

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

February 24, 2021

Date of Report (Date of earliest event reported)

Commission File Number	Name of Registrant; State or Other Jurisdiction of Incorporation; Address of Principal Executive Offices; and Telephone Number	IRS Employer Identification Number
001-16169	EXELON CORPORATION (a Pennsylvania corporation) 10 South Dearborn Street P.O. Box 805379 Chicago, Illinois 60680-5379 (800) 483-3220	23-2990190
333-85496	EXELON GENERATION COMPANY, LLC (a Pennsylvania limited liability company) 300 Exelon Way Kennett Square, Pennsylvania 19348-2473 (610) 765-5959	23-3064219
001-01839	COMMONWEALTH EDISON COMPANY (an Illinois corporation) 440 South LaSalle Street Chicago, Illinois 60605-1028 (312) 394-4321	36-0938600
000-16844	PECO ENERGY COMPANY (a Pennsylvania corporation) P.O. Box 8699 2301 Market Street Philadelphia, Pennsylvania 19101-8699 (215) 941-4000	23-0970240
001-01910	BALTIMORE GAS AND ELECTRIC COMPANY (a Maryland corporation) 2 Center Plaza 110 West Fayette Street Baltimore, Maryland 21201-3708 (410) 234-5000	52-0280210
001-31403	PEPCO HOLDINGS LLC (a Delaware limited liability company) 701 Ninth Street, N.W. Washington, District of Columbia 20068 (202) 872-2000	52-2297449
001-01072	POTOMAC ELECTRIC POWER COMPANY (a District of Columbia and Virginia corporation) 701 Ninth Street, N.W. Washington, District of Columbia 20068 (202) 872-2000	53-0127880
001-01405	DELMARVA POWER & LIGHT COMPANY (a Delaware and Virginia corporation) 500 North Wakefield Drive Newark, Delaware 19702 (202) 872-2000	51-0084283
001-03559	ATLANTIC CITY ELECTRIC COMPANY (a New Jersey corporation) 500 North Wakefield Drive Newark, Delaware 19702 (202) 872-2000	21-0398280

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
EXELON CORPORATION: Common Stock, without par value	EXC	The Nasdaq Stock Market LLC
PECO ENERGY COMPANY: Trust Receipts of PECO Energy Capital Trust III, each representing a 7.38% Cumulative Preferred Security, Series D, \$25 stated value, issued by PECO Energy Capital, L.P. and unconditionally guaranteed by PECO Energy Company	EXC/28	New York Stock Exchange

Indicate by check mark whether any of the registrants are emerging growth companies as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if any of the registrants have elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Section 2 - Financial Information

Item 2.02. Results of Operations and Financial Condition.

Section 7 - Regulation FD

Item 7.01. Regulation FD Disclosure.

On February 24, 2021, Exelon Corporation (Exelon) announced via press release its results for the fourth quarter ended December 31, 2020. A copy of the press release and related attachments is attached hereto as Exhibit 99.1. Also attached as Exhibit 99.2 to this Current Report on Form 8-K are the presentation slides to be used at the fourth quarter 2020 earnings conference call. This Form 8-K and the attached exhibits are provided under Items 2.02, 7.01 and 9.01 of Form 8-K and are furnished to, but not filed with, the Securities and Exchange Commission.

Exelon has scheduled the conference call for 9:00 AM CT (10:00 AM ET) on February 24, 2021. The call-in number in the U.S. and Canada is 833-397-0944. If requested, the conference ID number is 6782262. Media representatives are invited to participate on a listen-only basis. The call will be webcast and archived on the Investor Relations page of Exelon's website: www.exeloncorp.com.

Section 9 - Financial Statements and Exhibits

Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press release and earnings release attachments
99.2	Earnings conference call presentation slides
101	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.
104	The cover page from the Current Report on Form 8-K, formatted as Inline XBRL.

This combined Current Report on Form 8-K is being furnished separately by Exelon Corporation, Exelon Generation Company, LLC, Commonwealth Edison Company, PECO Energy Company, Baltimore Gas and Electric Company, Pepco Holdings LLC, Potomac Electric Power Company, Delmarva Power & Light Company, and Atlantic City Electric Company (Registrants). Information contained herein relating to any individual Registrant has been furnished by such Registrant on its own behalf. No Registrant makes any representation as to information relating to any other Registrant.

This report contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to risks and uncertainties including, among others, those related to the timing, manner, tax-free nature and expected benefits associated with the potential separation of Exelon's competitive power generation and customer-facing energy business from its six regulated electric and gas utilities. Words such as "could," "may," "expects," "anticipates," "will," "targets," "goals," "projects," "intends," "plans," "believes," "seeks," "estimates," "predicts," and variations on such words, and similar expressions that reflect our current views with respect to future events and operational, economic, and financial performance, are intended to identify such forward-looking statements.

The factors that could cause actual results to differ materially from the forward-looking statements made by the Registrants include those factors discussed herein, as well as the items discussed in (1) the Registrants' 2019 Annual Report on Form 10-K in (a) Part I, ITEM 1A. Risk Factors, (b) Part II, ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part II, ITEM 8. Financial Statements and Supplementary Data: Note 18, Commitments and Contingencies; (2) the Registrants' Third Quarter 2020 Quarterly Report on Form 10-Q in (a) Part II, ITEM 1A. Risk Factors, (b) Part I, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part I, ITEM 1. Financial Statements: Note 14, Commitments and Contingencies; and (3) other factors discussed in filings with the SEC by the Registrants.

Investors are cautioned not to place undue reliance on these forward-looking statements, whether written or oral, which apply only as of the date of this report. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EXELON CORPORATION

/s/ Joseph Nigro

Joseph Nigro
Senior Executive Vice President and Chief Financial Officer
Exelon Corporation

EXELON GENERATION COMPANY, LLC

/s/ Bryan P. Wright

Bryan P. Wright
Senior Vice President and Chief Financial Officer
Exelon Generation Company, LLC

COMMONWEALTH EDISON COMPANY

/s/ Jeanne M. Jones

Jeanne M. Jones
Senior Vice President, Chief Financial Officer and Treasurer
Commonwealth Edison Company

PECO ENERGY COMPANY

/s/ Robert J. Stefani

Robert J. Stefani
Senior Vice President, Chief Financial Officer and Treasurer
PECO Energy Company

BALTIMORE GAS AND ELECTRIC COMPANY

/s/ David M. Vahos

David M. Vahos
Senior Vice President, Chief Financial Officer and Treasurer
Baltimore Gas and Electric Company

PEPCO HOLDINGS LLC

/s/ Phillip S. Barnett

Phillip S. Barnett

Senior Vice President, Chief Financial Officer and Treasurer

Pepco Holdings LLC

POTOMAC ELECTRIC POWER COMPANY

/s/ Phillip S. Barnett

Phillip S. Barnett

Senior Vice President, Chief Financial Officer and Treasurer

Potomac Electric Power Company

DELMARVA POWER & LIGHT COMPANY

/s/ Phillip S. Barnett

Phillip S. Barnett

Senior Vice President, Chief Financial Officer and Treasurer

Delmarva Power & Light Company

ATLANTIC CITY ELECTRIC COMPANY

/s/ Phillip S. Barnett

Phillip S. Barnett

Senior Vice President, Chief Financial Officer and Treasurer

Atlantic City Electric Company

February 24, 2021

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press release and earnings release attachments
99.2	Earnings conference call presentation slides
101	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.
104	The cover page from the Current Report on Form 8-K, formatted as Inline XBRL.



Contact: Paul Adams
Corporate Communications
410-245-8717

Emily Duncan
Investor Relations
312-394-2345

EXELON REPORTS FOURTH QUARTER AND FULL YEAR 2020 RESULTS AND INITIATES 2021 FINANCIAL OUTLOOK

Earnings Release Highlights

- GAAP Net Income of \$0.37 per share and Adjusted (non-GAAP) Operating Earnings of \$0.76 per share in the fourth quarter of 2020
- Exelon to separate its utility and competitive energy businesses, creating two industry-leading companies
- Exelon introduces 2021 adjusted (non-GAAP) operating earnings guidance range of \$2.60-\$3.00 per share, reflecting growth in Utilities, offset by impacts of the February severe weather event, lower realized energy and capacity revenues at Generation
- Exelon Utilities project capital expenditures of \$27 billion over the next four years to benefit its customers, supporting 7.6% annual rate base growth
- All four utilities ended the year with their best performance ever on customer satisfaction; ComEd and PHI had their best-on-record performances in SAIFI and all utilities ended the year in the top decile
- BGE received the first multi-year plan order from the Maryland PSC approving BGE's proposed plan for 2021-2023 to recover capital investments and keep customer rates flat for the first year
- Generation's nuclear fleet capacity factor of 95.4% was the company's second highest ever (owned and operated units)

CHICAGO (Feb. 24, 2021) — Exelon Corporation (Nasdaq: EXC) today reported its financial results for the fourth quarter and full year 2020.

“Our financial and operational performance remained solid through year-end, with each of our utilities reporting top-quartile reliability and record customer satisfaction scores, our zero-carbon nuclear fleet achieving a near-record capacity factor and our relationships with retail customers remaining durable as we continue to be a leading provider of clean and sustainable energy solutions,” said Joseph Nigro, senior executive vice president and CFO of Exelon. “We also reached \$400 million in cost savings -- \$150 million more than planned – and reported full-year adjusted earnings above the midpoint of our original guidance range at \$3.22 per share. While we are proud of these results, looking ahead we must reckon with the impact of the devastating winter storms that overwhelmed the electric grid and disrupted millions of lives across Texas last week. Though our gas plants routinely plan and train for harsh weather, this was an unprecedented and sustained winter event that caused periodic outages and severe financial impacts. As

a result of these and other conditions, we are setting our 2021 earnings guidance range at \$2.60-\$3.00 per share.”

Fourth Quarter 2020

Exelon's GAAP Net Income for the fourth quarter of 2020 decreased to \$0.37 per share from \$0.79 per share in the fourth quarter of 2019. Adjusted (non-GAAP) Operating Earnings decreased to \$0.76 per share in the fourth quarter of 2020 from \$0.83 per share in the fourth quarter of 2019. For the reconciliations of GAAP Net Income to Adjusted (non-GAAP) Operating Earnings, refer to the tables beginning on page 8.

Adjusted (non-GAAP) Operating Earnings in the fourth quarter of 2020 primarily reflect:

- Lower utility earnings due to lower allowed electric distribution ROE due to a decrease in treasury rates at ComEd; and unfavorable weather conditions at PECO; partially offset by regulatory rate increases at BGE and PHI; and
- Lower Generation earnings due to lower realized energy prices; a reduction in load due to COVID-19; increased nuclear outage days; and the absence of research and development income tax benefits recognized in the fourth quarter of 2019; partially offset by higher capacity revenues; lower operating and maintenance expense; and unrealized gains resulting from equity investments that became publicly traded entities in the fourth quarter of 2020.

Full Year 2020

Exelon's GAAP Net Income for 2020 decreased to \$2.01 per share from \$3.01 per share in 2019. Exelon's Adjusted (non-GAAP) Operating Earnings for 2020 remained consistent with 2019 at \$3.22 per share.

Adjusted (non-GAAP) Operating Earnings for the full year 2020 primarily reflect:

- Lower utility earnings due to lower electric distribution earnings from lower allowed ROE due to a decrease in treasury rates, partially offset by higher rate base at ComEd; unfavorable weather conditions at PECO and PHI; higher storm costs related to the June and August 2020 storms at PECO, net of tax repairs, and August 2020 storm at PHI; and higher depreciation and amortization expense at PECO, BGE and PHI due primarily to ongoing capital expenditures; partially offset by regulatory rate increases at BGE and PHI; and an increase in tax repairs deduction at PECO; and
- Higher Generation earnings due to lower nuclear fuel costs; lower operating and maintenance expense; and unrealized gains resulting from equity investments that became publicly traded entities in the fourth quarter of 2020; partially offset by a reduction in load due to COVID-19; lower realized energy prices; lower capacity revenues; and increased nuclear outage days.

Operating Company Results¹

ComEd

ComEd's fourth quarter of 2020 GAAP Net Income and (non-GAAP) Operating Earnings decreased to \$134 million from \$144 million in the fourth quarter of 2019, primarily due to lower allowed electric distribution ROE due to a decrease in treasury rates. Due to revenue decoupling, ComEd's distribution earnings are not affected by actual weather or customer usage patterns.

PECO

PECO's fourth quarter of 2020 GAAP Net Income increased to \$130 million from \$118 million in the fourth quarter of 2019. PECO's Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2020 increased to \$133 million from \$119 million in the fourth quarter of 2019, primarily due to favorable volume and an increase in tax repairs deduction, partially offset by unfavorable weather conditions.

BGE

BGE's fourth quarter of 2020 GAAP Net Income decreased to \$77 million from \$99 million in the fourth quarter of 2019. BGE's Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2020 decreased to \$79 million from \$101 million in the fourth quarter of 2019, primarily due to increased charitable contributions as a result of a commitment in the fourth quarter of 2020 to a multi-year small business grants program and due to various other activity, partially offset by regulatory rate increases. Due to revenue decoupling, BGE's distribution earnings are not affected by actual weather or customer usage patterns.

PHI

PHI's fourth quarter of 2020 GAAP Net Income increased to \$78 million from \$65 million in the fourth quarter of 2019. PHI's Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2020 increased to \$81 million from \$68 million in the fourth quarter of 2019, primarily due to regulatory rate increases. Due to revenue decoupling, PHI's distribution earnings related to Pepco Maryland, DPL Maryland and Pepco District of Columbia are not affected by actual weather or customer usage patterns.

Generation

Generation's fourth quarter of 2020 GAAP Net Income decreased to \$19 million from \$397 million in the fourth quarter of 2019. Generation's Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2020 decreased to \$391 million from \$427 million in the fourth quarter of 2019, primarily due to lower realized energy prices, a reduction in load due to COVID-19, increased nuclear outage days, and the absence of research and development income tax benefits recognized in the fourth quarter of 2019, partially offset by higher capacity revenues, lower operating and maintenance expense, and unrealized gains resulting from equity investments that became publicly traded entities in the fourth quarter of 2020.

The proportion of expected generation hedged for the Mid-Atlantic, Midwest, New York and ERCOT reportable segments as of Dec. 31, 2020, was 94.0% to 97.0% for 2021.

¹Exelon's five business units include ComEd, which consists of electricity transmission and distribution operations in northern Illinois; PECO, which consists of electricity transmission and distribution operations and retail natural gas distribution operations in southeastern Pennsylvania; BGE, which consists of electricity transmission and distribution operations and retail natural gas distribution operations in central Maryland; PHI, which consists of electricity transmission and distribution operations in the District of Columbia and portions of Maryland, Delaware, and New Jersey and retail natural gas distribution operations in northern Delaware; and Generation, which consists of owned and contracted electric generating facilities and wholesale and retail customer supply of electric and natural gas products and services, including renewable energy products and risk management services.

Initiates Annual Guidance for 2021

Exelon introduced a guidance range for 2021 Adjusted (non-GAAP) Operating Earnings of \$2.60-\$3.00 per share. The outlook for 2021 Adjusted (non-GAAP) Operating Earnings for Exelon and its subsidiaries excludes the following items:

- Mark-to-market adjustments from economic hedging activities;
- Unrealized gains and losses from NDT funds to the extent not offset by contractual accounting as described in the notes to the consolidated financial statements;
- Certain costs related to plant retirements;
- Certain costs incurred to achieve cost management program savings;
- Direct costs related to the novel coronavirus (COVID-19) pandemic;
- Certain acquisition-related costs;
- Costs related to a multi-year Enterprise Resource Program (ERP) system implementation;
- Other items not directly related to the ongoing operations of the business; and
- Generation's noncontrolling interest related to exclusion items.

Recent Developments and Fourth Quarter Highlights

- **Planned Separation:** Exelon announced on Feb. 24, 2021 that its Board of Directors approved a plan to separate its utilities business, comprised of the company's six regulated electric and gas utilities, and Generation, its competitive power generation and customer-facing energy businesses, creating two publicly traded companies with the resources necessary to best serve customers and sustain long-term investment and operating excellence. The separation gives each company the financial and strategic independence to focus on its specific customer needs, while executing its core business strategy. Exelon is targeting to complete the separation in the first quarter of 2022, subject to final approval by Exelon's Board of Directors, a Form 10 registration statement being declared effective by the SEC, regulatory approvals, and satisfaction of other conditions.
- **Impacts of February 2021 Weather Events and Texas-based Generating Assets Outages:** Beginning on Feb. 15, 2021, Generation's Texas-based generating assets within the Electric Reliability Council of Texas (ERCOT) market, specifically Colorado Bend II, Wolf Hollow II, and Handley, experienced periodic outages as a result of historically severe cold weather conditions. In addition, those weather conditions drove increased demand for service, limited the availability of natural gas to fuel power plants, and dramatically increased wholesale power and gas prices.

Exelon and Generation estimate the impact to their Net income for the first quarter of 2021 arising from these market and weather conditions to be approximately \$560 million to \$710 million. The estimated impact includes favorable results in certain regions within Generation's wholesale gas business. The ultimate impact to Exelon's and Generation's consolidated financial statements may be affected by a number of factors, including final settlement data, the impacts of customer and counterparty credit losses, any state sponsored solutions to address the financial challenges caused by the event, and litigation and contract disputes which may result. Exelon expects to offset between \$410 million and \$490 million of this impact primarily at Generation through a combination of enhanced revenue opportunities, deferral of selected non-essential maintenance, and primarily one-time cost savings.

Generation used a combination of commercial paper and letters of credit to manage collateral needs and has posted approximately \$1.4 billion of collateral with ERCOT as of Feb. 22, 2021. Generation continues to believe it has sufficient cash on hand and available capacity on its revolver, which was \$2.4 billion as of Feb. 22, 2021, to meet its liquidity requirements.

- **Dividend:** On Feb. 21, 2021, Exelon's Board of Directors declared a regular quarterly dividend of \$0.3825 per share on Exelon's common stock for the first quarter of 2021. The dividend is payable on Monday, March 15, 2021, to shareholders of record of Exelon as of 5 p.m. Eastern time on Monday, March 8, 2021. The Board of Directors of Exelon approved an updated dividend policy for 2021. The 2021 quarterly dividend will remain the same as the 2020 dividend of \$0.3825 per share.

- **Agreement for Sale of Generation's Solar Business:** On Dec. 8, 2020, Generation entered into an agreement with an affiliate of Brookfield Renewable Partners L.P. ("Brookfield Renewable"), for the sale of a significant portion of Generation's solar business, including 360 megawatts of generation in operation or under construction across more than 600 sites across the United States. Generation will retain certain solar assets not included in this agreement, primarily Antelope Valley. Under the terms of the transaction, the purchase price is \$810 million, subject to certain working capital and other post-closing adjustments. The transaction is expected to result in an estimated pre-tax gain ranging from \$75 million to \$125 million. Completion of the transaction contemplated by the sale agreement is subject to the satisfaction of several closing conditions and is expected to occur in the first half of 2021.
- **ComEd Distribution Formula Rate:** On Dec. 9, 2020, the Illinois Commerce Commission issued an order approving ComEd's 2021 revenue requirement. The order resulted in a \$14 million decrease to the revenue requirement, reflecting a \$50 million increase for the initial year revenue requirement for 2021 and a \$64 million decrease related to the annual reconciliation for 2019. The revenue requirement for 2021 and the annual reconciliation for 2019 provide for a weighted average debt and equity return on distribution rate base of 6.28%, inclusive of an allowed ROE of 8.38%. The rates were effective on Jan. 1, 2021.
- **BGE Maryland Electric and Natural Gas Rate Case:** On Dec. 16, 2020, the Maryland Public Service Commission (MDPSC) approved BGE's three-year cumulative multi-year plan for 2021 through 2023 to recover capital investments made in late 2019 and planned capital investments from 2020 to 2023. The MDPSC offset the awarded electric and natural gas revenue increases in 2021 with certain tax benefits so customers would see no change in rates. The MDPSC's order approved an increase in BGE's electric distribution rates of \$39 million in 2022 and \$42 million in 2023 reflecting an ROE of 9.5% and an increase in BGE's annual natural gas distribution rates of \$11 million in 2022 and \$10 million in 2023 reflecting an ROE of 9.65%. These rates are effective on Jan. 1, 2021. The MDPSC has deferred a decision on whether to use the tax benefits to offset the revenue requirement increases in 2022 and 2023 and BGE cannot predict the outcome.
- **DPL Delaware Natural Gas Base Rate Case:** On Jan. 6, 2021, the Delaware Public Service Commission approved an increase in DPL's annual natural gas distribution rates of \$2 million with an effective date of Sept. 21, 2020 and reflecting an ROE of 9.6%.
- **ACE New Jersey Electric Distribution Base Rate Case:** On Dec. 9, 2020, ACE filed an application with the New Jersey Board of Public Utilities (NJBP) to increase its annual electric distribution rates by \$67 million (before New Jersey sales and use tax), reflecting a requested ROE of 10.3%. ACE currently expects a decision in the fourth quarter of 2021 but cannot predict if the NJBP will approve the application as filed. ACE intends to put rates into effect on Sept. 8, 2021, subject to refund.
- **Nuclear Operations:** Generation's nuclear fleet, including its owned output from the Salem generating station and 100% of the CENG units, produced 44,230 gigawatt-hours (GWhs) in the fourth quarter of 2020, compared with 44,647 GWhs in the fourth quarter of 2019. Excluding Salem, the Exelon-operated nuclear plants at ownership achieved a 96.2% capacity factor for the fourth quarter of 2020, compared with 95.0% for the fourth quarter of 2019. Excluding Salem, the number of planned refueling outage days in the fourth quarter of 2020 totaled 57, compared with 64 in the fourth quarter of 2019. There were four non-refueling outage days in the fourth quarter of 2020, compared with eight in the fourth quarter of 2019.

- **Fossil and Renewables Operations:** The Dispatch Match rate for Generation's gas and hydro fleet was 98.8% in the fourth quarter of 2020, compared with 98.6% in the fourth quarter of 2019. Energy Capture for the wind and solar fleet was 94.2% in the fourth quarter of 2020, compared with 96.2% in the fourth quarter of 2019. The lower performance in the quarter was driven by delays in turbine maintenance at some wind sites.
- **Financing Activities:**
 - On Dec. 18, 2020, ExGen Renewables IV (EGR IV), an indirect subsidiary of Generation, entered into a financing agreement for a \$750 million nonrecourse senior secured term loan credit facility scheduled to mature on Dec. 15, 2027. The term loan bears interest at a variable rate equal to LIBOR plus 2.75%, subject to a 1.00% LIBOR floor. Generation used the proceeds to repay EGR IV's Nov. 2017 non-recourse senior secured term loan credit facility and to settle the related interest rate swap.

