CTC charge. Revenue from customers choosing an alternative energy supplier includes a distribution charge and a CTC charge. Transmission charges received from alternative energy suppliers are included in wholesale and miscellaneous revenue.
- (c) On May 1, 2002, all ComEd residential customers were eligible to choose their supplier of electricity; however, as of December 31, 2003, no alternative electric supplier has sought approval from the Illinois Commerce Commission and no electric utilities have chosen to enter the ComEd residential market for the supply of electricity.

n/a — not applicable

n.m. — not meaningful

EXELON CORPORATION Exelon Generation Power Marketing Statistics

| | - | Three Months E | nded Dec | ember 31, | | Year Ended December 31, | | | |
|---|----|----------------|----------|-----------|----|-------------------------|----|---------|--|
| | | 2003 | | 2002 | | 2003 | | 2002 | |
| GWh Sales | _ | | | | | | | | |
| Energy Delivery and Exelon Energy | | 27,705 | | 29,329 | | 117,405 | | 123,975 | |
| Market Sales | | 26,390 | | 22,475 | | 107,267 | | 83,565 | |
| | _ | | _ | | _ | | _ | | |
| Total Sales (a) | | 54,095 | | 51,804 | | 224,672 | | 207,540 | |
| • | - | | _ | | | | | | |
| Average Margin (\$/MWh) | | | | | | | | | |
| Average Realized Revenue | | | | | | | | | |
| Energy Delivery and Exelon Energy | \$ | 30.86 | \$ | 31.16 | \$ | 34.38 | \$ | 33.98 | |
| Market Sales | | 35.28 | | 31.10 | | 35.99 | | 31.01 | |
| Total Sales — without trading | | 33.02 | | 31.14 | | 35.15 | | 32.78 | |
| Average Purchased Power and Fuel Cost — without trading | \$ | 20.02 | \$ | 18.65 | \$ | 22.79 | \$ | 20.49 | |
| Average Margin — without trading | \$ | 13.00 | \$ | 12.49 | \$ | 12.36 | \$ | 12.29 | |
| Around-the-clock Market Prices (\$/MWh) | | | | | | | | | |
| РЈМ | \$ | 31.00 | \$ | 28.00 | \$ | 38.00 | \$ | 27.50 | |
| MAIN | | 23.00 | | 23.00 | | 28.50 | | 24.00 | |
| 2004 Earnings Guidance — January through December | | | | | | | | | |
| Around-the-clock Market Prices (\$/MWh) | | | | | | | | | |
| PJM | \$ | 33.50 | | | | | | | |
| MAIN | | 26.50 | | | | | | | |
| NEPOOL | | 41.00 | | | | | | | |
| Gas Prices (\$/Mmbtu) | | | | | | | | | |
| Henry Hub | \$ | 4.90 | | | | | | | |

⁽a) Total sales do not include trading volume of 6,663 GWhs and 18,673 GWhs for the three months ended December 31, 2003 and 2002, respectively, and 32,584 GWhs and 69,933 GWhs for the year ended December 31, 2003 and 2002, respectively. Additionally, total sales include supply from the acquisition of Exelon New England in November 2002 and plants acquired from TXU in April 2002.



Exelon Corporation

Fourth Quarter 2003 Earnings Conference Call

January 28, 2004

1



Forward-Looking Statements

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, that are subject to risks and uncertainties. The factors that could cause actual results to differ materially from the forward-looking statements made by a registrant include those discussed herein as well as those discussed in Exelon Corporation's 2002 Annual Report on Form 10-K in (a) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Business Outlook and the Challenges in Managing Our Business for Exelon, ComEd, PECO and Generation and (b) ITEM 8. Financial Statements and Supplementary Data: Exelon-Note 19, ComEd—Note 16, PECO—Note 18 and Generation—Note 13, and (c) other factors discussed in filings with the Securities and Exchange Commission (SEC) by Exelon Corporation, Commonwealth Edison Company, PECO Energy Company and Exelon Generation Company, LLC (Registrants). Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this presentation.



Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share

Three Months Ended December 31, 2003 vs. Three Months Ended December 31, 2002

| 2002 GAAP Earnings per Diluted Share | \$ | 1.22 |
|--|----|--------|
| Year Over Year Effects on Earnings | | |
| Energy Margins: | | |
| CTC Recoveries at ComEd | | (0.14) |
| Weather Impact | | (0.05) |
| Other, excluding Enterprises | | 0.11 |
| Income Tax Impacts | | 0.16 |
| Lower Operating Income at Enterprises | | (0.13) |
| Lower Taxes Other Than Income | | 0.10 |
| Higher O&M | | (0.05) |
| Other | 25 | (0.07) |
| 2003 Adjusted (non-GAAP) Operating Earnings | | 1.15 |
| 2003 Adjusted (non-GAAP) Operating Earnings Adjustments: | | |
| Severance | | (0.16) |
| Enterprises' Services Goodwill Impairment | | (0.06) |
| Enterprises' Impairments due to Anticipated Sale | | (0.06) |
| Charge Associated with Exelon's Investment in Sithe Energies, Inc. | ÷. | (0.04) |
| 2003 GAAP Earnings per Diluted Share | \$ | 0.83 |



Reconciliation of Adjusted (non-GAAP) Operating Earnings Per Diluted Share to GAAP Earnings Per Diluted Share

Year Ended December 31, 2003 vs. Year Ended December 31, 2002

| 2002 GAAP Earnings per Diluted Share | \$ | 4.44 |
|--|-----|--------|
| 2002 Adjusted (non-GAAP) Operating Earnings Adjustments: | | |
| Cumulative Effect of Adopting SFAS No. 142 | | 0.71 |
| Gain on the Sale of Investment in AT&T Wireless | | (0.38) |
| Severance | 89- | 0.04 |
| 2002 Adjusted (non-GAAP) Operating Earnings | | 4.83 |
| Year Over Year Effects on Earnings: | | |
| Energy Margins: | | |
| Generation | | 0.38 |
| Weather Impact | | (0.16) |
| Other | | (0.12) |
| Lower Interest Expense | | 0.18 |
| Lower Operating Income at Enterprises | | (0.18) |
| Lower Taxes Other Than Income | | 0.15 |
| Income Tax Impacts | | 0.14 |
| Lower Equity in Earnings of Unconsolidated Subsidiaries | | (0.08) |
| Other | 193 | 0.08 |
| 2003 Adjusted (non-GAAP) Operating Earnings | | 5.22 |
| 2003 Adjusted (non-GAAP) Operating Earnings Adjustments: | | |
| Boston Generating Impairment | | (1.74) |
| Impaiment of Investment in Sithe Energies, Inc. | | (0.55) |
| Severance | | (0.49) |
| Cumulative Effect of Adopting SFAS No. 143 | | 0.34 |
| Property Tax Accrual Reductions | | 0.14 |
| Enterprises' Services Goodwill Impairment | | (0.08) |
| Enterprises' Impairments due to Anticipated Sale | | (0.08) |
| March 3 ComEd Settlement Agreement | 69 | (0.05) |
| 2003 GAAP Earnings per Diluted Share | \$ | 2.75 |



Accomplishments - Creating Real Value

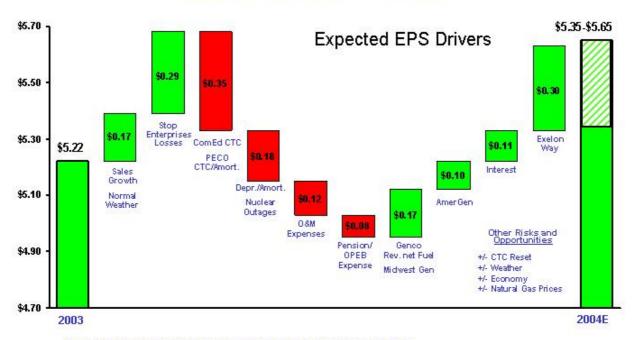
Since Exelon was created in late 2000:

- Provided average annual growth of 10.6% in adjusted (non-GAAP) operating EPS*, excluding unusual items, and 9.2% in dividends
- Retired \$1.9 billion of transition debt and refinanced/ retired \$5.0 billion of other debt, resulting in total interest expense reduction of about \$219 million
- Achieved 93.5% average annual nuclear capacity factor

^{*} See 1/28/04 8-K filing at www. Exeloncorp.com for reconciliation to GAAP reported EPS.