GAAP/Adjusted (non-GAAP) Operating Earnings Reconciliations

Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2020 do not include the following items (after tax) that were included in reported GAAP Net Income:

(in millions)	Exelon Earnings per Diluted Share	Exelon	ComEd	PECO	BGE	PHI	Generation
2020 GAAP Net Income (Loss)	\$ 0.37	\$ 360	\$ 134	\$ 130	\$ 77	\$ 78	\$ 19
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$39 and \$38, respectively)	0.12	116	—	—	—	—	115
Unrealized Gains Related to Nuclear Decommissioning Trust (NDT) Funds (net of taxes of \$248)	(0.27)	(264)	—	—	—	—	(264)
Plant Retirements and Divestitures (net of taxes of \$127)	0.38	370	—	—	—	—	370
Cost Management Program (net of taxes of \$3, \$0, \$1, and \$2, respectively)	0.01	10	—	1	—	2	7
COVID-19 Direct Costs (net of taxes of \$4, \$1, \$0, \$0, and \$3, respectively)	0.01	14	—	2	1	1	10
Asset Retirement Obligation (net of taxes of \$15)	0.05	45	—	—	—	—	45
Acquisition Related Costs (net of taxes of \$1)	—	2	—	—	—	—	2
ERP System Implementation Costs (net of taxes of \$1, \$0, and \$1, respectively)	—	3	—	—	1	—	2
Income Tax-Related Adjustments (entire amount represents tax expense)	0.01	5	—	—	—	—	—
Noncontrolling Interests (net of taxes of \$17)	0.09	85	—	—	—	—	85
2020 Adjusted (non-GAAP) Operating Earnings	\$ 0.76	\$ 746	\$ 134	\$ 133	\$ 79	\$ 81	\$ 391

Adjusted (non-GAAP) Operating Earnings for the fourth quarter of 2019 do not include the following items (after tax) that were included in reported GAAP Net Income:

(in millions)	Exelon Earnings per Diluted Share	Exelon	ComEd	PECO	BGE	PHI	Generation
2019 GAAP Net Income	\$ 0.79	\$ 773	\$ 144	\$ 118	\$ 99	\$ 65	\$ 397
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$35 and \$32, respectively)	0.10	101	—	—	—	—	95
Unrealized Gains Related to NDT Funds (net of taxes of \$102)	(0.12)	(119)	—	—	—	—	(119)
Asset Impairments (net of taxes of \$1)	—	4	—	—	—	—	4
Plant Retirements and Divestitures (net of taxes of \$1)	—	3	—	—	—	—	3
Cost Management Program (net of taxes of \$6, \$0, \$0, \$1, and \$4, respectively)	0.02	21	—	1	2	3	13
Change in Environmental Liabilities (net of taxes of \$1)	—	4	—	—	—	—	4
Income Tax-Related Adjustments (entire amount represents tax expense)	(0.01)	(8)	—	—	—	—	(2)
Noncontrolling Interests (net of taxes of \$8)	0.03	33	—	—	—	—	33
2019 Adjusted (non-GAAP) Operating Earnings	\$ 0.83	\$ 810	\$ 144	\$ 119	\$ 101	\$ 68	\$ 427

Adjusted (non-GAAP) Operating Earnings for the full year 2020 do not include the following items (after tax) that were included in reported GAAP Net Income:

(in millions)	Exelon Earnings per Diluted Share	Exelon	ComEd	PECO	BGE	PHI	Generation
2020 GAAP Net Income	\$ 2.01	\$ 1,963	\$ 438	\$ 447	\$ 349	\$ 495	\$ 589
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$73 and \$79, respectively)	(0.22)	(213)	—	—	—	—	(234)
Unrealized Gains Related to NDT Funds (net of taxes of \$278)	(0.26)	(256)	—	—	—	—	(256)
Asset Impairments (net of taxes of \$135, \$4, and \$130, respectively)	0.41	396	11	—	—	—	385
Plant Retirements and Divestitures (net of taxes of \$244)	0.74	718	—	—	—	—	718
Cost Management Program (net of taxes of \$14, \$1, \$1, \$3, and \$10, respectively)	0.05	45	—	4	4	8	31
Change in Environmental Liabilities (net of taxes of \$6)	0.02	18	—	—	—	—	18
COVID-19 Direct Costs (net of taxes of \$19, \$4, \$2, \$2, and \$11, respectively)	0.05	50	—	9	4	4	33
Deferred Prosecution Agreement Payments (net of taxes of \$0)	0.20	200	200	—	—	—	—
Asset Retirement Obligation (net of taxes of \$16, \$1, and \$15, respectively)	0.05	48	—	—	—	3	45
Acquisition Related Costs (net of taxes of \$1)	—	4	—	—	—	—	4
ERP System Implementation Costs (net of taxes of \$1, \$0, and \$1, respectively)	—	3	—	—	1	—	2
Income Tax-Related Adjustments (entire amount represents tax expense)	0.07	71	—	—	—	(1)	(28)
Noncontrolling Interests (net of taxes of \$19)	0.11	103	—	—	—	—	103
2020 Adjusted (non-GAAP) Operating Earnings	\$ 3.22	\$ 3,149	\$ 648	\$ 460	\$ 358	\$ 509	\$ 1,410

Adjusted (non-GAAP) Operating Earnings for the full year 2019 do not include the following items (after tax) that were included in reported GAAP Net Income:

(in millions)	Exelon Earnings per Diluted Share	Exelon	ComEd	PECO	BGE	PHI	Generation
2019 GAAP Net Income	\$ 3.01	\$ 2,936	\$ 688	\$ 528	\$ 360	\$ 477	\$ 1,125
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$66 and \$58, respectively)	0.20	197	—	—	—	—	175
Unrealized Gains Related to NDT Funds (net of taxes of \$269)	(0.31)	(299)	—	—	—	—	(299)
Asset Impairments (net of taxes of \$56)	0.13	123	—	—	—	—	123
Plant Retirements and Divestitures (net of taxes of \$9)	0.12	118	—	—	—	—	118
Cost Management Program (net of taxes of \$17, \$1, \$1, \$3, and \$11, respectively)	0.05	51	—	3	4	7	35
Litigation Settlement Gain (net of taxes of \$7)	(0.02)	(19)	—	—	—	—	(19)
Asset Retirement Obligation (net of taxes of \$9)	(0.09)	(84)	—	—	—	—	(84)
Change in Environmental Liabilities (net of taxes of \$8, \$6, and \$2, respectively)	0.02	20	—	—	—	16	4
Income Tax-Related Adjustments (entire amount represents tax expense)	0.01	5	—	—	—	2	6
Noncontrolling Interests (net of taxes of \$26)	0.09	90	—	—	—	—	90
2019 Adjusted (non-GAAP) Operating Earnings	\$ 3.22	\$ 3,139	\$ 688	\$ 531	\$ 364	\$ 502	\$ 1,276

Note:

Amounts may not sum due to rounding.

Unless otherwise noted, the income tax impact of each reconciling item between GAAP Net Income and Adjusted (non-GAAP) Operating Earnings is based on the marginal statutory federal and state income tax rates for each Registrant, taking into account whether the income or expense item is taxable or deductible, respectively, in whole or in part. For all items except the unrealized gains and losses related to NDT funds, the marginal statutory income tax rates for 2020 and 2019 ranged from 26.0% to 29.0%. Under IRS regulations, NDT fund returns are taxed at different rates for investments if they are in qualified or non-qualified funds. The effective tax rates for the unrealized gains and losses related to NDT funds were 48.4% and 46.1% for the three months ended Dec. 31, 2020 and 2019, respectively; and were 52.1% and 47.3% for the twelve months ended Dec. 31, 2020 and 2019, respectively.

Webcast Information

Exelon will discuss fourth quarter 2020 earnings in conference call scheduled for today at 9 a.m. Central Time (10 a.m. Eastern Time). The webcast and associated materials can be accessed at www.exeloncorp.com/investor-relations.

About Exelon

Exelon Corporation (Nasdaq: EXC) is a Fortune 100 energy company with the largest number of electricity and natural gas customers in the U.S. Exelon does business in 48 states, the District of Columbia and Canada and had 2020 revenue of \$33 billion. Exelon serves approximately 10 million customers in Delaware, the District of Columbia, Illinois, Maryland, New Jersey and Pennsylvania through its Atlantic City Electric, BGE, ComEd, Delmarva Power, PECO and Pepco subsidiaries. Exelon is one of the largest competitive U.S. power generators, with more than 31,000 megawatts of nuclear, gas, wind, solar and hydroelectric generating capacity comprising one of the nation's cleanest and lowest-cost power generation fleets. The company's Constellation business unit provides energy products and services to approximately 2 million residential, public sector and business customers, including three fourths of the Fortune 100. Follow Exelon on Twitter @Exelon.

Non-GAAP Financial Measures

In addition to net income as determined under generally accepted accounting principles in the United States (GAAP), Exelon evaluates its operating performance using the measure of Adjusted (non-GAAP) Operating Earnings because management believes it represents earnings directly related to the ongoing operations of the business. Adjusted (non-GAAP) Operating Earnings exclude certain costs, expenses, gains and losses and other specified items. This measure is intended to enhance an investor's overall understanding of period over period operating results and provide an indication of Exelon's baseline operating performance excluding items that are considered by management to be not directly related to the ongoing operations of the business. In addition, this measure is among the primary indicators management uses as a basis for evaluating performance, allocating resources, setting incentive compensation targets and planning and forecasting of future periods. Adjusted (non-GAAP) Operating Earnings is not a presentation defined under GAAP and may not be comparable to other companies' presentation. Exelon has provided the non-GAAP financial measure as supplemental information and in addition to the financial measures that are calculated and presented in accordance with GAAP. Adjusted (non-GAAP) Operating Earnings should not be deemed more useful than, a substitute for, or an alternative to the most comparable GAAP Net Income measures provided in this earnings release and attachments. This press release and earnings release attachments provide reconciliations of adjusted (non-GAAP) Operating Earnings to the most directly comparable financial measures calculated and presented in accordance with GAAP, are posted on Exelon's website: www.exeloncorp.com, and have been furnished to the Securities and Exchange Commission on Form 8-K on Feb. 24, 2021.

Cautionary Statements Regarding Forward-Looking Information

This press release contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to risks and uncertainties including, among others, those related to the timing, manner, tax-free nature and expected benefits associated with the potential separation of Exelon's competitive power generation and customer-facing energy business from its six regulated electric and gas utilities. Words such as "could," "may," "expects," "anticipates," "will,"

“targets,” “goals,” “projects,” “intends,” “plans,” “believes,” “seeks,” “estimates,” “predicts,” and variations on such words, and similar expressions that reflect our current views with respect to future events and operational, economic, and financial performance, are intended to identify such forward-looking statements.

The factors that could cause actual results to differ materially from the forward-looking statements made by Exelon Corporation, Exelon Generation Company, LLC, Commonwealth Edison Company, PECO Energy Company, Baltimore Gas and Electric Company, Pepco Holdings LLC, Potomac Electric Power Company, Delmarva Power & Light Company, and Atlantic City Electric Company (Registrants) include those factors discussed herein, as well as the items discussed in (1) the Registrants' 2019 Annual Report on Form 10-K in (a) Part I, ITEM 1A. Risk Factors, (b) Part II, ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part II, ITEM 8. Financial Statements and Supplementary Data: Note 18, Commitments and Contingencies; (2) the Registrants' Third Quarter 2020 Quarterly Report on Form 10-Q in (a) Part II, ITEM 1A. Risk Factors, (b) Part I, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part I, ITEM 1. Financial Statements: Note 14, Commitments and Contingencies; and (3) other factors discussed in filings with the SEC by the Registrants.

Investors are cautioned not to place undue reliance on these forward-looking statements, whether written or oral, which apply only as of the date of this press release. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this press release.

**Earnings Release Attachments
Table of Contents**

Consolidating Statement of Operations	1
Consolidated Balance Sheets	3
Consolidated Statements of Cash Flows	5
Reconciliation of GAAP Net Income to Adjusted (non-GAAP) Operating Earnings and Analysis of Earnings	6
GAAP Consolidated Statements of Operations and Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments	
Exelon	10
ComEd	13
PECO	14
BGE	15
PHI	16
Generation	17
Other	19
Statistics	
ComEd	21
PECO	22
BGE	24
Pepeco	26
DPL	27
ACE	29
Generation	30

Consolidating Statements of Operations
(unaudited)
(in millions)

	ComEd	PECO	BGE	PHI	Generation	Other (a)	Exelon
Three Months Ended December 31, 2020							
Operating revenues	\$ 1,404	\$ 752	\$ 814	\$ 1,108	\$ 4,331	\$ (292)	\$ 8,117
Operating expenses							
Purchased power and fuel	441	250	260	399	2,625	(277)	3,698
Operating and maintenance	347	233	223	286	980	(30)	2,039
Depreciation and amortization	292	88	144	197	961	20	1,702
Taxes other than income taxes	72	41	68	106	118	9	414
Total operating expenses	<u>1,152</u>	<u>612</u>	<u>695</u>	<u>988</u>	<u>4,684</u>	<u>(278)</u>	<u>7,853</u>
Gain (loss) on sales of assets and businesses	—	—	—	9	(1)	—	8
Operating income (loss)	<u>252</u>	<u>140</u>	<u>119</u>	<u>129</u>	<u>(354)</u>	<u>(14)</u>	<u>272</u>
Other income and (deductions)							
Interest expense, net	(95)	(38)	(35)	(67)	(80)	(80)	(395)
Other, net	12	5	7	16	738	14	792
Total other income and (deductions)	<u>(83)</u>	<u>(33)</u>	<u>(28)</u>	<u>(51)</u>	<u>658</u>	<u>(66)</u>	<u>397</u>
Income (loss) before income taxes	<u>169</u>	<u>107</u>	<u>91</u>	<u>78</u>	<u>304</u>	<u>(80)</u>	<u>669</u>
Income taxes	35	(23)	14	—	209	(3)	232
Equity in (losses) earnings of unconsolidated affiliates	—	—	—	—	(1)	—	(1)
Net income (loss)	<u>134</u>	<u>130</u>	<u>77</u>	<u>78</u>	<u>94</u>	<u>(77)</u>	<u>436</u>
Net income attributable to noncontrolling interests	—	—	—	—	75	1	76
Net income (loss) attributable to common shareholders	<u>\$ 134</u>	<u>\$ 130</u>	<u>\$ 77</u>	<u>\$ 78</u>	<u>\$ 19</u>	<u>\$ (78)</u>	<u>\$ 360</u>
Three Months Ended December 31, 2019							
Operating revenues	\$ 1,405	\$ 766	\$ 779	\$ 1,107	\$ 4,644	\$ (358)	\$ 8,343
Operating expenses							
Purchased power and fuel	474	260	248	406	2,708	(330)	3,766
Operating and maintenance	337	219	192	272	1,147	29	2,196
Depreciation and amortization	266	85	133	192	314	25	1,015
Taxes other than income taxes	73	40	64	109	125	6	417
Total operating expenses	<u>1,150</u>	<u>604</u>	<u>637</u>	<u>979</u>	<u>4,294</u>	<u>(270)</u>	<u>7,394</u>
Gain (loss) on sales of assets and businesses	—	—	—	—	12	(1)	11
Operating income (loss)	<u>255</u>	<u>162</u>	<u>142</u>	<u>128</u>	<u>362</u>	<u>(89)</u>	<u>960</u>
Other income and (deductions)							
Interest expense, net	(90)	(36)	(32)	(65)	(93)	(79)	(395)
Other, net	12	5	9	15	293	57	391
Total other income and (deductions)	<u>(78)</u>	<u>(31)</u>	<u>(23)</u>	<u>(50)</u>	<u>200</u>	<u>(22)</u>	<u>(4)</u>
Income (loss) before income taxes	<u>177</u>	<u>131</u>	<u>119</u>	<u>78</u>	<u>562</u>	<u>(111)</u>	<u>956</u>
Income taxes	33	13	20	13	128	(60)	147
Equity in (losses) earnings of unconsolidated affiliates	—	—	—	—	(2)	1	(1)
Net income (loss)	<u>144</u>	<u>118</u>	<u>99</u>	<u>65</u>	<u>432</u>	<u>(50)</u>	<u>808</u>
Net income attributable to noncontrolling interests	—	—	—	—	35	—	35
Net income (loss) attributable to common shareholders	<u>\$ 144</u>	<u>\$ 118</u>	<u>\$ 99</u>	<u>\$ 65</u>	<u>\$ 397</u>	<u>\$ (50)</u>	<u>\$ 773</u>
Change in Net Income from 2019 to 2020	\$ (10)	\$ 12	\$ (22)	\$ 13	\$ (378)	\$ (28)	\$ (413)

(a) Other primarily includes eliminating and consolidating adjustments, Exelon's corporate operations, shared service entities and other financing and investment activities.

Consolidating Statements of Operations
(unaudited)
(in millions)

	ComEd	PECO	BGE	PHI	Generation	Other (a)	Exelon
Twelve Months Ended December 31, 2020							
Operating revenues	\$ 5,904	\$ 3,058	\$ 3,098	\$ 4,663	\$ 17,603	\$ (1,287)	\$ 33,039
Operating expenses							
Purchased power and fuel	1,998	1,018	991	1,714	9,585	(1,202)	14,104
Operating and maintenance	1,520	975	789	1,099	5,168	(143)	9,408
Depreciation and amortization	1,133	347	550	782	2,123	79	5,014
Taxes other than income taxes	299	172	268	450	482	43	1,714
Total operating expenses	4,950	2,512	2,598	4,045	17,358	(1,223)	30,240
Gain on sales of assets and businesses	—	—	—	11	11	2	24
Operating income (loss)	954	546	500	629	256	(62)	2,823
Other income and (deductions)							
Interest expense, net	(382)	(147)	(133)	(268)	(357)	(348)	(1,635)
Other, net	43	18	23	57	937	67	1,145
Total other income and (deductions)	(339)	(129)	(110)	(211)	580	(281)	(490)
Income (loss) before income taxes	615	417	390	418	836	(343)	2,333
Income taxes	177	(30)	41	(77)	249	13	373
Equity in earnings (losses) of unconsolidated affiliates	—	—	—	—	(8)	2	(6)
Net income (loss)	438	447	349	495	579	(354)	1,954
Net income attributable to noncontrolling interests	—	—	—	—	(10)	1	(9)
Net income (loss) attributable to common shareholders	\$ 438	\$ 447	\$ 349	\$ 495	\$ 589	\$ (355)	\$ 1,963
Twelve Months Ended December 31, 2019							
Operating revenues	\$ 5,747	\$ 3,100	\$ 3,106	\$ 4,806	\$ 18,924	\$ (1,245)	\$ 34,438
Operating expenses							
Purchased power and fuel	1,941	1,029	1,052	1,798	10,856	(1,179)	15,497
Operating and maintenance	1,305	861	760	1,082	4,718	(111)	8,615
Depreciation and amortization	1,033	333	502	754	1,535	95	4,252
Taxes other than income taxes	301	165	260	450	519	37	1,732
Total operating expenses	4,580	2,388	2,574	4,084	17,628	(1,158)	30,096
Gain (loss) on sales of assets and businesses	4	1	—	—	27	(1)	31
Gain on deconsolidation of business	—	—	—	—	—	1	1
Operating income (loss)	1,171	713	532	722	1,323	(87)	4,374
Other income and (deductions)							
Interest expense, net	(359)	(136)	(121)	(263)	(429)	(308)	(1,616)
Other, net	39	16	28	55	1,023	66	1,227
Total other income and (deductions)	(320)	(120)	(93)	(208)	594	(242)	(389)
Income (loss) before income taxes	851	593	439	514	1,917	(329)	3,985
Income taxes	163	65	79	38	516	(87)	774
Equity in earnings (losses) of unconsolidated affiliates	—	—	—	—	(184)	—	(183)
Net income (loss)	688	528	360	477	1,217	(242)	3,028
Net income attributable to noncontrolling interests	—	—	—	—	92	—	92
Net income (loss) attributable to common shareholders	\$ 688	\$ 528	\$ 360	\$ 477	\$ 1,125	\$ (242)	\$ 2,936
Change in Net Income from 2019 to 2020	\$ (250)	\$ (81)	\$ (11)	\$ 18	\$ (536)	\$ (113)	\$ (973)

(a) Other primarily includes eliminating and consolidating adjustments, Exelon's corporate operations, shared service entities and other financing and investment activities.

Exelon
Consolidated Balance Sheets
(unaudited)
(in millions)

Assets	December 31, 2020	December 31, 2019
Current assets		
Cash and cash equivalents	\$ 663	\$ 587
Restricted cash and cash equivalents	438	358
Accounts receivable		
Customer accounts receivable	3,597	4,835
Customer allowance for credit losses	(366)	(243)
Customer accounts receivable, net	3,231	4,592
Other accounts receivable	1,469	1,631
Other allowance for credit losses	(71)	(48)
Other accounts receivable, net	1,398	1,583
Mark-to-market derivative assets	644	679
Unamortized energy contract assets	38	47
Inventories, net		
Fossil fuel and emission allowances	297	312
Materials and supplies	1,425	1,456
Regulatory assets	1,228	1,170
Renewable energy credits	633	348
Assets held for sale	958	—
Other	1,609	905
Total current assets	12,562	12,037
Property, plant and equipment, net	82,584	80,233
Deferred debits and other assets		
Regulatory assets	8,759	8,335
Nuclear decommissioning trust funds	14,464	13,190
Investments	440	464
Goodwill	6,677	6,677
Mark-to-market derivative assets	555	508
Unamortized energy contract assets	294	336
Other	2,982	3,197
Total deferred debits and other assets	34,171	32,707
Total assets	\$ 129,317	\$ 124,977

	December 31, 2020	December 31, 2019
Liabilities and shareholders' equity		
Current liabilities		
Short-term borrowings	\$ 2,031	\$ 1,370
Long-term debt due within one year	1,819	4,710
Accounts payable	3,562	3,560
Accrued expenses	2,078	1,981
Payables to affiliates	5	5
Regulatory liabilities	581	406
Mark-to-market derivative liabilities	295	247
Unamortized energy contract liabilities	100	132
Renewable energy credit obligation	661	443
Liabilities held for sale	375	—
Other	1,264	1,331
Total current liabilities	12,771	14,185
Long-term debt	35,093	31,329
Long-term debt to financing trusts	390	390
Deferred credits and other liabilities		
Deferred income taxes and unamortized investment tax credits	13,035	12,351
Asset retirement obligations	12,300	10,846
Pension obligations	4,503	4,247
Non-pension postretirement benefit obligations	2,011	2,076
Spent nuclear fuel obligation	1,208	1,199
Regulatory liabilities	9,485	9,986
Mark-to-market derivative liabilities	473	393
Unamortized energy contract liabilities	238	338
Other	2,942	3,064
Total deferred credits and other liabilities	46,195	44,500
Total liabilities	94,449	90,404
Commitments and contingencies		
Shareholders' equity		
Common stock	19,373	19,274
Treasury stock, at cost	(123)	(123)
Retained earnings	16,735	16,267
Accumulated other comprehensive loss, net	(3,400)	(3,194)
Total shareholders' equity	32,585	32,224
Noncontrolling interests	2,283	2,349
Total equity	34,868	34,573
Total liabilities and shareholders' equity	\$ 129,317	\$ 124,977

Exelon
Consolidated Statements of Cash Flows
(unaudited)
(in millions)

	Twelve Months Ended December 31,	
	2020	2019
Cash flows from operating activities		
Net income	\$ 1,954	\$ 3,028
Adjustments to reconcile net income to net cash flows provided by operating activities:		
Depreciation, amortization, and accretion, including nuclear fuel and energy contract amortization	6,527	5,780
Asset impairments	591	201
Gain on sales of assets and businesses	(24)	(27)
Deferred income taxes and amortization of investment tax credits	309	681
Net fair value changes related to derivatives	(268)	222
Net realized and unrealized (gains) losses on NDT funds	(461)	(663)
Unrealized gain on equity investments	(186)	—
Other non-cash operating activities	592	613
Changes in assets and liabilities:		
Accounts receivable	697	(243)
Inventories	(85)	(87)
Accounts payable and accrued expenses	(129)	(425)
Option premiums (paid), net	(139)	(29)
Collateral received (posted), net	494	(438)
Income taxes	140	(64)
Pension and non-pension postretirement benefit contributions	(601)	(408)
Other assets and liabilities	(5,176)	(1,482)
Net cash flows provided by operating activities	4,235	6,659
Cash flows from investing activities		
Capital expenditures	(8,048)	(7,248)
Proceeds from NDT fund sales	3,341	10,051
Investment in NDT funds	(3,464)	(10,087)
Collection of DPP	3,771	—
Acquisition of assets and businesses, net	—	(41)
Proceeds from sales of assets and businesses	46	53
Other investing activities	18	12
Net cash flows used in investing activities	(4,336)	(7,260)
Cash flows from financing activities		
Changes in short-term borrowings	161	781
Proceeds from short-term borrowings with maturities greater than 90 days	500	—
Repayments on short-term borrowings with maturities greater than 90 days	—	(125)
Issuance of long-term debt	7,507	1,951
Retirement of long-term debt	(6,440)	(1,287)
Dividends paid on common stock	(1,492)	(1,408)
Proceeds from employee stock plans	45	112
Other financing activities	(136)	(82)
Net cash flows provided by (used in) financing activities	145	(58)
Increase (decrease) in cash, restricted cash, and cash equivalents	44	(659)
Cash, restricted cash, and cash equivalents at beginning of period	1,122	1,781
Cash, restricted cash, and cash equivalents at end of period	\$ 1,166	\$ 1,122

Exelon
Reconciliation of GAAP Net Income to Adjusted (non-GAAP) Operating Earnings and Analysis of Earnings
 Three Months Ended December 31, 2020 and 2019
 (unaudited)
 (in millions, except per share data)

	Exelon Earnings per Diluted Share	ComEd	PECO	BGE	PHI	Generation	Other (a)	Exelon
2019 GAAP Net Income (Loss)	\$ 0.79	\$ 144	\$ 118	\$ 99	\$ 65	\$ 397	\$ (80)	\$ 773
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$32, \$3, and \$35, respectively)	0.10	—	—	—	—	95	6	101
Unrealized Gains Related to NDT Funds (net of taxes of \$102) (1)	(0.12)	—	—	—	—	(119)	—	(119)
Asset Impairments (net of taxes of \$1)	—	—	—	—	—	4	—	4
Plant Retirements and Divestitures (net of taxes of \$1)	—	—	—	—	—	3	—	3
Cost Management Program (net of taxes of \$0, \$0, \$1, \$4, \$1, and \$6, respectively) (2)	0.02	—	1	2	3	13	2	21
Change in Environmental Liabilities (net of taxes of \$1)	—	—	—	—	—	4	—	4
Income Tax-Related Adjustments (entire amount represents tax expense) (3)	(0.01)	—	—	—	—	(2)	(6)	(8)
Noncontrolling Interests (net of taxes of \$8) (4)	0.03	—	—	—	—	33	—	33
2019 Adjusted (non-GAAP) Operating Earnings (Loss)	0.83	144	119	101	68	427	(48)	810
Year Over Year Effects on Adjusted (non-GAAP) Operating Earnings:								
ComEd, PECO, BGE, and PHI:								
Weather	(0.02)	— (b)	(17)	— (b)	(5) (b)	—	—	(22)
Load	0.01	— (b)	10	— (b)	3 (b)	—	—	13
Other Energy Delivery (10)	0.05	23 (c)	4 (c)	17 (c)	8 (c)	—	—	52
Generation, Excluding Mark-to-Market:								
Nuclear Volume (11)	(0.01)	—	—	—	—	(12)	—	(12)
Nuclear Fuel Cost (12)	0.01	—	—	—	—	13	—	13
Capacity Revenue (13)	0.02	—	—	—	—	19	—	19
Market and Portfolio Conditions (14)	(0.12)	—	—	—	—	(118)	—	(118)
Operating and Maintenance Expense:								
Labor, Contracting, and Materials (15)	—	(10)	(8)	(1)	(4)	27	—	4
Planned Nuclear Refueling Outages (16)	0.02	—	—	—	—	16	—	16
Pension and Non-Pension Postretirement Benefits	0.01	—	1	—	4	3	(1)	7
Other Operating and Maintenance (17)	(0.01)	3	(1)	(20)	(9)	(39)	58	(8)
Depreciation and Amortization Expense (18)	(0.03)	(19)	(2)	(8)	(4)	(3)	5	(31)
Interest Expense, Net (19)	(0.05)	(5)	(2)	(4)	(2)	(11)	(29)	(53)
Income Taxes (20)	(0.08)	(4)	29	(2)	13	(70)	(46)	(80)
Noncontrolling Interests (21)	0.01	—	—	—	—	5	—	5
Other (22)	0.13	2	—	(4)	9	134	(11)	130
Total Year Over Year Effects on Adjusted (non-GAAP) Operating Earnings	(0.07)	(10)	14	(22)	13	(36)	(24)	(64)
2020 GAAP Net Income (Loss)	0.37	134	130	77	78	19	(78)	360
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$38, \$1, and \$39, respectively)	0.12	—	—	—	—	115	1	116
Unrealized Gains Related to NDT Funds (net of taxes of \$248) (1)	(0.27)	—	—	—	—	(264)	—	(264)
Plant Retirements and Divestitures (net of taxes of \$127) (5)	0.38	—	—	—	—	370	—	370
Cost Management Program (net of taxes of \$0, \$1, \$2, and \$3, respectively) (2)	0.01	—	1	—	2	7	—	10
COVID-19 Direct Costs (net of taxes of \$1, \$0, \$0, \$3, and \$4, respectively) (6)	0.01	—	2	1	1	10	—	14
Asset Retirement Obligation (net of taxes of \$15) (7)	0.05	—	—	—	—	45	—	45
Acquisition Related Costs (net of taxes of \$1) (8)	—	—	—	—	—	2	—	2
ERP System Implementation Costs (net of taxes of \$0, \$1, and \$1, respectively) (9)	—	—	—	1	—	2	—	3
Income Tax-Related Adjustments (entire amount represents tax expense)	0.09	—	—	—	—	—	5	5
Noncontrolling Interests (net of taxes of \$17) (4)	0.09	—	—	—	—	85	—	85
2020 Adjusted (non-GAAP) Operating Earnings (Loss)	\$ 0.76	\$ 134	\$ 133	\$ 79	\$ 81	\$ 391	\$ (72)	\$ 746

Note:

Amounts may not sum due to rounding.

Unless otherwise noted, the income tax impact of each reconciling item between GAAP Net Income and Adjusted (non-GAAP) Operating Earnings is based on the marginal statutory federal and state income tax rates for each Registrant, taking into account whether the income or expense item is taxable or deductible, respectively, in whole or in part. For all items except the unrealized gains and losses related to NDT fund investments, the marginal statutory income tax rates for 2020 and 2019 ranged from 26.0% to 29.0%. Under IRS regulations, NDT fund investment returns are taxed at different rates for investments if they are in qualified or non-qualified funds. The effective tax rates for the unrealized gains and losses related to NDT fund investments were 48.4% and 46.1% for the three months ended December 31, 2020 and 2019, respectively.

- (a) Other primarily includes eliminating and consolidating adjustments, Exelon's corporate operations, shared service entities, and other financing and investment activities.
 - (b) For ComEd, BGE, Pepco, and DPL Maryland, customer rates are adjusted to eliminate the impacts of weather and customer usage on distribution volumes.
 - (c) For regulatory recovery mechanisms, including ComEd's distribution formula rate, ComEd, PECO, BGE, and PHI utilities transmission formula rates, and riders across all utilities, revenues increase and decrease i) as fully recoverable costs fluctuate (with no impact on net earnings), and ii) pursuant to changes in rate base, capital structure, and ROE (which impact net earnings).
- (1) Reflects the impact of net unrealized gains on Generation's NDT fund investments for Non-Regulatory and Regulatory Agreement Units. The impacts of the Regulatory Agreement Units, including the associated income taxes, are contractually eliminated, resulting in no earnings impact.
 - (2) Primarily represents reorganization and severance costs related to cost management programs.
 - (3) Primarily reflects the adjustment to deferred income taxes due to changes in forecasted apportionment.
 - (4) Represents elimination from Generation's results of the noncontrolling interests related to certain exclusion items, primarily related to unrealized gains and losses on NDT fund investments for CENG units.
 - (5) Primarily reflects accelerated depreciation and amortization associated with Generation's decisions in the third quarter of 2020 to early retire Byron and Dresden nuclear facilities in 2021 and Mystic Units 8 and 9 in 2024.
 - (6) Represents direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
 - (7) Reflects an adjustment to Generation's nuclear asset retirement obligation for Non-Regulatory Agreement Units resulting from the annual update.
 - (8) Reflects costs related to the acquisition of Electricite de France SA's (EDF's) interest in CENG.
 - (9) Reflects costs related to a multi-year Enterprise Resource Program (ERP) system implementation.
 - (10) For ComEd, primarily reflects increased electric distribution and energy efficiency revenues (due to higher rate base and higher fully recoverable costs, partially offset by lower electric distribution ROE due to decreased treasury rates). For BGE and PHI, primarily reflects increased revenue as a result of rate increases.
 - (11) Primarily reflects an increase in planned nuclear outage days at Salem.
 - (12) Primarily reflects a decrease in fuel prices.
 - (13) Reflects increased capacity revenues in the Mid-Atlantic, Midwest, and New York Power Regions, partially offset by decreased capacity revenues in Other Power Regions.
 - (14) Primarily reflects lower realized energy prices and reduction in load due to COVID-19.
 - (15) For Generation, primarily reflects decreased contracting costs.
 - (16) Primarily reflects a decrease in the number of nuclear outage days in 2020, excluding Salem.
 - (17) For BGE, primarily reflects increased charitable contributions as a result of a commitment in 2020 to a multi-year small business grants program. For Generation, primarily reflects lower NEIL insurance distributions and an increase in planned nuclear outage days at Salem in 2020, partially offset by decreased travel costs as a result of COVID-19. For Corporate, primarily reflects decreased charitable contributions to the Exelon Foundation.
 - (18) Reflects ongoing capital expenditures across all utilities. For ComEd, also reflects increased amortization of deferred energy efficiency costs pursuant to FEJA and increased amortization related to the August 2020 storm regulatory asset.
 - (19) For Corporate, primarily reflects the absence of a prior year interest benefit related to research and development refund claims.
 - (20) For PECO, primarily reflects an increase in the tax repairs deduction. For Generation and Corporate, primarily reflects the absence of prior year research and development refund claims.
 - (21) Reflects elimination from Generation's results of activity attributable to noncontrolling interests, primarily for CENG.
 - (22) For Generation, primarily reflects unrealized gains resulting from equity investments without readily determinable fair values that became publicly traded entities in the fourth quarter and were fair valued based on quoted market prices of the stock as of December 31, 2020.

Exelon
Reconciliation of GAAP Net Income to Adjusted (non-GAAP) Operating Earnings and Analysis of Earnings
 Twelve Months Ended December 31, 2020 and 2019
 (unaudited)
 (in millions, except per share data)

	Exelon Earnings per Diluted Share	ComEd	PECO	BGE	PHI	Generation	Other (a)	Exelon
2019 GAAP Net Income (Loss)	\$ 3.01	\$ 688	\$ 528	\$ 360	\$ 477	\$ 1,125	\$ (242)	\$ 2,936
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$58, \$8, and \$66, respectively)	0.20	—	—	—	—	175	22	197
Unrealized Gains Related to NDT Funds (net of taxes of \$269) (1)	(0.31)	—	—	—	—	(299)	—	(299)
Asset Impairments (net of taxes of \$56) (2)	0.13	—	—	—	—	123	—	123
Plant Retirements and Divestitures (net of taxes of \$9) (3)	0.12	—	—	—	—	118	—	118
Cost Management Program (net of taxes of \$1, \$1, \$3, \$11, \$1, and \$17, respectively) (4)	0.05	—	3	4	7	35	2	51
Litigation Settlement Gain (net of taxes of \$7)	(0.02)	—	—	—	—	(19)	—	(19)
Asset Retirement Obligation (net of taxes of \$9) (5)	(0.09)	—	—	—	—	(84)	—	(84)
Change in Environmental Liabilities (net of taxes of \$6, \$2, and \$8, respectively)	0.02	—	—	—	16	4	—	20
Income Tax-Related Adjustments (entire amount represents tax expense) (6)	0.01	—	—	—	2	6	(3)	5
Non Controlling Interests (net of taxes of \$26) (7)	0.09	—	—	—	—	90	—	90
2019 Adjusted (non-GAAP) Operating Earnings (Loss)	3.22	688	531	364	502	1,276	(222)	3,139
Year Over Year Effects on Adjusted (non-GAAP) Operating Earnings:								
ComEd, PECO, BGE, and PHI:								
Weather	(0.05)	— (b)	(36)	— (b)	(12) (b)	—	—	(48)
Load	—	— (b)	6	— (b)	(3) (b)	—	—	3
Other Energy Delivery (12)	0.09	72 (c)	7 (c)	38 (c)	(27) (c)	—	—	90
Generation, Excluding Mark-to-Market:								
Nuclear Volume (13)	(0.13)	—	—	—	—	(129)	—	(129)
Nuclear Fuel Cost (14)	0.06	—	—	—	—	54	—	54
Capacity Revenue (15)	(0.13)	—	—	—	—	(123)	—	(123)
Zero Emission Credit Revenue (16)	0.01	—	—	—	—	5	—	5
Market and Portfolio Conditions (17)	(0.19)	—	—	—	—	(183)	—	(183)
Operating and Maintenance Expense:								
Labor, Contracting, and Materials (18)	0.14	(5)	(14)	1	(18)	175	—	139
Planned Nuclear Refueling Outages (19)	(0.03)	—	—	—	—	(31)	—	(31)
Pension and Non-Pension Postretirement Benefits	0.02	(4)	3	1	11	14	(2)	23
Other Operating and Maintenance (20)	—	9	(60)	(18)	(13)	35	48	1
Depreciation and Amortization Expense (21)	(0.10)	(71)	(10)	(35)	(20)	27	14	(95)
Interest Expense, Net (22)	(0.07)	(20)	(10)	(12)	(6)	16	(36)	(68)
Income Taxes (23)	0.14	(25)	45	25	85	27	(25)	132
Noncontrolling Interests (24)	0.08	—	—	—	—	74	—	74
Other (25)	0.17	4	(2)	(6)	10	173	(13)	166
Total Year Over Year Effects on Adjusted (non-GAAP) Operating Earnings	—	(40)	(71)	(6)	7	134	(14)	10
2020 GAAP Net Income (Loss)	2.01	438	447	349	495	589	(355)	1,963
Mark-to-Market Impact of Economic Hedging Activities (net of taxes of \$79, \$6, and \$73, respectively)	(0.22)	—	—	—	—	(234)	21	(213)
Unrealized Gains Related to NDT Funds (net of taxes of \$278) (1)	(0.26)	—	—	—	—	(256)	—	(256)
Asset Impairments (net of taxes of \$4, \$130, and \$135, respectively) (2)	0.41	11	—	—	—	385	—	396
Plant Retirements and Divestitures (net of taxes of \$244) (3)	0.74	—	—	—	—	718	—	718
Cost Management Program (net of taxes of \$1, \$1, \$3, \$10, \$1, and \$14, respectively) (4)	0.05	—	4	4	8	31	(2)	45
Change in Environmental Liabilities (net of taxes of \$6)	0.02	—	—	—	—	18	—	18
COVID-19 Direct Costs (net of taxes of \$4, \$2, \$2, \$11, and \$19, respectively) (8)	0.05	—	9	4	4	33	—	50
Deferred Prosecution Agreement Payments (net of taxes of \$0) (9)	0.20	200	—	—	—	—	—	200
Asset Retirement Obligation (net of taxes of \$1, \$15, and \$16, respectively) (5)	0.05	—	—	—	3	45	—	48
Acquisition Related Costs (net of tax of \$1) (10)	—	—	—	—	—	4	—	4
ERP System Implementation Costs (net of taxes of \$0, \$1, and \$1, respectively) (11)	—	—	—	1	—	2	—	3
Income Tax-Related Adjustments (entire amount represents tax expense) (6)	0.07	—	—	—	(1)	(28)	100	71
Noncontrolling Interests (net of taxes of \$19) (7)	0.11	—	—	—	—	103	—	103
2020 Adjusted (non-GAAP) Operating Earnings (Loss)	\$ 3.22	\$ 648	\$ 460	\$ 358	\$ 509	\$ 1,410	\$ (236)	\$ 3,149

Note:

Amounts may not sum due to rounding.

Unless otherwise noted, the income tax impact of each reconciling item between GAAP Net Income and Adjusted (non-GAAP) Operating Earnings is based on the marginal statutory federal and state income tax rates for each Registrant, taking into account whether the income or expense item is taxable or deductible, respectively, in whole or in part. For all items except the unrealized gains and losses related to NDT fund investments, the marginal statutory income tax rates for 2020 and 2019 ranged from 26.0% to 29.0%. Under IRS regulations, NDT fund investment returns are taxed at different rates for investments if they are in qualified or non-qualified funds. The effective tax rates for the unrealized gains and losses related to NDT fund investments were 52.1% and 47.3% for the twelve months ended December 31, 2020 and 2019, respectively.

- (a) Other primarily includes eliminating and consolidating adjustments, Exelon's corporate operations, shared service entities, and other financing and investment activities.
- (b) For ComEd, BGE, Pepco, and DPL Maryland, customer rates are adjusted to eliminate the impacts of weather and customer usage on distribution volumes.
- (c) For regulatory recovery mechanisms, including ComEd's distribution formula rate, ComEd, PECO, BGE, and PHI utilities transmission formula rates, and riders across all utilities, revenues increase and decrease i) as fully recoverable costs fluctuate (with no impact on net earnings), and ii) pursuant to changes in rate base, capital structure, and ROE (which impact net earnings).
- (1) Reflects the impact of net unrealized gains on Generation's NDT fund investments for Non-Regulatory and Regulatory Agreement Units. The impacts of the Regulatory Agreement Units, including the associated income taxes, are contractually eliminated, resulting in no earnings impact.
- (2) In 2019, primarily reflects the impairment of equity method investments in certain distributed energy companies. The impact of such impairment net of noncontrolling interest is \$0.02. In 2020, reflects an impairment at ComEd in the second quarter of 2020 related to the acquisition of transmission assets and an impairment of the New England asset group in the third quarter of 2020.
- (3) In 2019, primarily reflects accelerated depreciation and amortization expenses associated with the early retirement of the TMI nuclear facility and certain fossil sites and the loss on the sale of Oyster Creek to Holtec, partially offset by net realized gains related to Oyster Creek's NDT fund investments, a net benefit associated with remeasurements of the TMI ARO, and a gain on the sale of certain wind assets. In 2020, primarily reflects one-time charges and accelerated depreciation and amortization associated with Generation's decisions in the third quarter of 2020 to early retire Byron and Dresden nuclear facilities in 2021 and Mystic Units 8 and 9 in 2024.
- (4) Primarily represents reorganization and severance costs related to cost management programs.
- (5) Reflects an adjustment to Generation's nuclear asset retirement obligation for Non-Regulatory Agreement Units resulting from the annual update.
- (6) Primarily reflects the adjustment to deferred income taxes due to changes in forecasted apportionment.
- (7) Represents elimination from Generation's results of the noncontrolling interests related to certain exclusion items. In 2019, primarily related to the impact of unrealized gains on NDT fund investments and the impact of the Generation's annual nuclear ARO update for CENG units, partially offset by the impairment of certain equity investments in distributed energy companies. In 2020, primarily related to unrealized gains and losses on NDT fund investments for CENG units.
- (8) Represents direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
- (9) Reflects the payments made by ComEd under the Deferred Prosecution Agreement, which ComEd entered into on July 17, 2020 with the U.S. Attorney's Office for the Northern District of Illinois.
- (10) Reflects costs related to the acquisition of Electricite de France SA's (EDF's) interest in CENG.
- (11) Reflects costs related to a multi-year Enterprise Resource Program (ERP) system implementation.
- (12) For ComEd, primarily reflects increased electric distribution and energy efficiency revenues (due to higher rate base and higher fully recoverable costs, partially offset by lower electric distribution ROE due to decreased treasury rates). For BGE, reflects rate increases partially offset by decreased revenue primarily due to the settlement agreement of ongoing transmission related income tax regulatory liabilities in the second quarter of 2020. For PHI, reflects decreased revenue primarily due to the settlement agreement of ongoing transmission related income tax regulatory liabilities in the second quarter of 2020 partially offset by rate increases.
- (13) Primarily reflects the permanent cease of generation operations at TMI in September 2019 and an increase in nuclear outage days.
- (14) Primarily reflects a decrease in fuel prices and decreased nuclear output as a result of the permanent cease of generation operations at TMI.
- (15) Reflects decreased capacity revenues in the Mid-Atlantic, Midwest, and Other Power Regions, partially offset by increased revenues in New York.
- (16) Primarily reflects the approval of the New Jersey ZEC Program in the second quarter of 2019.
- (17) Primarily reflects reduction in load due to COVID-19 and lower realized energy prices, partially offset by higher portfolio optimization.
- (18) For Generation, primarily reflects decreased costs related to the permanent cease of generation operations at TMI, lower labor costs resulting from previous cost management programs, and lower contracting costs.
- (19) Primarily reflects an increase in the number of nuclear outage days in 2020, excluding Salem.
- (20) For ComEd, primarily reflects decreased storm costs as a result of the August 2020 storm costs being reclassified to a regulatory asset. For PECO, primarily reflects increased storm costs primarily related to the June and August 2020 storms and an increase in credit loss expense. For BGE, primarily reflects increased charitable contributions as a result of a commitment in 2020 to a multi-year small business grants program. For PHI, primarily reflects increased storm costs primarily related to the August 2020 storms and an increase in credit loss expense, partially offset by decreased lease expense due expiration of a lease arrangement in the fourth quarter of 2019. For Generation, primarily reflects decreased travel costs as a result of COVID-19, partially offset by lower NEIL insurance distributions and an increase in credit loss expense that includes the impacts of COVID-19. For Corporate, primarily reflects decreased charitable contributions to the Exelon Foundation.
- (21) Reflects ongoing capital expenditures across all utilities. For ComEd, also reflects increased amortization of deferred energy efficiency costs pursuant to FEJA and increased amortization related to the August 2020 storm regulatory asset. For Generation, reflects a decrease primarily due to the extension of the Peach Bottom license.
- (22) For Generation, includes an interest benefit related to a one-time income tax settlement. For Corporate, primarily reflects the absence of a prior year interest benefit related to research and development refund claims.
- (23) For PECO, primarily reflects an increase in the tax repairs deduction. For BGE and PHI, reflects the settlement agreement of transmission related income tax regulatory liabilities in the second quarter of 2020. For Generation, primarily reflects one-time income tax settlements, partially offset by research and development refund claims and tax credits.
- (24) Reflects elimination from Generation's results of activity attributable to noncontrolling interests, primarily for CENG.
- (25) For Generation, primarily reflects unrealized gains resulting from equity investments without readily determinable fair values that became publicly traded entities in the fourth quarter and were fair valued based on quoted market prices of the stock as of December 31, 2020 and higher realized NDT fund gains.