2004 Adjusted (non-GAAP) Operating EPS Guidance: \$5.35 - \$5.65



See 1/28/04 8-K filing at www.exeloncorp.com for reconciliation to GAAP reported EPS.



Q&A

7



Reconciliation of GAAP Reported and Adjusted (non-GAAP) Operating Earnings per Diluted Share

| 2000 GAAP Reported EPS | \$ 2.87 |
|--|----------------|
| Change in common shares | (1.06) |
| Extraordinary items | (0.07) |
| Cumulative effect of accounting change | 0.01 |
| Unicom pre-merger results | 1.58 |
| Merger-related costs | 0.68 |
| Pro forma merger accounting adjustments | (0.15) |
| 2000 Adjusted (non-GAAP) Operating EPS | \$ 3.86 |
| | |
| 2001 GAAP Reported EPS | \$ 4.43 |
| Cumulative effect of adopting SFAS No. 133 | (0.04) |
| Employee severance cost | 0.09 |
| Litigation reserves | 0.03 |
| Net loss on investments | 0.02 |
| CTC prepayment | (0.02) |
| Wholesale rate settlement | (0.01) |
| Settlement of transition bond swap | (0.01) |
| 2001 Adjusted (non-GAAP) Operating EPS | \$ 4.49 |
| 2002 GAAP Reported EPS | \$ 4.44 |
| Cumulative effect of adopting SFAS No. 141 and No. 142 | 0.71 |
| Gain on sale of investment in AT&T Wireless | (0.36) |
| Employee severance costs | 0.04 |
| 2002 Adjusted (non-GAAP) Operating EPS | \$ 4.83 |
| 2002 Adjusted (11011-GAAF) Operating EFS | \$ 4.03 |
| 2003 GAAP Reported EPS | \$ 2.75 |
| Boston Generating impairment | 1.74 |
| Charges associated with investment in Sithe Energies, Inc. | 0.55 |
| Severance | 0.49 |
| Cumulative effect of adopting SFAS No. 143 | (0.34) |
| Property tax accrual reductions | (0.14) |
| Enterprises' Services goodwill impairment | 0.06 |
| Enterprises' impairments due to anticipated sale | 0.06 |
| March 3 ComEd Settlement Agreement | 0.05 |
| 2003 Adjusted (non-GAAP) Operating EPS | \$ 5.22 |

Note: Three-year 2003/2000 compound annual growth rate (CAGR): \$2.75/\$2.87 = - -1.4% based on GAAP reported results. Three-year 2003/2000 CAGR: \$5.22/\$3.86 = 10.6% based on adjusted (non-GAAP) operating results.



2004 Earnings Guidance

Exelon's adjusted (non-GAAP) operating earnings for 2004 are expected to be in the range of \$5.35 to \$5.65 per share. Our outlook for adjusted (non-GAAP) operating earnings excludes income resulting from an investment in synthetic fuel producing facilities, possible severance charges related to The Exelon Way and an anticipated gain on the implementation of FIN 46. Giving consideration to these factors, we estimate 2004 GAAP earnings will fall in a range of \$5.55 to \$5.85 per share. This estimate does not include any impact of future changes to GAAP.

MARKET CAP RANKINGS

Year-end Market Cap (\$ in millions)