Exelon
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions, except per share data)

	Three Months Ended December 31, 2020			Three Months Ended December 31, 2019		
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments	
Operating revenues	\$ 8,117	\$ 128	(c)	\$ 8,343	\$ 67	(c)
Operating expenses						
Purchased power and fuel	3,698	(99)	(c),(d)	3,766	(64)	(c)
Operating and maintenance	2,039	120	(d),(e),(f),(g),(h),(i)	2,196	(32)	(d),(e),(m),(n)
Depreciation and amortization	1,702	(663)	(d)	1,015	(20)	(d)
Taxes other than income taxes	414	—		417	—	
Total operating expenses	7,853			7,394		
Gain on sales of assets and businesses	8	1	(d)	11	(11)	(d)
Operating income	272			960		
Other income and (deductions)						
Interest expense, net	(395)	(22)	(c)	(395)	(5)	(c)
Other, net	792	(511)	(j)	391	(221)	(j)
Total other income and (deductions)	397			(4)		
Income (loss) before income taxes	669			956		
Income taxes	232	(62)	(c),(d),(e),(f),(g),(h),(i),(j),(k)	147	(61)	(c),(e),(f),(l),(m),(n)
Equity in losses of unconsolidated affiliates	(1)	—		(1)	—	
Net income	436			808		
Net income (loss) attributable to noncontrolling interests	76	(86)	(o)	35	(33)	(o)
Net income attributable to common shareholders	\$ 360			\$ 773		
Effective tax rate^(b)	34.7 %			15.4 %		
Earnings per average common share						
Basic	\$ 0.37			\$ 0.79		
Diluted	\$ 0.37			\$ 0.79		
Average common shares outstanding						
Basic	977			974		
Diluted	978			975		

- (a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
- (b) The effective tax rate related to Adjusted (non-GAAP) Operating Earnings is 18.7% and 9.5% for the three months ended December 31, 2020 and 2019, respectively.
- (c) Adjustment to exclude the mark-to-market impact of Exelon's economic hedging activities, net of intercompany eliminations.
- (d) In 2020, adjustment to exclude primarily accelerated depreciation and amortization associated with Generation's decisions in the third quarter of 2020 to early retire Byron and Dresden nuclear facilities in 2021 and Mystic Units 8 and 9 in 2024. In 2019, adjustment to exclude costs related to plant retirements and divestitures.
- (e) Adjustment to exclude reorganization and severance costs related to cost management programs.
- (f) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
- (g) Adjustment to exclude an adjustment to Generation's nuclear asset retirement obligation for Non-Regulatory Agreement Units resulting from the annual update.
- (h) Adjustment to exclude costs related to the acquisition of Electricite de France SA's (EDF's) interest in CENG.
- (i) Adjustment to exclude costs related to a multi-year Enterprise Resource Program (ERP) system implementation.
- (j) Adjustment to exclude the impact of net unrealized gains on Generation's NDT fund investments for Non-Regulatory and Regulatory Agreement Units. The impacts of the Regulatory Agreement Units, including the associated income taxes, are contractually eliminated, resulting in no earnings impact.
- (k) Adjustment to exclude income-tax related adjustments.
- (l) Adjustment to exclude the adjustment to deferred income taxes due to changes in the forecasted apportionment.
- (m) Adjustment to exclude a change in environmental liabilities.
- (n) Adjustment to exclude asset impairments.
- (o) Adjustment to exclude the elimination from Generation's results of the noncontrolling interests related to certain exclusion items, primarily related to unrealized gains and losses on NDT fund investments for CENG units.

Exelon
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions, except per share data)

	Twelve Months Ended December 31, 2020			Twelve Months Ended December 31, 2019		
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments	
Operating revenues	\$ 33,039	\$ (110)	(c)	\$ 34,438	\$ 3	(c)
Operating expenses						
Purchased power and fuel	14,104	111	(c),(d)	15,497	(224)	(c),(d)
Operating and maintenance	9,408	(904)	(d),(e),(f),(g),(h),(i),(j),(k),(l)	8,615	37	(d),(e),(f),(g),(j),(o)
Depreciation and amortization	5,014	(939)	(d)	4,252	(314)	(d)
Taxes other than income taxes	1,714	(1)	(d),(f)	1,732	—	
Total operating expenses	30,240			30,096		
Gain on sales of assets and businesses	24	(3)	(c),(d)	31	(27)	(d)
Gain on deconsolidation of business	—	—		1	—	
Operating income	2,823			4,374		
Other income and (deductions)						
Interest expense, net	(1,635)	26	(c),(m)	(1,616)	38	(c)
Other, net	1,145	(534)	(n)	1,227	(722)	(c),(d),(n)
Total other income and (deductions)	(490)			(389)		
Income before income taxes	2,333			3,985		
Income taxes	373	26	(c),(d),(e),(f),(g),(h),(j),(k),(l),(m),(n)	774	(156)	(c),(d),(e),(f),(g),(j),(m),(n),(o)
Equity in losses of unconsolidated affiliates	(6)	—		(183)	164	(e)
Net income	1,954			3,028		
Net income attributable to noncontrolling interests	(9)	(101)	(p)	92	(91)	(p)
Net income attributable to common shareholders	\$ 1,963			\$ 2,936		
Effective tax rate^(b)	16.0 %			19.4 %		
Earnings per average common share						
Basic	\$ 2.01			\$ 3.02		
Diluted	\$ 2.01			\$ 3.01		
Average common shares outstanding						
Basic	976			973		
Diluted	977			974		

- (a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
- (b) The effective tax rate related to Adjusted (non-GAAP) Operating Earnings is 11.6% and 16.4% for the twelve months ended December 31, 2020 and 2019, respectively.
- (c) Adjustment to exclude the mark-to-market impact of Exelon's economic hedging activities, net of intercompany eliminations.
- (d) In 2020, adjustment to exclude one-time charges and accelerated depreciation and amortization associated with Generation's decisions in the third quarter of 2020 to early retire Byron and Dresden nuclear facilities in 2021 and Mystic Units 8 and 9 in 2024. In 2019, adjustment to exclude accelerated depreciation and amortization expenses associated with the early retirement of the TMI nuclear facility and certain fossil sites and the loss on the sale of Oyster Creek to Holtec, partially offset by net realized gains related to Oyster Creek's NDT fund investments, a net benefit associated with remeasurements of the TMI ARO, and a gain on the sale of certain wind assets.
- (e) In 2020, adjustment to exclude an impairment at ComEd in the second quarter of 2020 related to the acquisition of transmission assets and an impairment of the New England asset group in the third quarter of 2020. In 2019, adjustment to exclude the impairment of equity method investments in certain distributed energy companies.
- (f) Adjustment to exclude reorganization and severance costs related to cost management programs.
- (g) Adjustment to exclude a change in environmental liabilities.
- (h) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
- (i) Adjustment to exclude the payments made by ComEd under the Deferred Prosecution Agreement, which ComEd entered into on July 17, 2020 with the U.S. Attorney's Office for the Northern District of Illinois.
- (j) Adjustment to exclude an adjustment to Generation's nuclear asset retirement obligation for Non-Regulatory Agreement Units resulting from the annual update.
- (k) Adjustment to exclude costs related to the acquisition of Electricite de France SA's (EDF's) interest in CENG.
- (l) Adjustment to exclude costs related to a multi-year Enterprise Resource Program (ERP) system implementation.
- (m) Adjustment to exclude the adjustment to deferred income taxes due to changes in forecasted apportionment.

- (n) Adjustment to exclude the impact of net unrealized gains on Generation's NDT fund investments for Non-Regulatory and Regulatory Agreement Units. The impacts of the Regulatory Agreement Units, including the associated income taxes, are contractually eliminated, resulting in no earnings impact.
- (o) Adjustment to exclude a gain related to a litigation settlement.
- (p) Adjustment to exclude from Generation's results of the noncontrolling interests related to certain exclusion items. In 2020, primarily related to unrealized gains and losses on NDT fund investments for CENG units. In 2019, primarily related to the impact of unrealized gains on NDT fund investments and the impact of the Generation's annual nuclear ARO update for CENG units, partially offset by the impairment of certain equity investments in distributed energy companies.

ComEd
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020		Three Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 1,404	\$ —	\$ 1,405	\$ —
Operating expenses				
Purchased power and fuel	441	—	474	—
Operating and maintenance	347	—	337	—
Depreciation and amortization	292	—	266	—
Taxes other than income taxes	72	—	73	—
Total operating expenses	<u>1,152</u>	<u>—</u>	<u>1,150</u>	<u>—</u>
Operating income	<u>252</u>	<u>—</u>	<u>255</u>	<u>—</u>
Other income and (deductions)				
Interest expense, net	(95)	—	(90)	—
Other, net	12	—	12	—
Total other income and (deductions)	<u>(83)</u>	<u>—</u>	<u>(78)</u>	<u>—</u>
Income before income taxes	<u>169</u>	<u>—</u>	<u>177</u>	<u>—</u>
Income taxes	35	—	33	—
Net income	<u>\$ 134</u>	<u>\$ —</u>	<u>\$ 144</u>	<u>\$ —</u>
	Twelve Months Ended December 31, 2020		Twelve Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 5,904	\$ —	\$ 5,747	\$ —
Operating expenses				
Purchased power and fuel	1,998	—	1,941	—
Operating and maintenance	1,520	(215) (b),(c)	1,305	—
Depreciation and amortization	1,133	—	1,033	—
Taxes other than income taxes	299	—	301	—
Total operating expenses	<u>4,950</u>	<u>—</u>	<u>4,580</u>	<u>—</u>
Gain on sales of assets	—	—	4	—
Operating income	<u>954</u>	<u>—</u>	<u>1,171</u>	<u>—</u>
Other income and (deductions)				
Interest expense, net	(382)	—	(359)	—
Other, net	43	—	39	—
Total other income and (deductions)	<u>(339)</u>	<u>—</u>	<u>(320)</u>	<u>—</u>
Income before income taxes	<u>615</u>	<u>—</u>	<u>851</u>	<u>—</u>
Income taxes	177	4 (b)	163	—
Net income	<u>\$ 438</u>	<u>\$ —</u>	<u>\$ 688</u>	<u>\$ —</u>

(a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).

(b) Adjustment to exclude an impairment related to the acquisition of transmission assets.

(c) Adjustment to exclude the payments that ComEd made under the Deferred Prosecution Agreement, which ComEd entered into on July 17, 2020 with the U.S. Attorney's Office for the Northern District of Illinois.

PECO
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020		Three Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 752	\$ —	\$ 766	\$ —
Operating expenses				
Purchased power and fuel	250	—	260	—
Operating and maintenance	233	(4) (b),(c)	219	(1) (b)
Depreciation and amortization	88	—	85	—
Taxes other than income taxes	41	—	40	—
Total operating expenses	<u>612</u>	<u>—</u>	<u>604</u>	<u>—</u>
Operating income	<u>140</u>	<u>—</u>	<u>162</u>	<u>—</u>
Other income and (deductions)				
Interest expense, net	(38)	—	(36)	—
Other, net	5	—	5	—
Total other income and (deductions)	<u>(33)</u>	<u>—</u>	<u>(31)</u>	<u>—</u>
Income before income taxes	<u>107</u>	<u>—</u>	<u>131</u>	<u>—</u>
Income taxes	(23)	1 (b),(c)	13	—
Net income	<u>\$ 130</u>	<u>\$ —</u>	<u>\$ 118</u>	<u>\$ —</u>

	Twelve Months Ended December 31, 2020		Twelve Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 3,058	\$ —	\$ 3,100	\$ —
Operating expenses				
Purchased power and fuel	1,018	—	1,029	—
Operating and maintenance	975	(18) (b),(c)	861	(4) (b)
Depreciation and amortization	347	—	333	—
Taxes other than income taxes	172	—	165	—
Total operating expenses	<u>2,512</u>	<u>—</u>	<u>2,388</u>	<u>—</u>
Gain on sales of assets	<u>—</u>	<u>—</u>	<u>1</u>	<u>—</u>
Operating income	<u>546</u>	<u>—</u>	<u>713</u>	<u>—</u>
Other income and (deductions)				
Interest expense, net	(147)	—	(136)	—
Other, net	18	—	16	—
Total other income and (deductions)	<u>(129)</u>	<u>—</u>	<u>(120)</u>	<u>—</u>
Income before income taxes	<u>417</u>	<u>—</u>	<u>593</u>	<u>—</u>
Income taxes	(30)	5 (b),(c)	65	1 (b)
Net income	<u>\$ 447</u>	<u>\$ —</u>	<u>\$ 528</u>	<u>\$ —</u>

(a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).

(b) Adjustment to exclude reorganization and severance costs related to cost management programs.

(c) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.

BGE
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020			Three Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 814	\$ —		\$ 779	\$ —
Operating expenses					
Purchased power and fuel	260	—		248	—
Operating and maintenance	223	(3) (b),(c)		192	(2) (d)
Depreciation and amortization	144	—		133	—
Taxes other than income taxes	68	—		64	—
Total operating expenses	<u>695</u>	<u>—</u>		<u>637</u>	<u>—</u>
Operating income	<u>119</u>	<u>—</u>		<u>142</u>	<u>—</u>
Other income and (deductions)					
Interest expense, net	(35)	—		(32)	—
Other, net	7	—		9	—
Total other income and (deductions)	<u>(28)</u>	<u>—</u>		<u>(23)</u>	<u>—</u>
Income before income taxes	<u>91</u>	<u>—</u>		<u>119</u>	<u>—</u>
Income taxes	14	1 (b),(c)		20	—
Net income	<u>\$ 77</u>	<u>\$ —</u>		<u>\$ 99</u>	<u>\$ —</u>

	Twelve Months Ended December 31, 2020			Twelve Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 3,098	\$ —		\$ 3,106	\$ —
Operating expenses					
Purchased power and fuel	991	—		1,052	—
Operating and maintenance	789	(12) (b),(c),(d)		760	(5) (d)
Depreciation and amortization	550	—		502	—
Taxes other than income taxes	268	—		260	—
Total operating expenses	<u>2,598</u>	<u>—</u>		<u>2,574</u>	<u>—</u>
Operating income	<u>500</u>	<u>—</u>		<u>532</u>	<u>—</u>
Other income and (deductions)					
Interest expense, net	(133)	—		(121)	—
Other, net	23	—		28	—
Total other income and (deductions)	<u>(110)</u>	<u>—</u>		<u>(93)</u>	<u>—</u>
Income before income taxes	<u>390</u>	<u>—</u>		<u>439</u>	<u>—</u>
Income taxes	41	3 (b),(c),(d)		79	1 (d)
Net income	<u>\$ 349</u>	<u>\$ —</u>		<u>\$ 360</u>	<u>\$ —</u>

(a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).

(b) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.

(c) Adjustment to exclude costs related to a multi-year Enterprise Resource Program (ERP) system implementation.

(d) Adjustment to exclude reorganization and severance costs related to cost management programs.

PHI
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020		Three Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 1,108	\$ —	\$ 1,107	\$ —
Operating expenses				
Purchased power and fuel	399	—	406	—
Operating and maintenance	286	(4) (b),(c)	272	(3) (b)
Depreciation and amortization	197	—	192	—
Taxes other than income taxes	106	—	109	—
Total operating expenses	988	—	979	—
Gain on sales of assets	9	—	—	—
Operating income	129	—	128	—
Other income and (deductions)				
Interest expense, net	(67)	—	(65)	—
Other, net	16	—	15	—
Total other income and (deductions)	(51)	—	(50)	—
Income before income taxes	78	—	78	—
Income taxes	—	1 (b),(c)	13	—
Net income	\$ 78	\$ —	\$ 65	\$ —
	Twelve Months Ended December 31, 2020		Twelve Months Ended December 31, 2019	
	GAAP (a)	Non-GAAP Adjustments	GAAP (a)	Non-GAAP Adjustments
Operating revenues	\$ 4,663	\$ —	\$ 4,806	\$ —
Operating expenses				
Purchased power and fuel	1,714	—	1,798	—
Operating and maintenance	1,099	(21) (b),(c),(d)	1,082	(32) (b),(c)
Depreciation and amortization	782	—	754	—
Taxes other than income taxes	450	—	450	—
Total operating expenses	4,045	—	4,084	—
Gain on sales of assets	11	—	—	—
Operating income	629	—	722	—
Other income and (deductions)				
Interest expense, net	(268)	—	(263)	—
Other, net	57	—	55	—
Total other income and (deductions)	(211)	—	(208)	—
Income before income taxes	418	—	514	—
Income taxes	(77)	7 (b),(c),(d),(f)	38	7 (b),(c)
Equity in earnings of unconsolidated affiliates	—	—	1	—
Net income	\$ 495	\$ —	\$ 477	\$ —

- (a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
(b) Adjustment to exclude reorganization and severance costs related to cost management programs.
(c) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
(d) Adjustment to exclude an ARO update.
(e) Adjustment to exclude an increase at Pepco related primarily to an increase in environmental liabilities.
(f) Adjustment to exclude deferred income taxes due to changes in forecasted apportionment.

Generation
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020			Three Months Ended December 31, 2019		
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments	
Operating revenues	\$ 4,331	\$ 128	(b)	\$ 4,644	\$ 67	(b)
Operating expenses						
Purchased power and fuel	2,625	(99)	(b),(c)	2,708	(64)	(b)
Operating and maintenance	980	131	(c),(d),(f),(g),(h),(i)	1,147	(23)	(c),(d),(e),(l)
Depreciation and amortization	961	(663)	(c)	314	(20)	(c)
Taxes other than income taxes	118	—		125	—	
Total operating expenses	4,684	—		4,294	—	
Gain on sales of assets and businesses	(1)	1	(c)	12	(11)	(c)
Operating income	(354)	—		362	—	
Other income and (deductions)						
Interest expense, net	(80)	(24)	(b)	(93)	(4)	(b)
Other, net	738	(511)	(j)	293	(221)	(j)
Total other income and (deductions)	658	—		200	—	
Income (loss) before income taxes	304	—		562	—	
Income taxes	209	(61)	(b),(c),(d),(f),(g),(h),(i),(j)	128	(60)	(b),(c),(d),(e),(j),(l),(m)
Equity in losses of unconsolidated affiliates	(1)	—		(2)	—	
Net income (loss)	94	—		432	—	
Net income (loss) attributable to noncontrolling interests	75	(86)	(k)	35	(33)	(k)
Net income (loss) attributable to membership interest	\$ 19	\$ —		\$ 397	\$ —	
	Twelve Months Ended December 31, 2020			Twelve Months Ended December 31, 2019		
	GAAP (a)	Non-GAAP Adjustments		GAAP (a)	Non-GAAP Adjustments	
Operating revenues	\$ 17,603	\$ (110)	(b)	\$ 18,924	\$ 3	(b)
Operating expenses						
Purchased power and fuel	9,585	111	(b),(c)	10,856	(224)	(b),(c)
Operating and maintenance	5,168	(640)	(c),(d),(e),(f),(g),(h),(i),(l)	4,718	69	(c),(d),(e),(h),(l),(n)
Depreciation and amortization	2,123	(939)	(c)	1,535	(314)	(c)
Taxes other than income taxes	482	(1)	(c),(d)	519	—	
Total operating expenses	17,358	—		17,628	—	
Gain on sales of assets and businesses	11	(3)	(b),(c)	27	(27)	(c)
Operating income	256	—		1,323	—	
Other income and (deductions)						
Interest expense, net	(357)	(14)	(b)	(429)	17	(b)
Other, net	937	(534)	(j)	1,023	(722)	(b),(c),(j)
Total other income and (deductions)	580	—		594	—	
Income before income taxes	836	—		1,917	—	
Income taxes	249	88	(b),(c),(d),(e),(f),(g),(h),(i),(j),(l),(m)	516	(156)	(b),(c),(d),(e),(h),(j),(l),(m),(n)
Equity in losses of unconsolidated affiliates	(8)	—		(184)	164	(l)
Net income	579	—		1,217	—	
Net income attributable to noncontrolling interests	(10)	(101)	(k)	92	(91)	(k)
Net income attributable to membership interest	\$ 589	\$ —		\$ 1,125	\$ —	

(a) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).

(b) Adjustment to exclude the mark-to-market impact of Exelon's economic hedging activities, net of intercompany eliminations.

- (c) In 2020, adjustment to exclude one-time charges and accelerated depreciation and amortization associated with Generation's decisions in the third quarter of 2020 to early retire Byron and Dresden nuclear facilities in 2021 and Mystic Units 8 and 9 in 2024. In 2019, adjustment to exclude accelerated depreciation and amortization expenses associated with the early retirement of the TMI nuclear facility and certain fossil sites and the loss on the sale of Oyster Creek to Holtec, partially offset by net realized gains related to Oyster Creek's NDT fund investments, a net benefit associated with remeasurements of the TMI ARO and a gain on the sale of certain wind assets.
- (d) Adjustment to exclude reorganization and severance costs related to cost management programs.
- (e) Adjustment to exclude changes in environmental liabilities.
- (f) Adjustment to exclude direct costs related to COVID-19 consisting primarily of costs to acquire personal protective equipment, costs for cleaning supplies and services, and costs to hire healthcare professionals to monitor the health of employees.
- (g) Adjustment to exclude costs related to the acquisition of Electricite de France SA's (EDF's) interest in CENG.
- (h) Adjustment to exclude an adjustment to Generation's nuclear asset retirement obligation for Non-Regulatory Agreement Units resulting from the annual update.
- (i) Adjustment to exclude costs related to a multi-year Enterprise Resource Program (ERP) system implementation.
- (j) Adjustment to exclude the impact of net unrealized gains on Generation's NDT fund investments for Non-Regulatory and Regulatory Agreement Units. The impacts of the Regulatory Agreement Units, including the associated income taxes, are contractually eliminated, resulting in no earnings impact.
- (k) Adjustment to exclude elimination from Generation's results of the noncontrolling interests related to certain exclusion items. In 2020, primarily related to unrealized gains and losses on NDT fund investments for CENG units. In 2019, primarily related to the impact of unrealized gains on NDT fund investments and the impact of the Generation's annual nuclear ARO update for CENG units, partially offset by the impairment of certain equity investments in distributed energy companies.
- (l) In 2020, adjustment to exclude an impairment of the New England asset group in the third quarter. In 2019, adjustment to exclude the impairment of equity method investments in certain distributed energy companies.
- (m) Adjustment to exclude the adjustment to deferred income taxes due to changes in forecasted apportionment.
- (n) Adjustment to exclude a gain related to a litigation settlement.

Other (a)
GAAP Consolidated Statements of Operations and
Adjusted (non-GAAP) Operating Earnings Reconciling Adjustments
(unaudited)
(in millions)

	Three Months Ended December 31, 2020		Three Months Ended December 31, 2019	
	GAAP (b)	Non-GAAP Adjustments	GAAP (b)	Non-GAAP Adjustments
Operating revenues	\$ (292)	\$ —	\$ (358)	\$ —
Operating expenses				
Purchased power and fuel	(277)	—	(330)	—
Operating and maintenance	(30)	—	29	(3) (e)
Depreciation and amortization	20	—	25	—
Taxes other than income taxes	9	—	6	—
Total operating expenses	(278)	—	(270)	—
Loss on sales of assets	—	—	(1)	—
Operating income	(14)	—	(89)	—
Other income and (deductions)				
Interest expense, net	(80)	2 (c)	(79)	(1) (c)
Other, net	14	—	57	—
Total other income and (deductions)	(66)	—	(22)	—
Loss before income taxes	(80)	—	(111)	—
Income taxes	(3)	(4) (c),(d)	(60)	(1) (c),(e),(f)
Equity in earnings of unconsolidated affiliates	—	—	1	—
Net loss	(77)	—	(50)	—
Net income attributable to noncontrolling interests	1	—	—	—
Net loss attributable to common shareholders	\$ (78)	\$ —	\$ (50)	\$ —
	Twelve Months Ended December 31, 2020		Twelve Months Ended December 31, 2019	
	GAAP (b)	Non-GAAP Adjustments	GAAP (b)	Non-GAAP Adjustments
Operating revenues	\$ (1,287)	\$ —	\$ (1,245)	\$ —
Operating expenses				
Purchased power and fuel	(1,202)	—	(1,179)	—
Operating and maintenance	(143)	2 (e)	(111)	9 (e)
Depreciation and amortization	79	—	95	—
Taxes other than income taxes	43	—	37	—
Total operating expenses	(1,223)	—	(1,158)	—
Loss on sales of assets	2	—	(1)	—
Gain on deconsolidation of business	—	—	1	—
Operating income	(62)	—	(87)	—
Other income and (deductions)				
Interest expense, net	(348)	40 (c)	(308)	21 (c)
Other, net	67	—	66	—
Total other income and (deductions)	(281)	—	(242)	—
Loss before income taxes	(343)	—	(329)	—
Income taxes	13	(81) (c),(e),(f)	(87)	(9) (c),(e),(f)
Equity in earnings of unconsolidated affiliates	2	—	—	—
Net loss	(354)	—	(242)	—
Net income attributable to noncontrolling interests	1	—	—	—
Net loss attributable to common shareholders	\$ (355)	\$ —	\$ (242)	\$ —

(a) Other primarily includes eliminating and consolidating adjustments, Exelon's corporate operations, shared service entities and other financing and investment activities.

- (b) Results reported in accordance with accounting principles generally accepted in the United States (GAAP).
- (c) Adjustment to exclude the mark-to-market impact of Exelon's economic hedging activities, net of intercompany elimination.
- (d) Adjustment to exclude income tax-related adjustments.
- (e) Adjustment to exclude reorganization and severance costs related to cost management programs.
- (f) Adjustment to exclude primarily the adjustment to deferred income taxes due to changes in the forecasted apportionment.

ComEd Statistics
Three Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	6,106	6,076	0.5 %	4.8 %	\$ 701	\$ 696	0.7 %
Small commercial & industrial	6,840	7,417	(7.8)%	(7.4)%	332	360	(7.8)%
Large commercial & industrial	6,260	6,799	(7.9)%	(8.2)%	127	140	(9.3)%
Public authorities & electric railroads	259	295	(12.2)%	(6.3)%	12	13	(7.7)%
Other ^(b)	—	—	n/a	n/a	221	226	(2.2)%
Total rate-regulated electric revenues ^(c)	19,465	20,587	(5.5)%	(4.1)%	1,393	1,435	(2.9)%
Other Rate-Regulated Revenue^(d)					11	(30)	(136.7)%
Total Electric Revenues					\$ 1,404	\$ 1,405	(0.1)%
Purchased Power					\$ 441	\$ 474	(7.0)%
						% Change	
Heating and Cooling Degree-Days	2020	2019		Normal		From 2019	From Normal
Heating Degree-Days		1,931	2,297	2,226		(15.9)%	(13.3)%
Cooling Degree-Days		9	12	11		(25.0)%	(18.2)%

Twelve Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	28,034	26,813	4.6 %	0.8 %	\$ 3,090	\$ 2,916	6.0 %
Small commercial & industrial	28,642	30,934	(7.4)%	(7.5)%	1,399	1,463	(4.4)%
Large commercial & industrial	25,879	27,658	(6.4)%	(6.7)%	515	540	(4.6)%
Public authorities & electric railroads	1,003	1,202	(16.6)%	(16.4)%	45	47	(4.3)%
Other ^(b)	—	—	n/a	n/a	884	888	(0.5)%
Total rate-regulated electric revenues ^(c)	83,558	86,607	(3.5)%	(4.8)%	5,933	5,854	1.3 %
Other Rate-Regulated Revenue^(d)					(29)	(107)	(72.9)%
Total Electric Revenues					\$ 5,904	\$ 5,747	2.7 %
Purchased Power					\$ 1,998	\$ 1,941	2.9 %
						% Change	
Heating and Cooling Degree-Days	2020	2019		Normal		From 2019	From Normal
Heating Degree-Days		5,472	6,429	6,198		(14.9)%	(11.7)%
Cooling Degree-Days		1,295	960	893		34.9 %	45.0 %
Number of Electric Customers					2020	2019	
Residential					3,690,974	3,669,957	
Small Commercial & Industrial					387,623	385,373	
Large Commercial & Industrial					1,893	1,980	
Public Authorities & Electric Railroads					4,878	4,854	
Total					4,085,368	4,062,164	

- (a) Reflects delivery volumes and revenues from customers purchasing electricity directly from ComEd and customers purchasing electricity from a competitive electric generation supplier, as all customers are assessed delivery charges. For customers purchasing electricity from ComEd, revenue also reflects the cost of energy and transmission.
- (b) Includes revenues from transmission revenue from PJM, wholesale electric revenue and revenue from other utilities for mutual assistance programs.
- (c) Includes operating revenues from affiliates totaling \$6 million and \$17 million for the three months ended December 31, 2020 and 2019, respectively, and \$37 million and \$30 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs and late payment charges.

PECO Statistics
Three Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather-Normal % Change	2020	2019	% Change
Electric (in GWhs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	3,167	3,082	2.8 %	9.7 %	\$ 379	\$ 365	3.8 %
Small commercial & industrial	1,717	1,890	(9.2)%	(7.7)%	95	100	(5.0)%
Large commercial & industrial	3,276	3,509	(6.6)%	(7.1)%	54	56	(3.6)%
Public authorities & electric railroads	168	165	1.8 %	1.3 %	8	6	33.3 %
Other ^(b)	—	—	n/a	n/a	54	63	(14.3)%
Total rate-regulated electric revenues ^(c)	8,328	8,646	(3.7)%	(1.1)%	590	590	— %
Other Rate-Regulated Revenue^(d)					6	(2)	(400.0)%
Total Electric Revenue					596	588	1.4 %
Natural Gas (in mmcf)							
Rate-Regulated Natural Gas Deliveries and Revenues^(e)							
Residential	12,405	13,518	(8.2)%	3.5 %	109	124	(12.1)%
Small commercial & industrial	6,321	7,243	(12.7)%	(3.6)%	40	47	(14.9)%
Large commercial & industrial	16	4	300.0 %	2.7 %	—	—	n/a
Transportation	6,980	6,735	3.6 %	8.8 %	6	7	(14.3)%
Other ^(f)	—	—	n/a	n/a	—	1	(100.0)%
Total rate-regulated natural gas revenues ^(g)	25,722	27,500	(6.5)%	3.0 %	155	179	(13.4)%
Other Rate-Regulated Revenue^(h)					1	—	n/a
Total Natural Gas Revenues					156	179	(12.8)%
Total Electric and Natural Gas Revenues					\$ 752	\$ 767	(2.0)%
Purchased Power and Fuel					\$ 250	\$ 260	(3.8)%
Heating and Cooling Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	1,365	1,603	1,560		From 2019	From Normal	
Cooling Degree-Days	17	40	32		(14.8)%	(12.5)%	
					(57.5)%	(46.9)%	

Twelve Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather-Normal % Change	2020	2019	% Change
Electric (in GWhs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	14,041	13,650	2.9 %	5.6 %	\$ 1,656	\$ 1,596	3.8 %
Small commercial & industrial	7,210	7,983	(9.7)%	(8.2)%	386	404	(4.5)%
Large commercial & industrial	13,669	14,958	(8.6)%	(8.5)%	228	219	4.1 %
Public authorities & electric railroads	575	725	(20.7)%	(20.7)%	29	29	— %
Other ^(b)	—	—	n/a	n/a	225	249	(9.6)%
Total rate-regulated electric revenues ^(c)	35,495	37,316	(4.9)%	(3.5)%	2,524	2,497	1.1 %
Other Rate-Regulated Revenue^(d)					19	(7)	(371.4)%
Total Electric Revenues					2,543	2,490	2.1 %
Natural Gas (in mmcf)							
Rate-Regulated Natural Gas Deliveries and Revenues^(e)							
Residential	38,272	40,196	(4.8)%	1.6 %	361	409	(11.7)%
Small commercial & industrial	19,341	23,828	(18.8)%	(6.6)%	126	169	(25.4)%
Large commercial & industrial	36	50	(28.0)%	(11.9)%	—	1	(100.0)%
Transportation	24,533	25,822	(5.0)%	(2.9)%	24	25	(4.0)%
Other ^(f)	—	—	n/a	n/a	4	6	(33.3)%
Total rate-regulated natural gas revenues ^(g)	82,182	89,896	(8.6)%	(1.8)%	515	610	(15.6)%
Other Rate-Regulated Revenue^(d)					—	—	— %
Total Natural Gas Revenues					515	610	(15.6)%
Total Electric and Natural Gas Revenues					\$ 3,058	\$ 3,100	(1.4)%
Purchased Power and Fuel					\$ 1,018	\$ 1,029	(1.1)%
Heating and Cooling Degree-Days							
	2020	2019	Normal		From 2019	From Normal	% Change
Heating Degree-Days	3,959	4,307	4,437		(8.1)%	(10.8)%	
Cooling Degree-Days	1,521	1,610	1,423		(5.5)%	6.9 %	
Number of Electric Customers							
	2020	2019	Number of Natural Gas Customers		2020	2019	
Residential	1,508,622	1,494,462	Residential		492,298	487,337	
Small Commercial & Industrial	154,421	154,000	Small Commercial & Industrial		44,472	44,374	
Large Commercial & Industrial	3,101	3,104	Large Commercial & Industrial		5	2	
Public Authorities & Electric Railroads	10,206	10,039	Transportation		713	730	
Total	1,676,350	1,661,605	Total		537,488	532,443	

- (a) Reflects delivery volumes and revenues from customers purchasing electricity directly from PECO and customers purchasing electricity from a competitive electric generation supplier as all customers are assessed distribution charges. For customers purchasing electricity from PECO, revenue also reflects the cost of energy and transmission.
- (b) Includes revenues from transmission revenue from PJM, wholesale electric revenue and revenue from other utilities for mutual assistance programs.
- (c) Includes operating revenues from affiliates totaling \$1 million for both the three months ended December 31, 2020 and 2019, respectively, and \$8 million and \$5 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs and late payment charges.
- (e) Reflects delivery volumes and revenues from customers purchasing natural gas directly from PECO and customers purchasing natural gas from a competitive natural gas supplier as all customers are assessed distribution charges. For customers purchasing natural gas from PECO, revenue also reflects the cost of natural gas.
- (f) Includes revenues primarily from off-system sales.
- (g) Includes operating revenues from affiliates totaling less than \$1 million for both the three months ended December 31, 2020 and 2019, and \$1 million for both the twelve months ended December 31, 2020 and 2019.

BGE Statistics
Three Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather-Normal % Change	2020	2019	% Change
Electric (in GWhs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	2,938	2,908	1.0 %	8.2 %	\$ 312	\$ 307	1.6 %
Small commercial & industrial	629	697	(9.8)%	(4.9)%	58	60	(3.3)%
Large commercial & industrial	2,976	3,213	(7.4)%	(5.8)%	96	101	(5.0)%
Public authorities & electric railroads	51	65	(21.5)%	(20.4)%	7	7	— %
Other ^(b)	—	—	n/a	n/a	75	79	(5.1)%
Total rate-regulated electric revenues ^(c)	6,594	6,883	(4.2)%	0.1 %	548	554	(1.1)%
Other Rate-Regulated Revenue^(d)					25	3	733.3 %
Total Electric Revenues					573	557	2.9 %
Natural Gas (in mmcf)							
Rate-Regulated Natural Gas Deliveries and Revenues^(e)							
Residential	12,774	13,145	(2.8)%	9.5 %	162	147	10.2 %
Small commercial & industrial	2,685	2,834	(5.3)%	2.8 %	24	23	4.3 %
Large commercial & industrial	10,732	13,529	(20.7)%	(16.9)%	39	38	2.6 %
Other ^(f)	3,670	3,300	11.2 %	n/a	13	12	8.3 %
Total rate-regulated natural gas revenues ^(g)	29,861	32,808	(9.0)%	(3.0)%	238	220	8.2 %
Other Rate-Regulated Revenue^(d)					3	2	50.0 %
Total Natural Gas Revenues					241	222	8.6 %
Total Electric and Natural Gas Revenues					\$ 814	\$ 779	4.5 %
Purchased Power and Fuel					\$ 260	\$ 248	4.8 %
Heating and Cooling Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	1,398	1,570	1,663		From 2019	From Normal	
Cooling Degree-Days	29	45	29		(11.0)%	(15.9)%	— %

Twelve Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather-Normal % Change	2020	2019	% Change
Electric (in GWhs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	12,745	12,712	0.3 %	6.8 %	\$ 1,345	\$ 1,326	1.4 %
Small commercial & industrial	2,664	2,935	(9.2)%	(4.8)%	241	254	(5.1)%
Large commercial & industrial	12,633	13,780	(8.3)%	(6.9)%	406	436	(6.9)%
Public authorities & electric railroads	208	257	(19.1)%	(19.8)%	27	27	— %
Other ^(b)	—	—	n/a	n/a	309	321	(3.7)%
Total rate-regulated electric revenues ^(c)	28,250	29,684	(4.8)%	(1.0)%	2,328	2,364	(1.5)%
Other Rate-Regulated Revenue^(d)					8	15	(46.7)%
Total Electric Revenues					2,336	2,379	(1.8)%
Natural Gas (in mmcfs)							
Rate-Regulated Natural Gas Deliveries and Revenues^(a)							
Residential	39,168	41,315	(5.2)%	9.0 %	504	474	6.3 %
Small commercial & industrial	8,925	9,252	(3.5)%	8.0 %	79	77	2.6 %
Large commercial & industrial	38,969	46,776	(16.7)%	(12.5)%	135	132	2.3 %
Other ^(f)	8,765	7,359	19.1 %	n/a	29	31	(6.5)%
Total rate-regulated natural gas revenues ^(g)	95,827	104,702	(8.5)%	(1.3)%	747	714	4.6 %
Other Rate-Regulated Revenue^(d)					15	13	15.4 %
Total Natural Gas Revenues					762	727	4.8 %
Total Electric and Natural Gas Revenues					\$ 3,098	\$ 3,106	(0.3)%
Purchased Power and Fuel					\$ 991	\$ 1,052	(5.8)%
% Change							
Heating and Cooling Degree-Days							
	2020	2019	Normal		From 2019	From Normal	
Heating Degree-Days		3,897	4,320	4,624	(9.8)%	(15.7)%	
Cooling Degree-Days		1,026	1,118	889	(8.2)%	15.4 %	
Number of Electric Customers							
	2020	2019	Number of Natural Gas Customers		2020	2019	
Residential	1,190,678	1,177,333	Residential		647,188	639,426	
Small commercial & industrial	114,173	114,504	Small commercial & industrial		38,267	38,345	
Large commercial & industrial	12,478	12,322	Large commercial & industrial		6,101	6,037	
Public authorities & electric railroads	267	268	Total		691,556	683,808	
Total	1,317,596	1,304,427					

- (a) Reflects revenues from customers purchasing electricity directly from BGE and customers purchasing electricity from a competitive electric generation supplier as all customers are assessed distribution charges. For customers purchasing electricity from BGE, revenues also reflect the cost of energy and transmission.
- (b) Includes transmission revenue from PJM, wholesale electric revenue, and mutual assistance revenue.
- (c) Includes operating revenues from affiliates totaling \$1 million and \$3 million for the three months ended December 31, 2020 and 2019, respectively, and \$10 million and \$8 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs and late payment charges.
- (e) Reflects delivery volumes and revenues from customers purchasing natural gas directly from BGE and customers purchasing natural gas from a competitive natural gas supplier as all customers are assessed distribution charges. For customers purchasing natural gas from BGE, revenue also reflects the cost of natural gas.
- (f) Includes revenues primarily from off-system sales.
- (g) Includes operating revenues from affiliates totaling \$3 million and \$5 million for the three months ended December 31, 2020 and 2019, respectively, and \$10 million and \$18 million for the twelve months ended December 31, 2020 and 2019, respectively.

Pepco Statistics
Three Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	1,764	1,801	(2.1)%	5.4 %	\$ 209	\$ 221	(5.4)%
Small commercial & industrial	265	292	(9.2)%	(6.3)%	31	35	(11.4)%
Large commercial & industrial	3,115	3,505	(11.1)%	(9.5)%	178	200	(11.0)%
Public authorities & electric railroads	242	149	62.4 %	62.3 %	9	7	28.6 %
Other ^(b)	—	—	n/a	n/a	52	61	(14.8)%
Total rate-regulated electric revenues ^(c)	5,386	5,747	(6.3)%	(2.8)%	479	524	(8.6)%
Other Rate-Regulated Revenue^(d)					20	(11)	(281.8)%
Total Electric Revenues					\$ 499	\$ 513	(2.7)%
Purchased Power					\$ 135	\$ 152	(11.2)%
							% Change
Heating and Cooling Degree-Days	2020	2019		Normal		From 2019	From Normal
Heating Degree-Days		1,172	1,368		1,370	(14.3)%	(14.5)%
Cooling Degree-Days		31	68		51	(54.4)%	(39.2)%

Twelve Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	8,034	8,225	(2.3)%	2.6 %	\$ 988	\$ 1,012	(2.4)%
Small commercial & industrial	1,135	1,306	(13.1)%	(11.0)%	132	149	(11.4)%
Large commercial & industrial	13,033	14,731	(11.5)%	(10.0)%	736	833	(11.6)%
Public authorities & electric railroads	743	778	(4.5)%	(4.2)%	34	34	— %
Other ^(b)	—	—	n/a	n/a	218	227	(4.0)%
Total rate-regulated electric revenues ^(c)	22,945	25,040	(8.4)%	(5.8)%	2,108	2,255	(6.5)%
Other Rate-Regulated Revenue^(d)					41	5	720.0 %
Total Electric Revenues					\$ 2,149	\$ 2,260	(4.9)%
Purchased Power					\$ 602	\$ 665	(9.5)%
							% Change
Heating and Cooling Degree-Days	2020	2019		Normal		From 2019	From Normal
Heating Degree-Days		3,312	3,603		3,822	(8.1)%	(13.3)%
Cooling Degree-Days		1,696	2,001		1,705	(15.2)%	(0.5)%
Number of Electric Customers					2020	2019	
Residential					832,190	817,770	
Small Commercial & Industrial					53,800	54,265	
Large Commercial & Industrial					22,459	22,271	
Public Authorities & Electric Railroads					168	160	
Total					908,617	894,466	

- (a) Reflects revenues from customers purchasing electricity directly from Pepco and customers purchasing electricity from a competitive electric generation supplier as all customers are assessed distribution charges. For customers purchasing electricity from Pepco, revenue also reflects the cost of energy and transmission.
- (b) Includes transmission revenue from PJM, wholesale electric revenue, and mutual assistance revenue.
- (c) Includes operating revenues from affiliates totaling \$2 million and \$1 million for the three months ended December 31, 2020 and 2019, respectively, and \$7 million and \$5 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs and late payment changes.

DPL Statistics
Three Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Electric (in GWhs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	1,153	1,177	(2.0)%	4.5 %	\$ 151	\$ 147	2.7 %
Small commercial & industrial	521	522	(0.2)%	2.1 %	44	45	(2.2)%
Large commercial & industrial	1,092	1,108	(1.4)%	(0.2)%	23	24	(4.2)%
Public authorities & electric railroads	11	12	(8.3)%	(4.7)%	3	3	— %
Other ^(b)	—	—	n/a	n/a	43	53	(18.9)%
Total rate-regulated electric revenues ^(c)	2,777	2,819	(1.5)%	2.2 %	264	272	(2.9)%
Other Rate-Regulated Revenue^(d)					8	(5)	(260.0)%
Total Electric Revenues					272	267	1.9 %
Natural Gas (in mmcf)							
Rate-Regulated Natural Gas Deliveries and Revenues^(e)							
Residential	2,576	2,862	(10.0)%	(0.6)%	28	32	(12.5)%
Small commercial & industrial	1,151	1,314	(12.4)%	(3.6)%	11	14	(21.4)%
Large commercial & industrial	438	439	(0.2)%	(0.3)%	1	1	— %
Transportation	1,820	1,829	(0.5)%	2.7 %	4	4	— %
Other ^(f)	—	—	n/a	n/a	1	1	— %
Total rate-regulated natural gas revenues	5,985	6,444	(7.1)%	(0.3)%	45	52	(13.5)%
Other Rate-Regulated Revenue^(g)					—	—	n/a
Total Natural Gas Revenues					45	52	(13.5)%
Total Electric and Natural Gas Revenues					\$ 317	\$ 319	(0.6)%
Purchased Power and Fuel					\$ 123	\$ 127	(3.1)%
Electric Service Territory							
Heating and Cooling Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	1,394	1,569	1,589		From 2019	From Normal	
Cooling Degree-Days	16	49	33		(11.2)%	(12.3)%	
					(67.3)%	(51.5)%	
Natural Gas Service Territory							
Heating Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	1,482	1,647	1,652		From 2019	From Normal	
					(10.0)%	(10.3)%	

Twelve Months Ended December 31, 2020 and 2019

	Electric and Natural Gas Deliveries				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Electric (in GWbs)							
Rate-Regulated Electric Deliveries and Revenues^(a)							
Residential	5,241	5,287	(0.9)%	3.5%	\$ 652	\$ 645	1.1%
Small commercial & industrial	2,103	2,257	(6.8)%	(5.1)%	171	186	(8.1)%
Large commercial & industrial	4,277	4,515	(5.3)%	(4.1)%	89	99	(10.1)%
Public authorities & electric railroads	42	45	(6.7)%	(6.0)%	13	14	(7.1)%
Other ^(b)	—	—	n/a	n/a	190	204	(6.9)%
Total rate-regulated electric revenues ^(c)	11,663	12,104	(3.6)%	(1.0)%	1,115	1,148	(2.9)%
Other Rate-Regulated Revenue^(d)					(6)	(9)	(33.3)%
Total Electric Revenues					1,109	1,139	(2.6)%
Natural Gas (in mmcfs)							
Rate-Regulated Natural Gas Deliveries and Revenues^(e)							
Residential	7,832	8,613	(9.1)%	(2.5)%	96	96	—%
Small commercial & industrial	3,718	4,287	(13.3)%	(7.5)%	42	45	(6.7)%
Large commercial & industrial	1,703	1,811	(6.0)%	(6.0)%	4	5	(20.0)%
Transportation	6,631	6,733	(1.5)%	0.2%	14	14	—%
Other ^(f)	—	—	n/a	n/a	6	7	(14.3)%
Total rate-regulated natural gas revenues	19,884	21,444	(7.3)%	(3.0)%	162	167	(3.0)%
Other Rate-Regulated Revenue^(d)					—	—	n/a
Total Natural Gas Revenues					162	167	(3.0)%
Total Electric and Natural Gas Revenues					\$ 1,271	\$ 1,306	(2.7)%
Purchased Power and Fuel					\$ 503	\$ 526	(4.4)%
Electric Service Territory							
Heating and Cooling Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	3,945	4,284	4,511	4,511	From 2019	From Normal	
Cooling Degree-Days	1,348	1,513	1,255	1,255	(7.9)%	(12.5)%	(12.5)%
					(10.9)%	7.4%	7.4%
Natural Gas Service Territory							
Heating Degree-Days							
	2020	2019	Normal		% Change		
Heating Degree-Days	4,146	4,475	4,675	4,675	From 2019	From Normal	
					(7.4)%	(11.3)%	(11.3)%
Number of Electric Customers							
	2020	2019	Number of Natural Gas Customers		2020	2019	
Residential	472,621	468,162	Residential		127,128	125,873	
Small Commercial & Industrial	62,461	61,721	Small Commercial & Industrial		10,017	9,999	
Large Commercial & Industrial	1,223	1,411	Large Commercial & Industrial		16	17	
Public Authorities & Electric Railroads	609	613	Transportation		161	159	
Total	536,914	531,907	Total		137,322	136,048	

- (a) Reflects delivery volumes and revenues from customers purchasing electricity directly from DPL and customers purchasing electricity from a competitive electric generation supplier as all customers are assessed distribution charges. For customers purchasing electricity from DPL, revenue also reflects the cost of energy and transmission.
- (b) Includes transmission revenue from PJM, wholesale electric revenue, and mutual assistance revenue.
- (c) Includes operating revenues from affiliates totaling \$2 million for both the three months ended December 31, 2020 and 2019, and \$9 million and \$7 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs and late payment charges.
- (e) Reflects delivery volumes and revenues from customers purchasing natural gas directly from DPL and customers purchasing natural gas from a competitive natural gas supplier as all customers are assessed distribution charges. For customers purchasing natural gas from DPL, revenue also reflects the cost of natural gas.
- (f) Includes revenues primarily from off-system sales.