| Company Name | Ticker | 2003 | 20 | 02 | 2001 2000 1999 1998 | | 2000 1999 | | 1998 | | 199 | 1997 | | |
|-----------------|--------|--------|-------|--------|---------------------|--------|-----------|--------|--------|--------|--------|--------|--------|--------|
| SOUTHERN CO | so | 22,149 | SO | 20,353 | DUK | 30,505 | ENRNQ | 62,479 | ENRNQ | 31,752 | DUK | 23,255 | DUK | 19,924 |
| EXELON | EXC | 21,701 | DUK | 17,488 | SO | 17,720 | DUK | 31,500 | DUK | 18,346 | SO | 20,344 | SO | 17,931 |
| DOMINION RES | D | 20,707 | EXC | 17,061 | D | 15,908 | AES | 26,635 | SO | 15,651 | ENRNQ | 18,881 | ENRNQ | 12,936 |
| DUKE ENERGY | DUK | 18,559 | D | 16,909 | EXC | 15,370 | SO | 22,677 | AES | 15,458 | TXU | 13,182 | PCG | 12,661 |
| ENTERGY | ETR | 13,072 | FPL | 10,989 | AEP | 14,027 | EXC | 22,397 | TXU | 9,830 | ED | 12,311 | FPL | 10,758 |
| AMER ELEC PWR | AEP | 12,052 | PGN | 10,317 | TXU | 12,501 | DYN | 18,093 | EIX | 9,093 | PCG | 12,052 | EIX | 10,216 |
| FPL GROUP | FPL | 12,034 | ETR | 10,140 | FE | 10,411 | D | 16,469 | FPL | 7,644 | FPL | 11,136 | TXU | 10,177 |
| FIRSTENERGY | FE | 11,610 | FE | 9,813 | FPL | 9,918 | AEP | 14,974 | PEG | 7,534 | EIX | 9,772 | AEP | 9,808 |
| PG&E | PCG | 11,518 | AEP | 9,260 | PGN | 9,850 | CPN | 12,785 | PCG | 7,392 | PECO | 9,381 | ED | 9,655 |
| PROGRESS ENERGY | PGN | 11,092 | ED | 9,161 | XEL | 9,593 | CNP | 12,782 | ED | 7,376 | CNP | 9,122 | AES | 8,159 |
| PS ENTERPRISE | PEG | 10,300 | DTE | 7,770 | DYN | 9,013 | FPL | 12,628 | D | 7,312 | D | 9,093 | D | 7,993 |
| CONSOL EDISON | ED | 9,697 | PEG | 7,231 | AES | 8,715 | TXU | 11,438 | UNICOM | 7,296 | PEG | 9,066 | CNP | 7,898 |
| TXU | TXU | 7,683 | AEE | 6,406 | PEG | 8,684 | PGN | 10,137 | CNP | 6,481 | AEP | 9,027 | PEG | 7,379 |
| AMEREN | AEE | 7,470 | TXU | 6,014 | ETR | 8,633 | PEG | 10,113 | PECO | 6,299 | AES | 8,546 | ETR | 7,360 |
| EDISON INTL | EIX | 7,145 | PCG | 5,305 | ED | 8,562 | XEL | 9,906 | AEP | 6,236 | UNICOM | 8,372 | FE | 6,676 |
| XCEL ENERGY | XEL | 6,772 | NI | 4,977 | CNP | 8,034 | ETR | 9,292 | ETR | 6,155 | FE | 7,720 | UNICOM | 6,664 |
| DTE ENERGY | DTE | 6,631 | XEL | 4,386 | PCG | 7,005 | ED | 8,163 | FE | 5,274 | ETR | 7,676 | PGN | 6,413 |
| AES CORP | AES | 5,878 | EIX | 3,861 | DTE | 6,758 | PCG | 7,268 | PGN | 4,858 | PGN | 7,122 | AEE | 5,935 |
| NISOURCE | NI | 5,758 | CNP | 2,593 | AEE | 5,839 | FE | 7,087 | DTE | 4,587 | DTE | 6,247 | PECO | 5,397 |
| CENTERPOINT | | | | | | | | | | | | | | |
| ENERGY | CNP | 2,966 | AES | 1,685 | CPN | 5,156 | AEE | 6,355 | AEE | 4,494 | AEE | 5,857 | DTE | 5,033 |
| CALPINE | CPN | 1,987 | CMS | 1,360 | EIX | 4,920 | NI | 6,321 | CPN | 4,035 | CMS | 5,660 | CMS | 4,803 |
| DYNEGY | DYN | 1,614 | CPN | 1,241 | NI | 4,785 | DTE | 5,555 | DYN | 3,800 | XEL | 4,237 | XEL | 4,347 |
| CMS ENERGY | CMS | 1,373 | DYN | 437 | CMS | 3,196 | EIX | 5,091 | CMS | 3,619 | NI | 3,540 | NI | 3,073 |
| ENRON | ENRNQ | N/A | ENRNQ | N/A | ENRNQ | N/A | CMS | 3,841 | XEL | 3,037 | DYN | 1,664 | DYN | 2,645 |
| | | | | | | | | | NI | 2,219 | CPN | 509 | CPN | 298 |

Note: Market Cap = Market Price x Common Shares Outstanding at Year End

Source: Thomson Financial; Worldscope