ACE Statistics
Three Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	836	784	6.6 %	10.8 %	\$ 147	\$ 133	10.5 %
Small commercial & industrial	310	291	6.5 %	8.4 %	42	38	10.5 %
Large commercial & industrial	780	828	(5.8)%	(4.9)%	45	46	(2.2)%
Public authorities & electric railroads	14	13	7.7 %	5.3 %	3	3	— %
Other ^(b)	—	—	n/a	n/a	48	53	(9.4)%
Total rate-regulated electric revenues ^(c)	1,940	1,916	1.3 %	3.6 %	285	273	4.4 %
Other Rate-Regulated Revenue^(d)					8	1	700.0 %
Total Electric Revenues					\$ 293	\$ 274	6.9 %
Purchased Power					\$ 140	\$ 128	9.4 %
							% Change
Heating and Cooling Degree-Days				Normal		From 2019	From Normal
Heating Degree-Days		1,411		1,569	1,597	(10.1)%	(11.6)%
Cooling Degree-Days		14		44	31	(68.2)%	(54.8)%

Twelve Months Ended December 31, 2020 and 2019

	Electric Deliveries (in GWhs)				Revenue (in millions)		
	2020	2019	% Change	Weather - Normal % Change	2020	2019	% Change
Rate-Regulated Deliveries and Revenues^(a)							
Residential	4,029	3,966	1.6 %	4.7 %	\$ 692	\$ 659	5.0 %
Small commercial & industrial	1,277	1,346	(5.1)%	(4.0)%	169	170	(0.6)%
Large commercial & industrial	3,067	3,429	(10.6)%	(10.0)%	176	180	(2.2)%
Public authorities & electric railroads	47	47	— %	(0.2)%	13	13	— %
Other ^(b)	—	—	n/a	n/a	207	218	(5.0)%
Total rate-regulated electric revenues ^(c)	8,420	8,788	(4.2)%	(2.5)%	1,257	1,240	1.4 %
Other Rate-Regulated Revenue^(d)					(12)	—	n/a
Total Electric Revenues					\$ 1,245	\$ 1,240	0.4 %
Purchased Power					\$ 609	\$ 608	0.2 %
							% Change
Heating and Cooling Degree-Days				Normal		From 2019	From Normal
Heating Degree-Days		4,029		4,467	4,667	(9.8)%	(13.7)%
Cooling Degree-Days		1,314		1,374	1,174	(4.4)%	11.9 %
Number of Electric Customers					2020	2019	
Residential					497,672	494,596	
Small Commercial & Industrial					61,622	61,497	
Large Commercial & Industrial					3,282	3,392	
Public Authorities & Electric Railroads					701	679	
Total					563,277	560,164	

- (a) Reflects delivery volumes and revenues from customers purchasing electricity directly from ACE and customers purchasing electricity from a competitive electric generation supplier as all customers are assessed distribution charges. For customers purchasing electricity from ACE, revenue also reflects the cost of energy and transmission.
- (b) Includes transmission revenue from PJM, wholesale electric revenues, and mutual assistance revenue.
- (c) Includes operating revenues from affiliates totaling \$1 million and less than \$1 million for the three months ended December 31, 2020 and 2019, respectively, and \$4 million and \$3 million for the twelve months ended December 31, 2020 and 2019, respectively.
- (d) Includes alternative revenue programs.

Earnings Conference Call Fourth Quarter 2020

February 24, 2021



Cautionary Statements Regarding Forward-Looking Information

This presentation contains certain written and oral forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to risks and uncertainties including, among others, those related to the timing, manner, tax-free nature and expected benefits associated with the potential separation of Exelon's competitive power generation and customer-facing energy business from its six regulated electric and gas utilities. Words such as "could," "may," "expects," "anticipates," "will," "targets," "goals," "projects," "intends," "plans," "believes," "seeks," "estimates," "predicts," and variations on such words, and similar expressions that reflect our current views with respect to future events and operational, economic, and financial performance, are intended to identify such forward-looking statements.

The factors that could cause actual results to differ materially from the forward-looking statements made by Exelon Corporation, Exelon Generation Company, LLC, Commonwealth Edison Company, PECO Energy Company, Baltimore Gas and Electric Company, Pepco Holdings LLC, Potomac Electric Power Company, Delmarva Power and Light Company, and Atlantic City Electric Company (Registrants) include those factors discussed herein, as well as the items discussed in (1) the Registrants' 2019 Annual Report on Form 10-K in (a) Part I, ITEM 1A. Risk Factors, (b) Part II, ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part II, ITEM 8. Financial Statements and Supplementary Data: Note 18, Commitments and Contingencies; (2) the Registrants' Third Quarter 2020 Quarterly Report on Form 10-Q in (a) Part II, ITEM 1A. Risk Factors, (b) Part I, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part I, ITEM 1. Financial Statements: Note 14, Commitments and Contingencies; and (3) other factors discussed in filings with the SEC by the Registrants.

Investors are cautioned not to place undue reliance on these forward-looking statements, whether written or oral, which apply only as of the date of this presentation. None of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this presentation.



Non-GAAP Financial Measures

Exelon reports its financial results in accordance with accounting principles generally accepted in the United States (GAAP). Exelon supplements the reporting of financial information determined in accordance with GAAP with certain non-GAAP financial measures, including:

- **Adjusted operating earnings** exclude certain costs, expenses, gains and losses and other specified items, including market adjustments from economic hedging activities, unrealized gains and losses from nuclear decommissioning trust fund investments, asset impairments, certain amounts associated with plant retirements and divestitures, costs related to cost management programs, asset retirement obligations and other items as set forth in the reconciliation in the Appendix
- **Adjusted operating and maintenance expense** excludes regulatory operating and maintenance costs for the utility business and direct cost of sales for certain Constellation and Power businesses, decommissioning costs that do not affect profit or loss, the impact from operating and maintenance expense related to variable interest entities at Generation, EDF's owners O&M expenses, and other items as set forth in the reconciliation in the Appendix
- **Total gross margin** is defined as operating revenues less purchased power and fuel expense, excluding revenue related to decommissioning, gross receipts tax, JExel Nuclear JV, variable interest entities, and net of direct cost of sales for certain Constellation and Power businesses
- **Adjusted cash flow from operations** primarily includes net cash flows from operating activities and net cash flows from investing activities excluding capital expenditures, net merger and acquisitions, and equity investments
- **Free cash flow** primarily includes net cash flows from operating activities and net cash flows from investing activities excluding certain capital expenditures, net merger and acquisitions, and equity investments
- **Operating ROE** is calculated using operating net income divided by average equity for the period. The operating income reflects all lines of business for the utility business (Electric Distribution, Gas Distribution, Transmission).
- **EBITDA** is defined as earnings before interest, taxes, depreciation and amortization. Includes nuclear fuel amortization expense.
- **Revenue net of purchased power and fuel expense** is calculated as the GAAP measure of operating revenue less the GAAP measure of purchased power and fuel expense

Due to the forward-looking nature of some forecasted non-GAAP measures, information to reconcile the forecasted adjusted (non-GAAP) measures to the most directly comparable GAAP measure may not be currently available, as management is unable to project all of these items for future periods



Non-GAAP Financial Measures Continued

This information is intended to enhance an investor's overall understanding of period over period financial results and provide an indication of Exelon's baseline operating performance by excluding items that are considered by management to be not directly related to the ongoing operations of the business. In addition, information is among the primary indicators management uses as a basis for evaluating performance, alloc resources, setting incentive compensation targets and planning and forecasting of future periods.

These non-GAAP financial measures are not a presentation defined under GAAP and may not be comparable other companies' presentations. Exelon has provided these non-GAAP financial measures as supplemental information and in addition to the financial measures that are calculated and presented in accordance with GAAP. These non-GAAP measures should not be deemed more useful than, a substitute for, or an alternative the most comparable GAAP measures provided in the materials presented.

Non-GAAP financial measures are identified by the phrase "non-GAAP" or an asterisk (*). Reconciliations of these non-GAAP measures to the most comparable GAAP measures are provided in the appendices and attachments to this presentation, except for the reconciliation for total gross margin, which appears on slide of this presentation.



February Severe Weather Event

- Texas experienced an unprecedented weather event with sustained temperatures below zero and we experienced operational issues at our Colorado Bend, Wolf Hollow, and Handley plants in ERCOT
- As a result, the plants were not available when prices hit the \$9,000 per MWh administrative cap
- Data, such as load and other ISO charges, is still unavailable so a complete picture on impacts will take some time
- Our preliminary estimate for impact from this event across our portfolios is \$750 million to \$950 million pre-tax or \$560 million to \$710 million post-tax
- We have identified a number of offsets that are expected to meaningfully reduce the financial impact to 2021 results
- We plan to update our estimate no later than our Q1 call

Expect opportunities to limit impacts⁽¹⁾ to (\$0.20) per share and (\$200 million of cash versus our original 2021 expectations

(1) From the midpoint of loss range



Utility Operating Highlights

Operations	Metric	At CEG Merger (2012)			2015	2020															
		BGE	ComEd	PECO	PHI	BGE	ComEd	PECO	PHI												
Electric Operations	OSHA Recordable Rate	Yellow	Green	Green	Yellow	Yellow	Green	Yellow	Green												
	2.5 Beta SAIFI (Outage Frequency)	Yellow	Green	Green	Yellow	Green	Green	Green	Green												
	2.5 Beta CAIDI (Outage Duration)	Red	Green	Yellow	Yellow	Green	Green	Green	Green												
Customer Operations	Customer Satisfaction	Red	Yellow	Green	N/A	Green	Green	Green	Green												
	Abandon Rate	Yellow	Red	Yellow	Yellow	Green	Green	Green	Green												
Gas Operations	Percent of Calls Responded to in <1 Hour	Yellow	No Gas Operations	Green	Yellow	Green	No Gas Operations	Green	Green												
Overall Rank	Electric Utility Panel of 24 Utilities ⁽¹⁾	23 rd	2 nd	2 nd	18 th	<table border="1"> <thead> <tr> <th colspan="4">Quartile</th> </tr> </thead> <tbody> <tr> <td>Q1</td> <td>Q2</td> <td>Q3</td> <td>Q4</td> </tr> <tr> <td>Green</td> <td>Yellow</td> <td>Yellow</td> <td>Red</td> </tr> </tbody> </table>				Quartile				Q1	Q2	Q3	Q4	Green	Yellow	Yellow	Red
Quartile																					
Q1	Q2	Q3	Q4																		
Green	Yellow	Yellow	Red																		

- Reliability performance was strong across the utilities:
 - Each utility scored in the top decile for SAIFI, with ComEd and PHI achieving best-on-record performances
 - ComEd's top decile CAIDI performance was a best-ever score
- Each utility continued to deliver on key customer operations metrics:
 - All utilities had best-ever customer satisfaction performance, with BGE, ComEd and PECO scoring in the top d
 - PHI delivered top decile results in abandon rate
- BGE and PECO performed in top decile in gas odor response for the 8th consecutive year; PECO set best-on-record scores, while BGE matched its 2016 record

(1) Ranking based on results of five key industry performance indicators – CAIDI, SAIFI, Safety, Customer Satisfaction, and Cost per Customer



Best-in-Class Nuclear and Retail

Nuclear Operational Metrics	Retail Metrics	
<ul style="list-style-type: none"> Continued best-in-class performance across our nuclear fleet⁽¹⁾: <ul style="list-style-type: none"> Capacity factor of 95.4%⁽²⁾ was the second highest ever for Exelon (owned and operated units) Generated 150 TWhs⁽²⁾ of zero-emitting nuclear power avoiding approximately ~78 million metric tonnes of carbon dioxide 2020 average refueling outage duration of 22 days, one day above the fleet record and 11 days better than the industry average 	<p>79% retail power customer renewal rate</p>	<p>29% power new customer win rate</p>
	<p>91% natural gas customer retention rate</p>	<p>21-month average power contract term</p>
	<p>Average customer duration of more than 6 years</p>	<p>Stable Retail Margins</p>

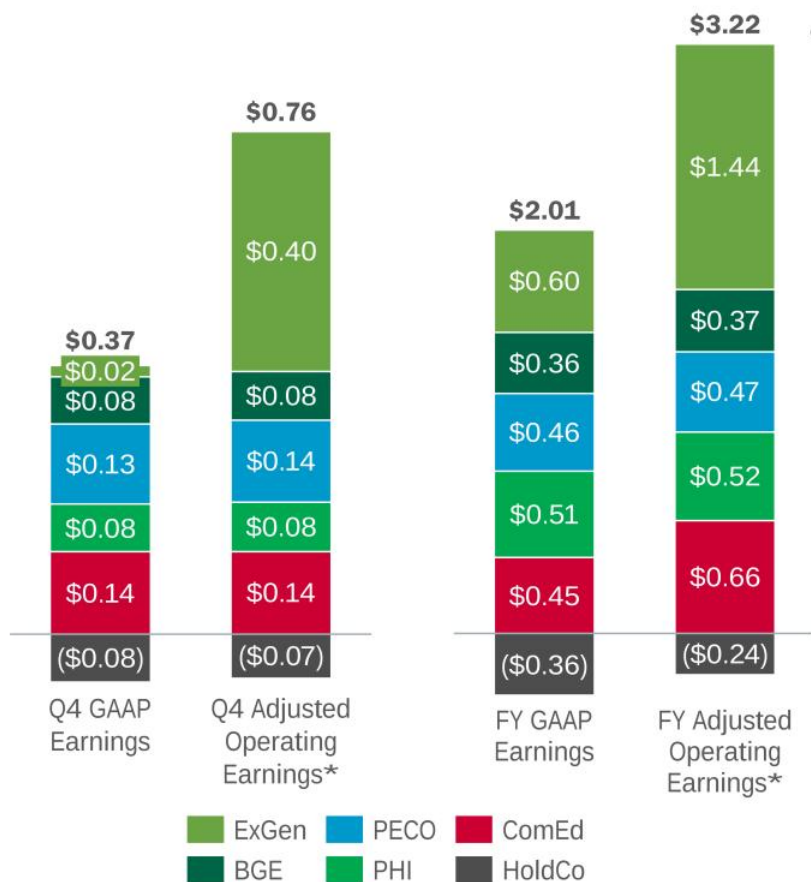
Note: Statistics represent full year 2020 results
 (1) Excludes Salem
 (2) Excludes EDF's equity ownership share of the CENG Joint Venture



2020 Financial Results

Q4 2020 EPS Results

Full Year 2020 EPS Results



- Adjusted (non-GAAP) operating earnings drivers versus original full year guidance of \$3.00 - \$3.30 per share:

Exelon Utilities

- ↓ Storm costs
- ↓ ComEd ROEs*
- ↓ Unfavorable weather
- ↓ COVID-19 load impacts
- ↑ Favorable O&M

Exelon Generation

- ↑ Favorable O&M
- ↑ Unrealized gains on equity investments (Constellation Technology Ventures)
- ↓ COVID-19 load impacts

Note: Amounts may not sum due to rounding



Separation Overview



Strategic Rationale

Creates Two Strong Pure-Play Businesses

- Creates **two best-in-class companies** with continually demonstrated operational expertise and financial discipline
 - Nation's largest regulated transmission & distribution (T&D) only utility with high growth and best-positioned to lead innovations in urban energy infrastructure
 - America's leading clean energy company – the lowest car free power producer paired with the leading customer-fac platform

Tailored Business Strategies to Drive Value

- Better positions each company within its comparable peer set
- Business strategies tailored to these distinct sectors

Aligns With Investor Preferences

- Continued support of **strong balance sheets and investment grade ratings** for each business while pursuing differentiated investment opportunities for distinct investor profiles
- Aligns our business mix with investor preferences and overall market trends

Delivering increased shareholder value by creating the nation's largest transmission & distribution only utility and America's leading clean energy company

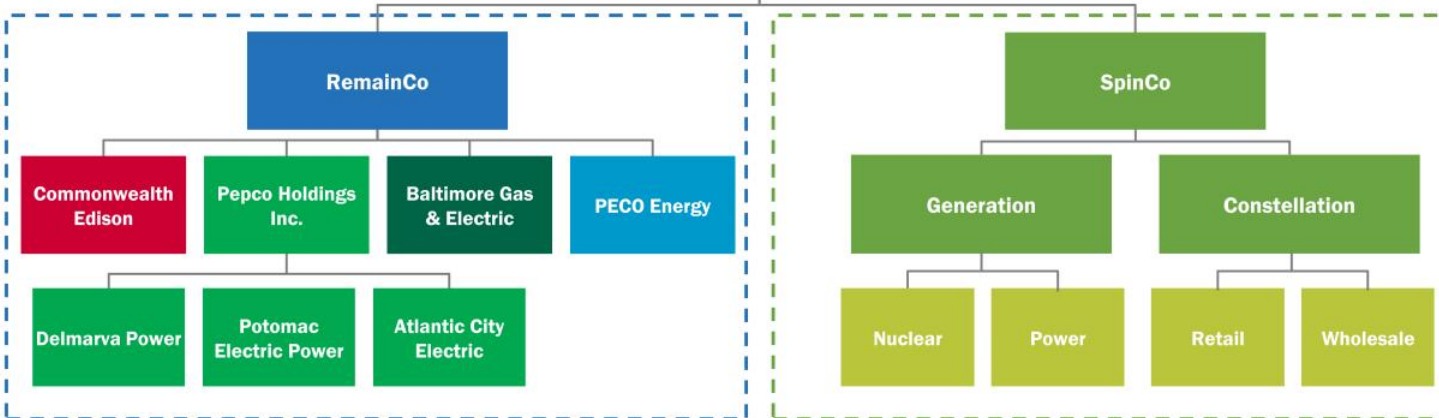


Creating Two Premier Businesses

Nation's Largest T&D Only Utility

Exelon Shareholders

America's Largest Clean Energy Company



- ✓ 100% regulated transmission and distribution utility
- ✓ High-growth utility targeting 6-8% regulated earnings growth
- ✓ Leading operational track record and customer focus
- ✓ Diversified rate base with ~100% of growth covered by alternative rate mechanisms
- ✓ Strong commitment to ESG principles

- ✓ Produces most zero-carbon generation in the United States by a factor of two
- ✓ No coal generation
- ✓ Largest customer-facing platform in the country, strong customer relationships in stable markets
- ✓ Committed to maintaining investment grade credit ratings and strong balance sheet

Industry-leading businesses with attributes that are in-line with best-in-class peers

Note: Organizational diagrams are illustrative and do not represent legal structures



Transaction Overview

Structure

- Spin-off of ExGen designed to be tax-free
- Immediately after closing, EXC shareholders:
 - Retain current EXC shares
 - Receive pro rata distribution of SpinCo shares

Approvals and Timing

- Targeting Q1 2022 close
- Required approvals:
 - FERC – statutory deadline of 180 days
 - NRC – no statutory deadline, but typically takes 9-12 months
 - NY PSC – no statutory timeline, but typically takes 9-12 months
- Applications for approval will be filed as promptly as possible

Financial Considerations

- Dis-synergies: Expect all dis-synergies to be offset at RemainCo and SpinCo
- RemainCo Dividend⁽¹⁾: Expects to target a 60% dividend payout ratio and grow with earnings
- SpinCo capital allocation: Will include a combination of debt paydown to support investment grade credit metrics, return of capital to shareholders, and investment in clean energy solutions⁽¹⁾
- RemainCo equity: Equity issuance around \$1 billion through 2024 which is reflected in our EPS guidance on slide 15

⁽¹⁾ Dividend and return of capital is subject to approval by each company's Board of Directors



RemainCo Overview



RemainCo: High-Quality, Premium Utility

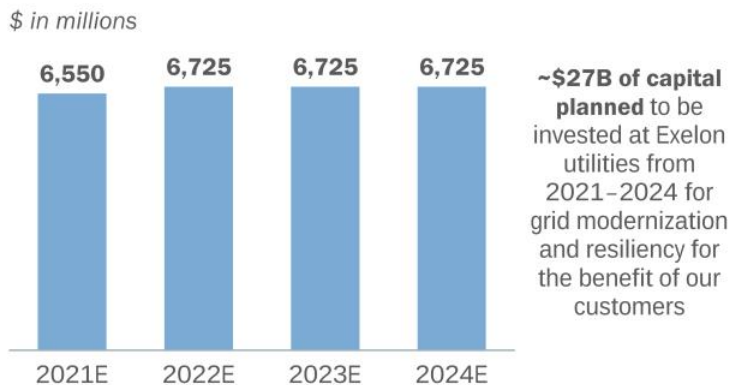
Strong Fully Regulated Growth	<ul style="list-style-type: none">• Projecting rate base growth of 7.6% from 2020-2024<ul style="list-style-type: none">- Capital investments that enhance reliability and resilience, and modernize our electric and gas systems for the benefit of our customers• Targeting utility earnings growth of 6-8%
Constructive Regulatory Environments	<ul style="list-style-type: none">• ~100% of rate base growth recovered through alternative recovery mechanisms like formula rates and Multi-Year Plans (MYP)• Diversified rate base across 5 states, the District of Columbia and FERC
Committed to Customer Affordability	<ul style="list-style-type: none">• Focused on effectively managing costs to help keep customer bills affordable• Average total bills are below the national average• Residential rates are below the average for 20 largest cities and the national average
Best-in-Class Operations	<ul style="list-style-type: none">• Capital investments leading to premium customer experience:<ul style="list-style-type: none">- Top decile outage frequency and first quartile outage duration metrics at all utilities- Each utility had its best-ever performance in the Customer Satisfaction Index in 2020
Attractive ESG Story	<ul style="list-style-type: none">• Focused on enabling clean energy future for our customers and communities• Support our diverse employees, customers and communities in pursuit of racial equity and social justice• Maintain highest standards of ethics and corporate governance
Disciplined Financial Policy	<ul style="list-style-type: none">• Committed to strong investment grade credit ratings with credit supportive balance sheet and cash flow• RemainCo expects to target a 60% dividend⁽¹⁾ payout ratio and grow with earnings• \$1 billion equity issuance through 2024 which is reflected in utility EPS guidance on slide 15

(1) Dividend is subject to approval by RemainCo's Board of Directors

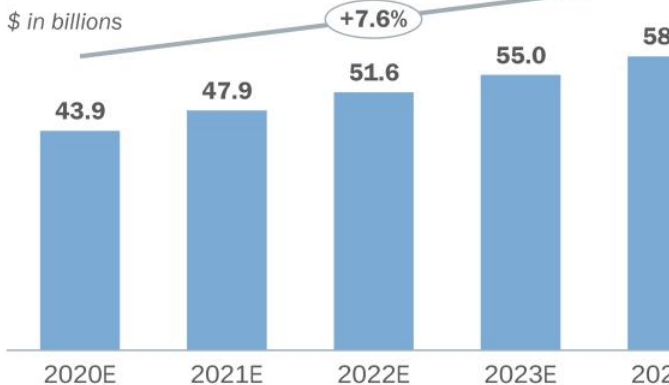


RemainCo Has a Strong Growth Trajectory

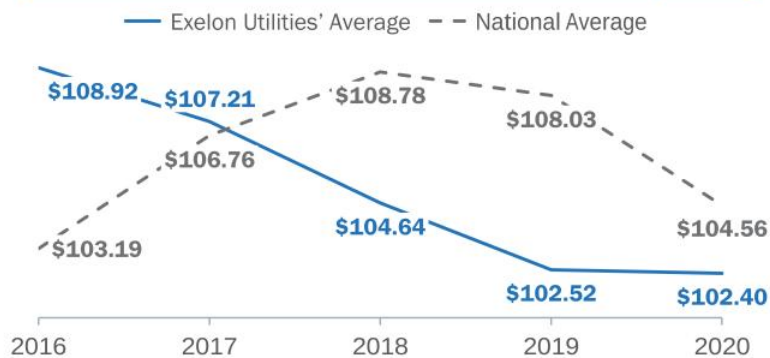
Capital Expenditures



Projecting 7.6% Rate Base Growth⁽¹⁾



Committed to Customer Affordability⁽²⁾



Targeting 6-8% EPS Growth to 2024⁽³⁾



Note: CapEx numbers are rounded to nearest \$25M and numbers may not sum due to rounding

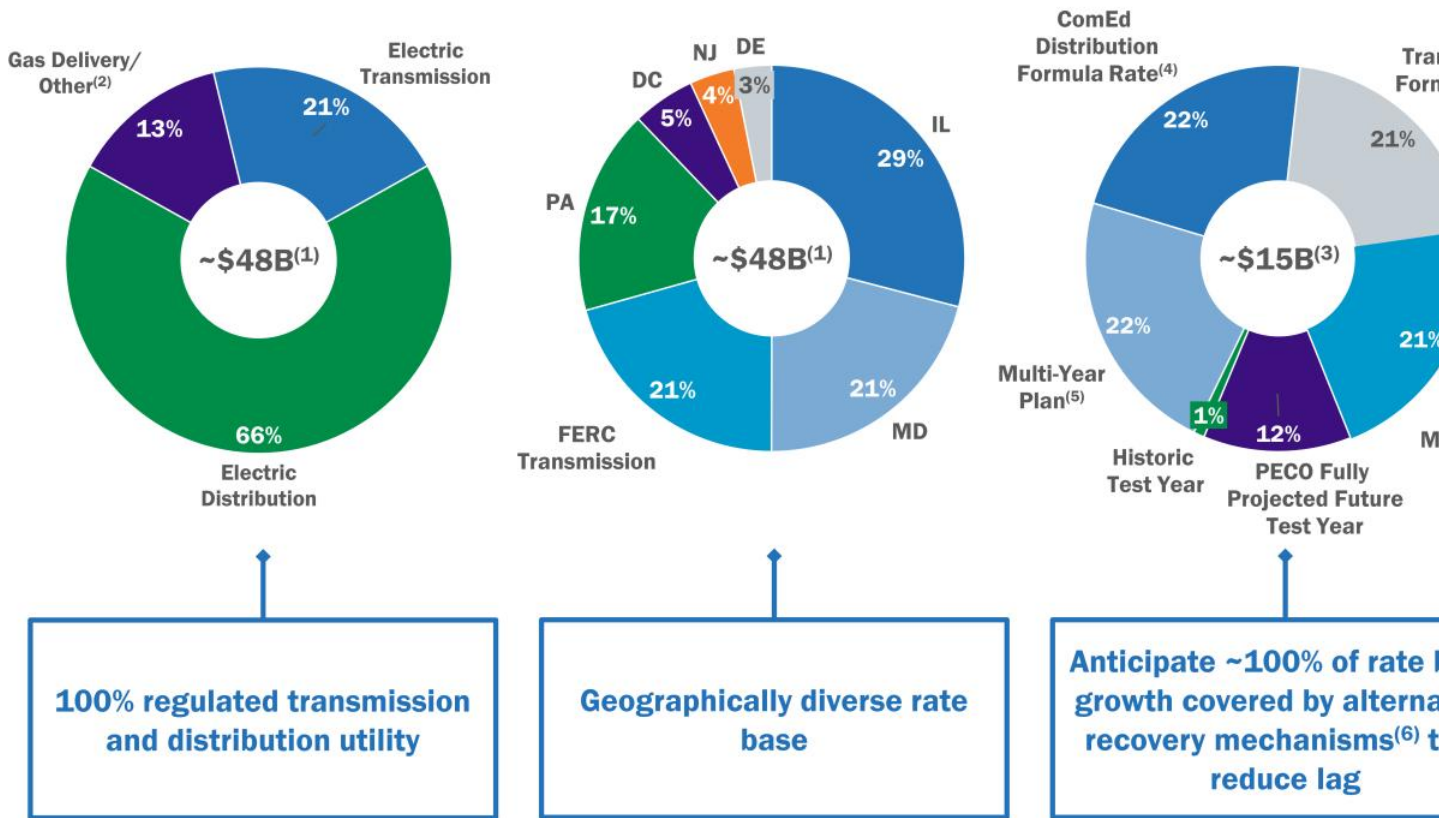
(1) Rate base reflects year-end estimates

(2) Source: Edison Electric Institute (EEI) Typical Bills and Average Rates report for Summer 2016-2020; reflects a typical 750 kWh monthly residential bill; 2020 Exelon average was adjusted to include DPL and ACE, which was not reported in the 2020 EEI Typical Bills and Average Rates report

(3) Includes after-tax interest expense and assumes \$1B equity issuance. ComEd Distribution ROEs assume a forward 30-Year Treasury Yield as of 2/19/2021.



Geographically Diverse, Fully Regulated T&D Utility with Constructive Recovery Mechanisms

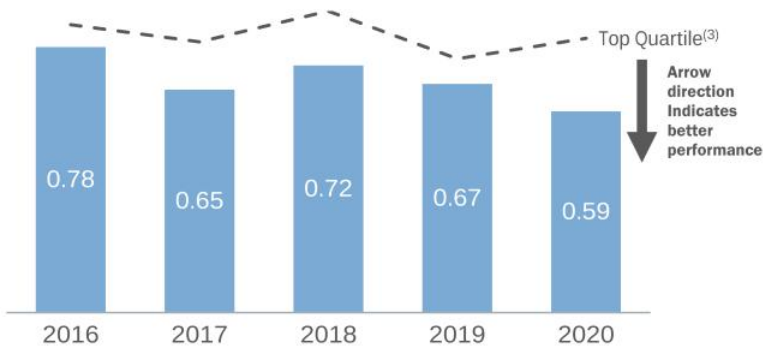


(1) Represents 2021E rate base
 (2) Other includes long-term regulatory assets, which generally earn a return consistent with rate base, including Energy Efficiency and the Solar Rebate Program
 (3) Reflects rate base growth for 2021E-2024E (calculated from 2020E base year)
 (4) ComEd Distribution formula rate expires in 2022, but 2023 results will be based on the final formula rate filing. Rate base growth in 2024 assumes ComEd formula until clarity emerges around post-formula recovery mechanism.
 (5) Pepco MD and Pepco DC have filed for multi-year plans but have not yet received orders. On December 16, 2020, the PSC granted BGE a cumulative 2021E - 2023E revenue increase of ~\$214M or 70% of its request. Figure assumes implementation of multi-year plans for Pepco and DPL Maryland
 (6) Includes rate base recovered through formula, multi-year plan, tracker mechanisms (includes proposed NJ AMI recovery through the Infrastructure Investment Program), and fully projected future test year

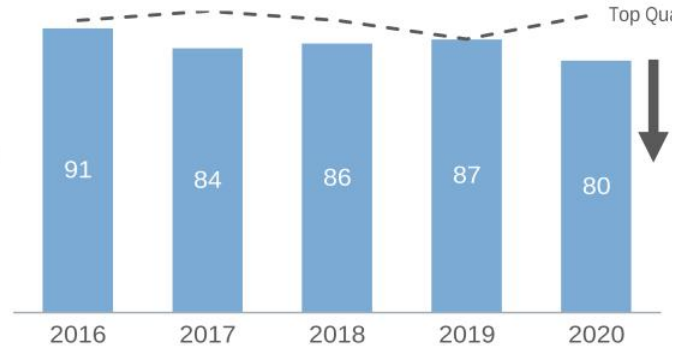


Best-in-Class Utility Operations and Customer Satisfaction

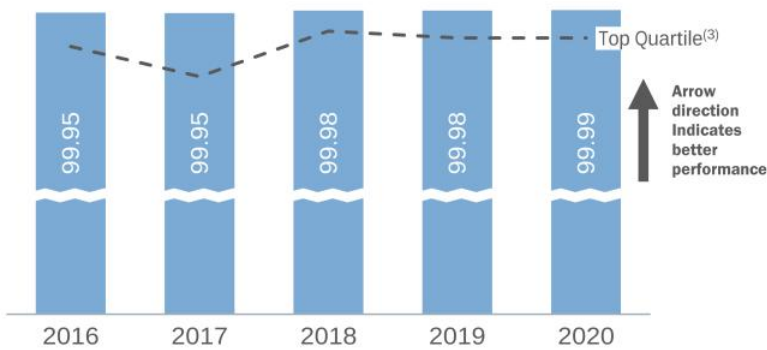
2.5 Beta SAIFI (Outage Frequency)^(1,2)



2.5 Beta CAIDI (Outage Duration)^(2,4)



Gas Odor Response⁽⁵⁾



Customer Satisfaction Index⁽⁶⁾



- (1) Reflects the average number of interruptions per customer
- (2) Higher frequency and duration of outages in 2018/2019 were due to minor weather events that were not declared as a major event day, and as a result were not excludable from calculations
- (3) Quartiles are calculated using reported results by a panel of peer companies that are deemed most comparable to Exelon's utilities
- (4) Reflects the average time to restore service to customer interruptions
- (5) Reflects the percentage of calls responded to in 1 hour or less
- (6) Reflects the measurement of satisfaction, meeting expectations and favorability by residential and small business customers



Continued Commitment to ESG

Enabling a Clean Energy Future



- Committed to investments that drive a more dynamic and resilient utility system where customers have more **choice and control over their energy use** and facilitate the transition to a **clean, low-carbon energy future**
- Continued partnership with our states and communities to support and advance their clean energy goals

Supporting Our Employees and Communities



- Committed to ensuring that all employees, customers, communities and business partners are able to **fully and equitably participate in social, environmental and economic progress**, especially employment opportunities
- Continued focus on **workforce development, job training programs**, and **STEM awareness and education**

Transparent, Accountable, Ethical



- Committed to **maintaining the highest standards of corporate governance** to help us achieve our performance goals and maintain the trust and confidence of our shareholders, employees, customers, regulators, and other stakeholders
- Continued focus on **board refreshment and diversity** to ensure critical skill sets, experiences and a broad set of perspectives are maintained



SpinCo Overview



SpinCo: America's Leading Clean Energy Company

Committed to a Clean Energy Future

- Cleanest generation fleet in the country providing 12% of clean power in the U.S.
- Enabling customers to meet their environment and sustainability goals by providing innovative products aimed at clean energy solutions
- Well positioned for policy supporting clean energy goals, at both the state and national level

Industry-Leading Customer Business

- Largest customer-facing platform in the U.S., serving ~215 TWhs⁽¹⁾ of load, including ~155 TWh of primarily C&I retail and ~60 TWhs of wholesale volumes
- High customer satisfaction levels resulting in business stability:
 - 77% average retail power renewal rate since 2016
 - Since 2016, average customer duration of more than 6 years

World Class Operations

- Industry-leading nuclear capacity factor of ~94% or higher since 2013; ~4% better than industry average each year
- 2020 average refueling outage duration of 22 days; 11 days better than the industry average
- High customer satisfaction, resulting in strong customer renewal and retention rates

Committed to ESG Principles

- Maintain the highest standards of corporate governance to help us achieve our performance goals and maintain the trust and confidence of our shareholders, employees, customers, regulators, and other stakeholders
- Partner and support the communities in which we operate through philanthropy, racial and social justice initiatives, and workforce development programs

Disciplined Financial Policy

- Committed to investment grade credit ratings with strong balance sheet and cash flows
- Record of cost management, more than \$1.1B of cost reductions at ExGen since 2015
- Prioritizing capital allocation to support balance sheet, return of value to shareholders and investment in clean energy solutions⁽²⁾
- Well-defined risk mitigation strategies

(1) Reflects retail load and wholesale load auction volumes as of December 31, 2020

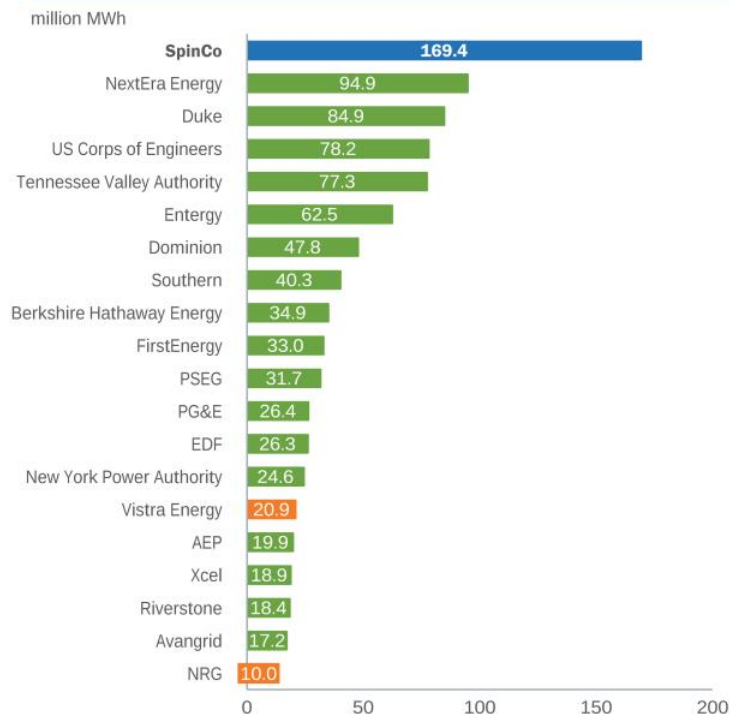
(2) Return of capital is subject to approval by SpinCo's Board of Directors



SpinCo is the Largest Producer of Clean Electricity in the United States

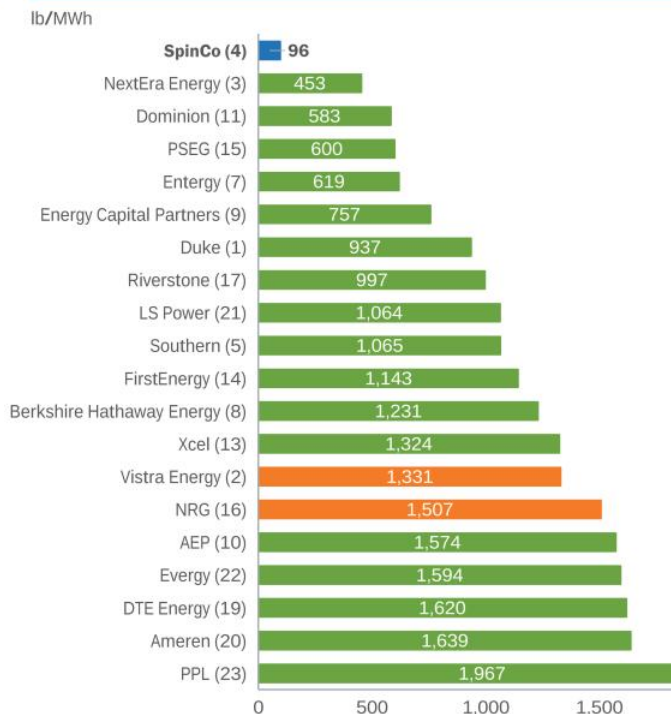
Largest Producers of Zero-Carbon Generation⁽¹⁾

Largest U.S. generator of zero-carbon electricity (almost 2 times more than next largest producer)



CO₂ Emission Rates of Investor-Owned Power Producers^(1,2)

Lowest carbon intensity among major investor-owned generators



SpinCo produces nearly 12% or 1 out of every 9 MWhs of clean electricity in the U.S.

Note: SpinCo data does not reflect retirement impacts of Byron and Dresden

(1) Reflects 2018 regulated and non-regulated generation. Source: Benchmarking Air Emissions, July 2020; https://www.mjbradley.com/sites/default/files/Presentation_of_Results_2

(2) Number in parentheses is the company generation ranking in 2018, i.e. Exelon was the fourth largest generator in 2018

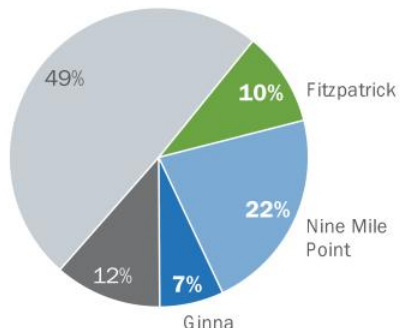


SpinCo's Generation is Essential for States to Meet Clean Energy Goals

SpinCo's Contribution to Clean Electricity by State⁽¹⁾

New York

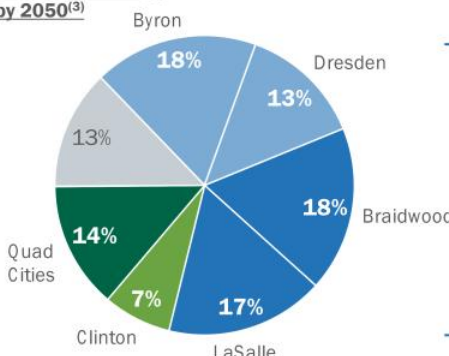
100% carbon free electricity by 2040⁽³⁾



~39%

Illinois

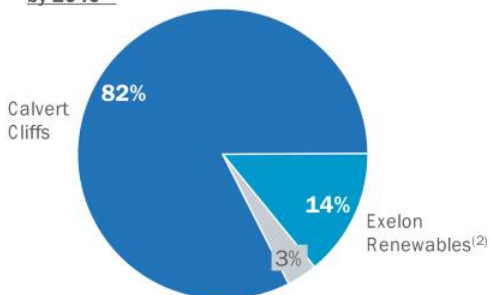
100% clean energy by 2050⁽³⁾



~87%

Maryland

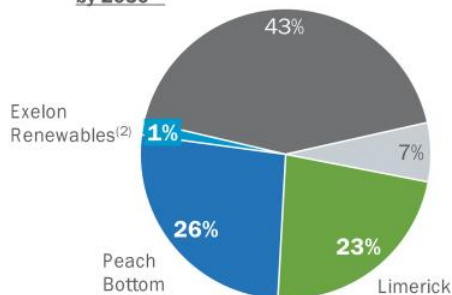
100% clean energy by 2040⁽³⁾



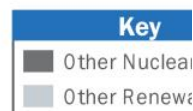
~97%

Pennsylvania

80% emission reduction by 2050⁽³⁾



~51%



Note: may not sum due to rounding

(1) Source: 2019 U.S. EIA data. Assumes whole unit output of CENG and other partially-owned generation. Pennsylvania is adjusted to exclude Three Mile Island to reflect the retirement plant in September 2019. New York is adjusted to exclude Indian Point Unit 2 to reflect the retirement of the plant in April 2020. Does not adjust for announced retirements of Byron, and Indian Point Unit 3, which remain under operation.

(2) Renewables include hydroelectric, solar and wind generation; excludes biomass

(3) Reflects clean energy goals as outlined in the state's existing law or goal established by the state's Governor



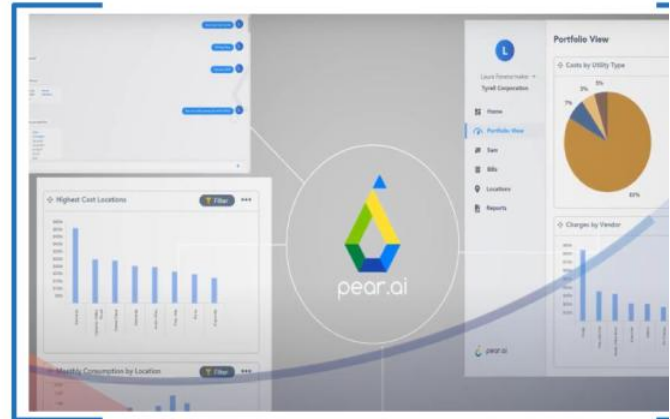
Constellation is Enabling a Clean Energy Future for Our Customers

Helping customers meet their clean energy goals and manage their energy usage



Clean Energy Solutions

- Constellation offsite renewables (COfRe) product matches customers' retail power supply contract with a local offsite renewable energy asset
- Purchase of renewable energy credits (RECs) and emission-free energy certificates (EFECs) allows customers to support renewable generating facilities



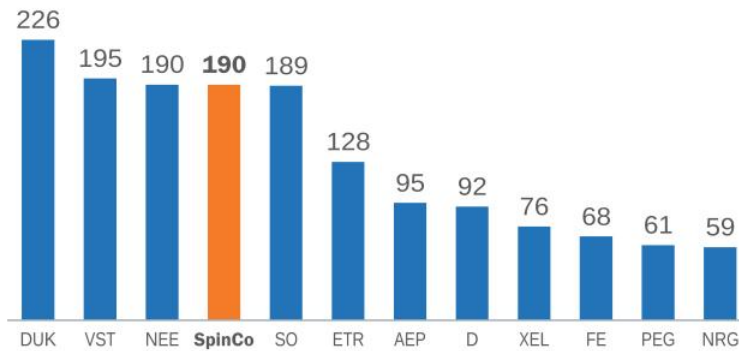
Energy Intelligence Platforms

- Pear.AI platform enables customers to proactively manage costs, understand trends and develop strategies to optimize spend and drive sustainability objectives
- Breaker Box platform helps customers align energy supply contracts with their energy goals

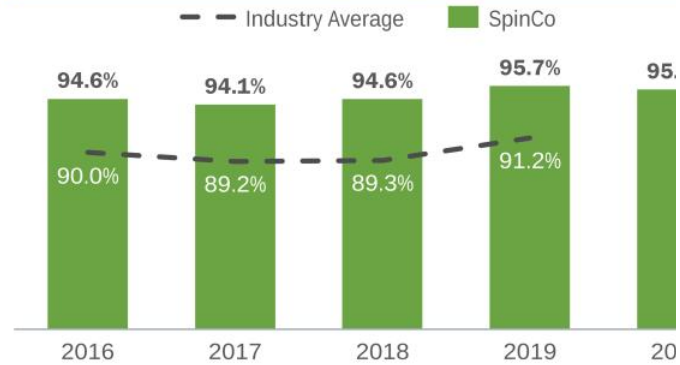


Best-in-Class Nuclear Operations

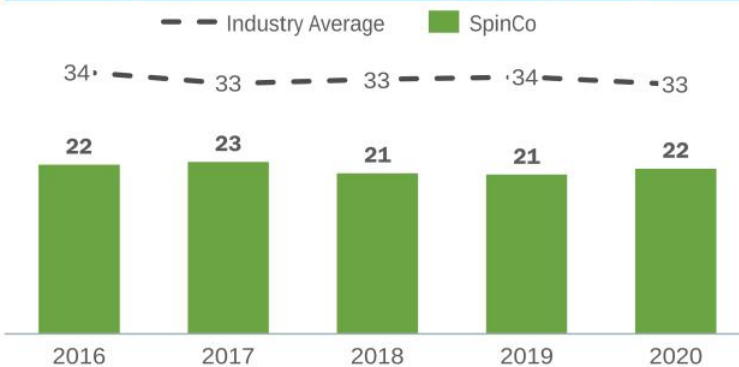
Total Generation Output (TWh)⁽¹⁾



Nuclear Capacity Factor^(2,3)



Average Nuclear Refueling Outage Days^(4,5)



Nuclear Operational Highlights

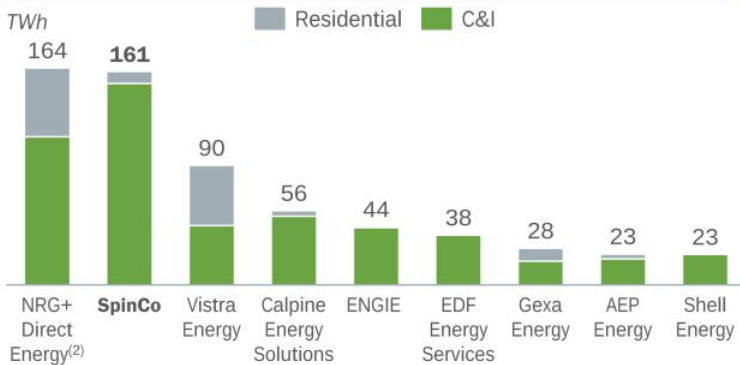
- Industry-leading clean energy company, with one of the largest merchant fleets in the nation
- Nuclear capacity factor has been **~4% better than industry average** each year since 2013
- Average nuclear refueling outage duration has been **10 days or better than the industry average** each year since 2013

(1) Reflects 2018 regulated and non-regulated generation. Source: Benchmarking Air Emissions, July 2020; https://www.mjbradley.com/sites/default/files/Presentation_of_Results_2020.pdf
 (2) Reflects Exelon's ownership share of CENG and other partially-owned units. Includes FitzPatrick beginning in April of 2017, and Oyster Creek and TMI partial year operation in 2018 and 2019, respectively. Excludes Salem and Fort Calhoun.
 (3) Industry average is for major operators excluding Exelon and includes 3 months of FitzPatrick prior to Exelon acquisition. 2020 industry capacity factor average (excluding Exelon) was 91.2%.
 (4) Reflects CENG and other partially-owned units at 100% ownership share. Includes FitzPatrick beginning in 2018. Excludes Salem and Fort Calhoun.
 (5) Industry average reflects nuclear refueling outage days as tracked by the Nuclear Energy Institute



Industry-Leading Customer-Facing Business

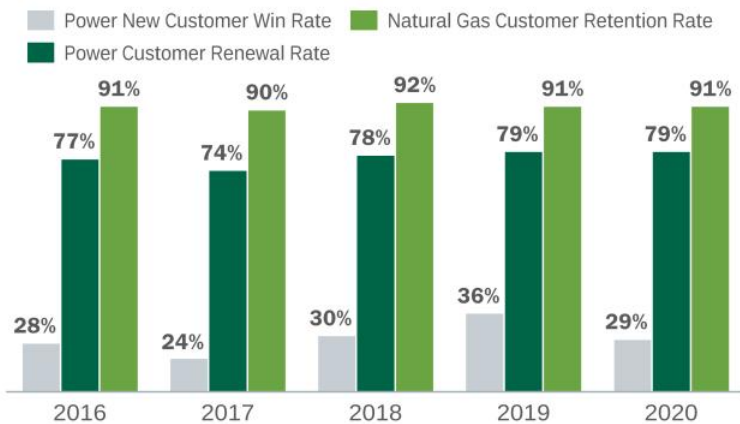
Retail Load Served⁽¹⁾



Consistent Load with Limited Customer Churn



Leading Customer Operational Metrics



Customer-Facing Business Highlights

- Serve more than 2 million customers, including **3/4 of Fortune 100**
- **#1 retail C&I power provider** and **#5 residential power provider** in the U.S., supplying ~152 TWh to business/public sector customers and ~9 TWh to residential customers⁽¹⁾
- Consistent operational metrics drive strong customer relationships. Since 2016:
 - ~**77%** average retail power customer renewal rates
 - ~**90%** or greater Natural gas customer retention rate
 - ~**25-month average** power contract term
 - Average customer duration of **more than 6 years**

(1) Reflects 2019 annualized retail load volumes under contract. Source: DNV GL Market Share Landscape, Spring 2020 Edition. Does not equate to 2019 retail load and wholesale load volumes.

(2) Reflects pro forma load served of NRG and Direct Energy

(3) Reflects retail load and wholesale load auction volumes as of December 31, 2020. Does not equate to annualized retail load volumes under contract as reported in DNV GL Market Share Landscape.



SpinCo is Committed to a Strong Balance Sheet

SpinCo Financial Policy

Optimize Free Cash Flow

- Stable customer-facing business
- Effective cost management, more than \$1.1B cut since 2015
- Disciplined risk-mitigation policies including ratable hedging strategy
- Continue to seek fair compensation for the zero-carbon attributes of our fleet while remaining disciplined in closing uneconomic plants and opportunistic monetizing assets

Maintain Investment Grade Balance Sheet

- Committed to maintaining investment grade ratings with best-in-class IPP balance sheet

Capital Allocation Priorities

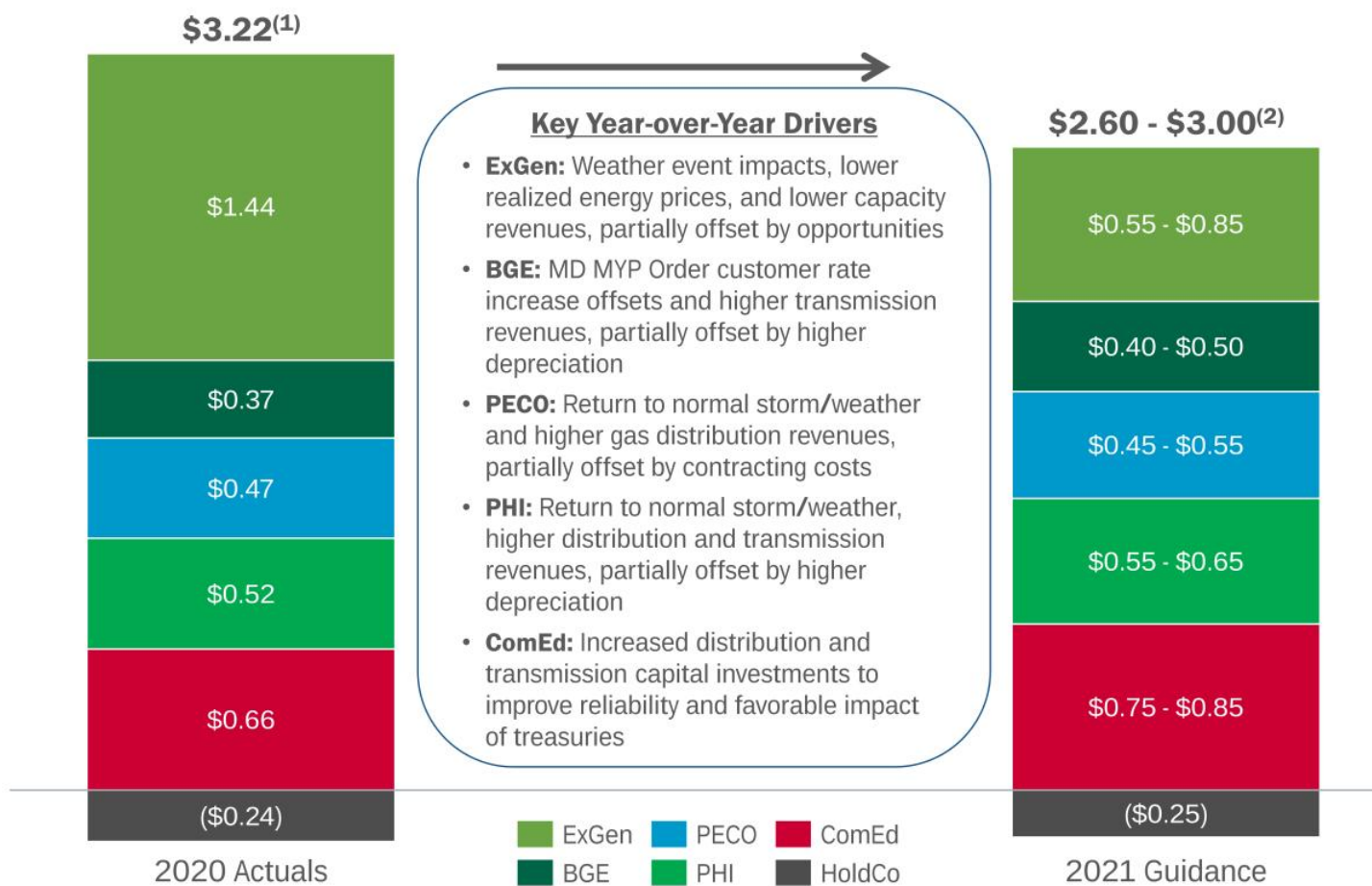
- Available cash flow used to manage debt in order to support investment grade credit ratings
- Then, SpinCo will consider the following:
 - Incremental return of capital to shareholders
 - Investing in clean energy solutions



2021E Financial Guidance



2021 Adjusted Operating Earnings* Guidance



Note: Amounts may not sum due to rounding

(1) 2020 results based on 2020 average outstanding shares of 977M

(2) 2021E earnings guidance based on expected average outstanding shares of 980M. ComEd is based on a forward 30-year Treasury yield as of 2/19/2021. ComEd's Distribution ROE sensitivity to a 50 basis point treasury rate change is \$0.03 per share in 2021.



2021 Business Priorities and Commitments

Maintain industry-leading operational excellence

Prepare for separation of businesses

Meet or exceed our financial commitments

Effectively deploy ~\$6.6B of utility capex

Ensure timely recovery on investments to enable customer benefits

Support enactment of clean energy policies

Continued demonstration of corporate responsibility



Additional Disclosures



2020 Accomplishments

Maintain industry leading operational excellence

- Best-ever customer satisfaction scores at all utilities
- All utilities scored in the top decile in SAIFI with best-on-record performances by ComEd and PHI; each utility executed top quartile CAIDI performance with ComEd exceeding its 2019 record
- 2020 capacity factor of 95.4%⁽¹⁾ was the second highest on record, supporting 150 TWHs of nuclear production and avoiding ~78M mtCO₂
- Despite the implementation of rigorous pandemic protections, completed 12 nuclear refueling outages in fewer days than planned
- 79% customer renewal rate and 29% new customer win rate for Constellation's retail power business

Meet or exceed our financial commitments

- Delivered GAAP earnings of \$2.01 per share and adjusted (non-GAAP) operating earnings of \$3.22 per share, exceeding the midpoint of our original guidance range of \$3.00 - \$3.30 per share
- Saved \$400M in costs -- ~\$150M more than announced on Q1 earnings which helped mitigate impacts from COVID-19, weather and storm
- All utility jurisdictions approved regulatory assets to track and request recovery of incremental COVID-19 related costs

Effectively deploy ~\$6.5B of 2020 utility capex

- Invested ~\$6.6B to replace aging infrastructure and improve reliability for the benefit of customers

Ensure timely recovery on investments to enable customer benefits

- BGE and Pepco filed their first-ever multi-year plan in Maryland; the MD PSC approved BGE's filing in December 2020

Support enactment of clean energy policies

- Continued advocacy for our Illinois nuclear plants and better overall market treatment of clean energy assets

Grow dividend at 5% rate

- Increased the dividend to \$1.53 from \$1.45 per share

Continued commitment to corporate responsibility

- Even in pandemic conditions, Exelon employees volunteered more than 133,000 hours and donated more than \$12M
- Exelon Foundation, Exelon's family of companies, and our employees donated \$58.4M, nearly \$8M of which specifically supported pandemic response
- Implemented employee safeguards and added/extended benefits for employees who are exposed to COVID-19
- Initiated hardship mitigation measures for our customers, including temporary moratoriums, late payment fee waivers and financial assistance programs
- Established Racial Equity Task Force to advance social justice and racial equity initiatives in the workplace and in our communities
- Hired Chief Compliance Officer and implemented new policies and expectations to strengthen governance controls

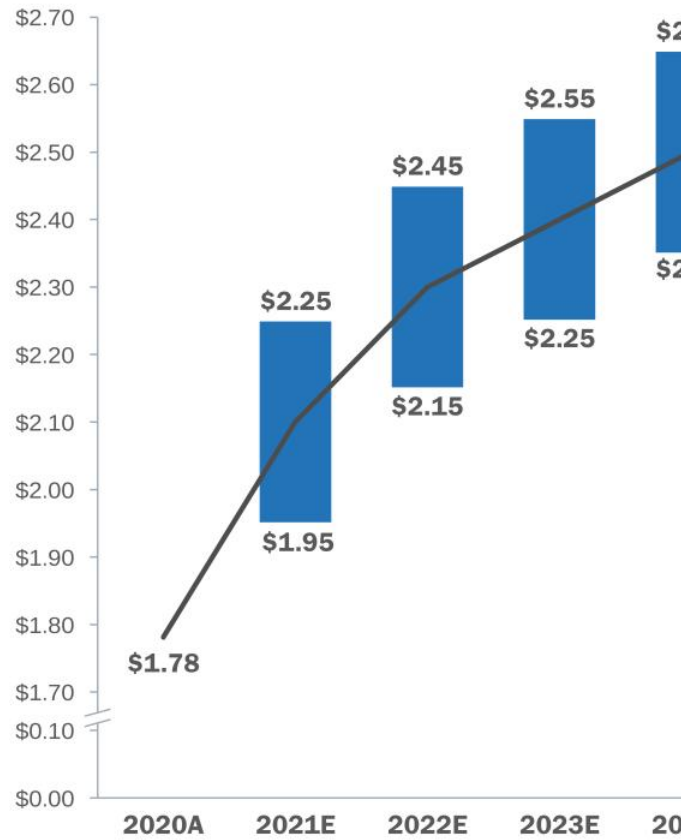
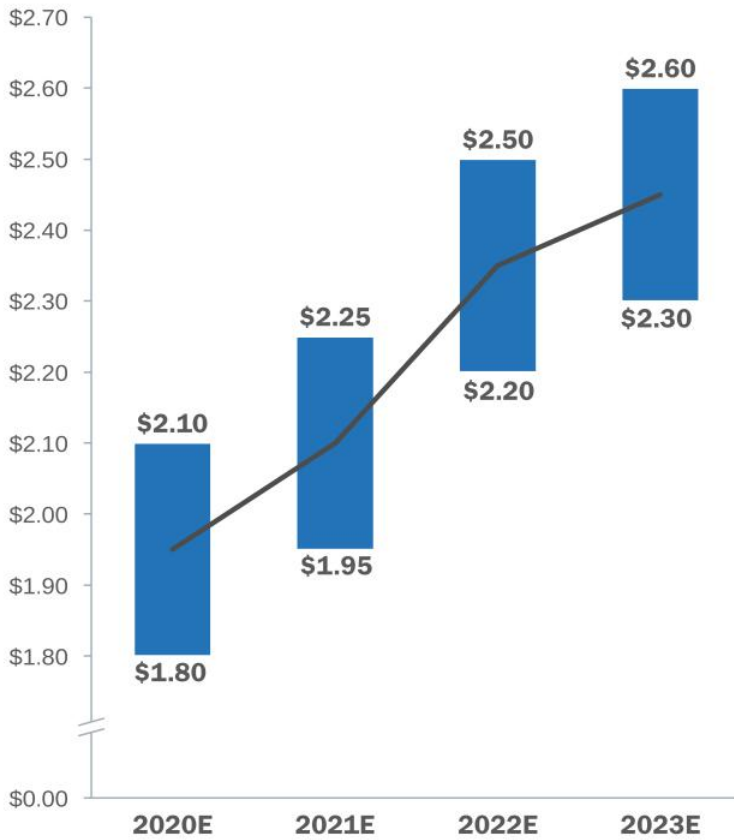
⁽¹⁾ Excludes Salem and EDF's equity ownership share of the CENG Joint Venture. Statistics represent full year 2020 results.



RemainCo is Targeting EPS Growth of 6-8% to 2024

Q4 2019 Operating Earnings*

Q4 2020 Operating Earnings*

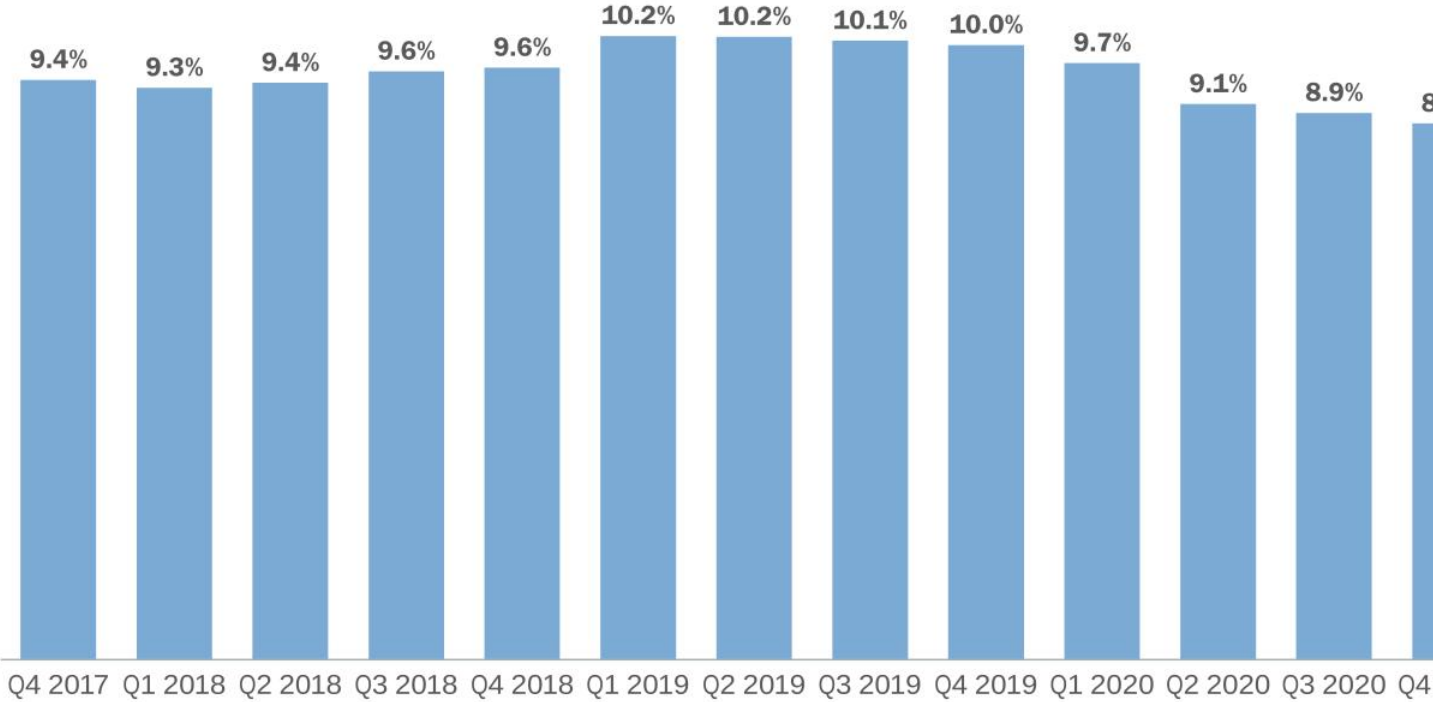


Note: Includes after-tax interest expense held at Corporate for debt associated with utility investment and assumes \$1B equity issuance. ComEd Distribution ROEs assume a forward 30-Treasury Yield as of 2/19/2021.



Exelon Utilities Trailing Twelve Month Earned ROEs*

Exelon Utilities' Consolidated Trailing Twelve Month Earned ROEs*









Declining interest rates, storms and unfavorable weather have pressured Exelon Utilities' Consolidated TTM Earned ROE*

Note: Represents the twelve-month periods ending December 31, 2017-2020, September 30, 2018-2020, June 30, 2018-2020 and March 31, 2018-2020. Earned ROEs* represent weighted average across all lines of business (Electric Distribution, Gas Distribution, and Electric Transmission).



Utility Highlights

	 ComEd An Exelon Company	 PECO An Exelon Company	 BGE An Exelon Company	 pepco An Exelon Company	 delmarva power An Exelon Company	 atlant electr An Exel
2020 Electric Customer Mix (% of Revenues)⁽¹⁾						
Commercial & Industrial (C&I)	32%	24%	28%	41%	23%	27%
Residential	52%	66%	58%	47%	58%	55%
Public Authorities/Other	16%	10%	14%	12%	18%	18%
2020 Electric Customer Mix (% of Volumes)⁽¹⁾						
Commercial & Industrial (C&I)	65%	59%	54%	62%	55%	52%
Residential	34%	40%	45%	35%	45%	48%
Public Authorities/Other	1%	2%	1%	3%	0%	1%
Decoupled⁽²⁾	✓		✓	✓	MD Only ✓	
Bad Debt Tracker	✓					✓
Tracker Recovery Mechanism for Specified Investments or Programs	✓	✓	✓	✓	✓	✓
COVID Expense Regulatory Asset Authorized⁽³⁾	✓	✓	✓	✓	✓	✓
Formula Rate or Multi-Year Plan (Distribution)⁽⁴⁾	✓		✓	✓	MD Only ✓	
Forward-Looking Test Year		✓				
Formula Rate (Transmission)	✓	✓	✓	✓	✓	✓

Constructive rate mechanisms across jurisdictions support ability to efficiently invest in systems while also allowing our utilities to earn a timely return on capital

(1) Percent of revenues and volumes by customer class may not sum due to rounding

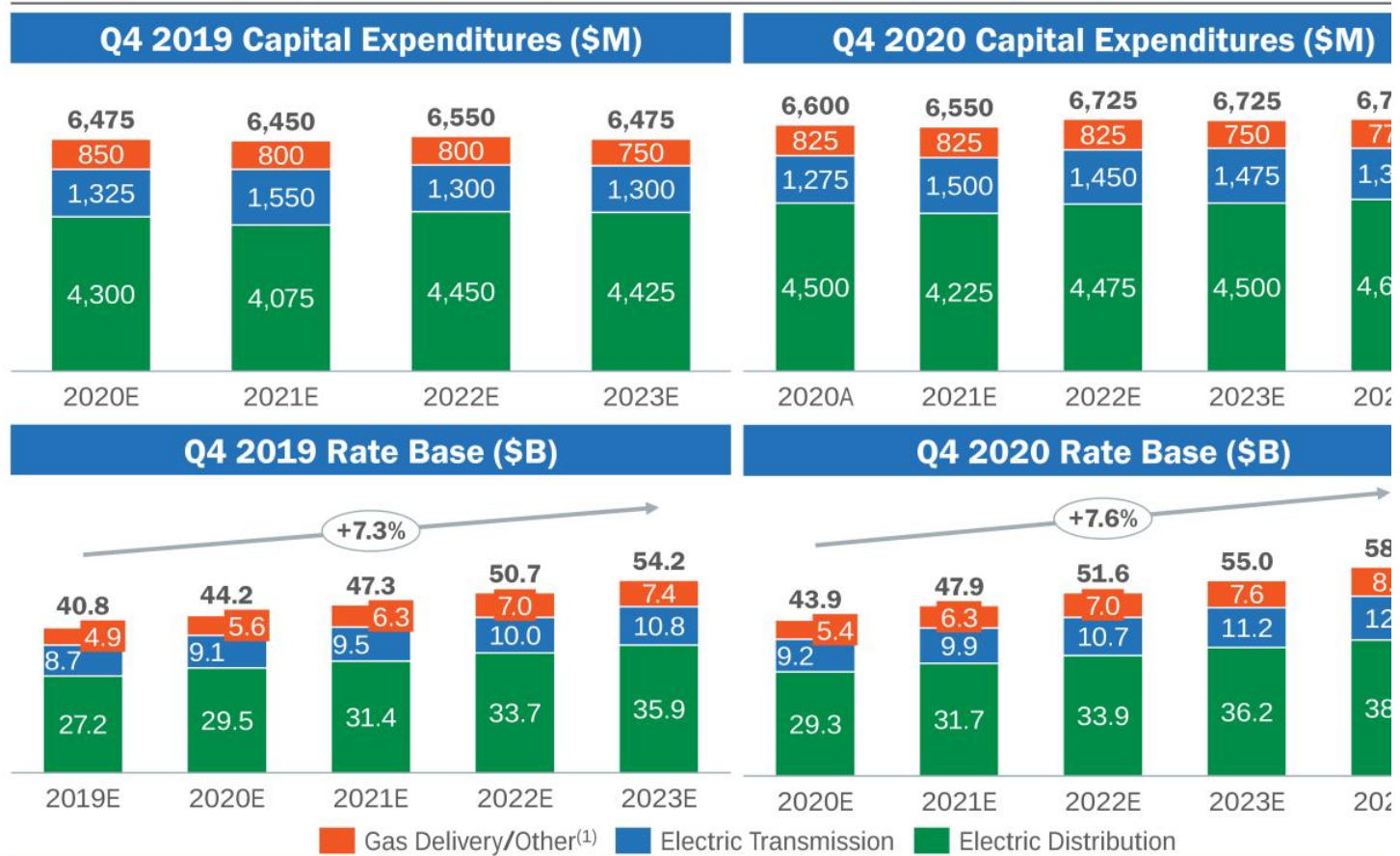
(2) ComEd's formula rate includes a mechanism that eliminates volumetric risk; certain classes for BGE, DPL MD and Pepco are not decoupled

(3) Under EIMA statute, ComEd is able record expenses greater than \$10 million resulting from a one-time event to a regulatory asset and amortize over 5 years. PECO is authorized to record bad debt expenses only.

(4) Maryland PSC approved alternative ratemaking allowing for multi-year plans. Pepco DC filed a multi-year plan on May 30, 2019 and expects an order in Q2 2021. BGE filed a multi-year plan on May 15, 2020 and received an order on December 16, 2020. Pepco MD filed a multi-year plan on October 26, 2020 and expects an order in June 2021.



Utility Capex and Rate Base vs. Previous Disclosure



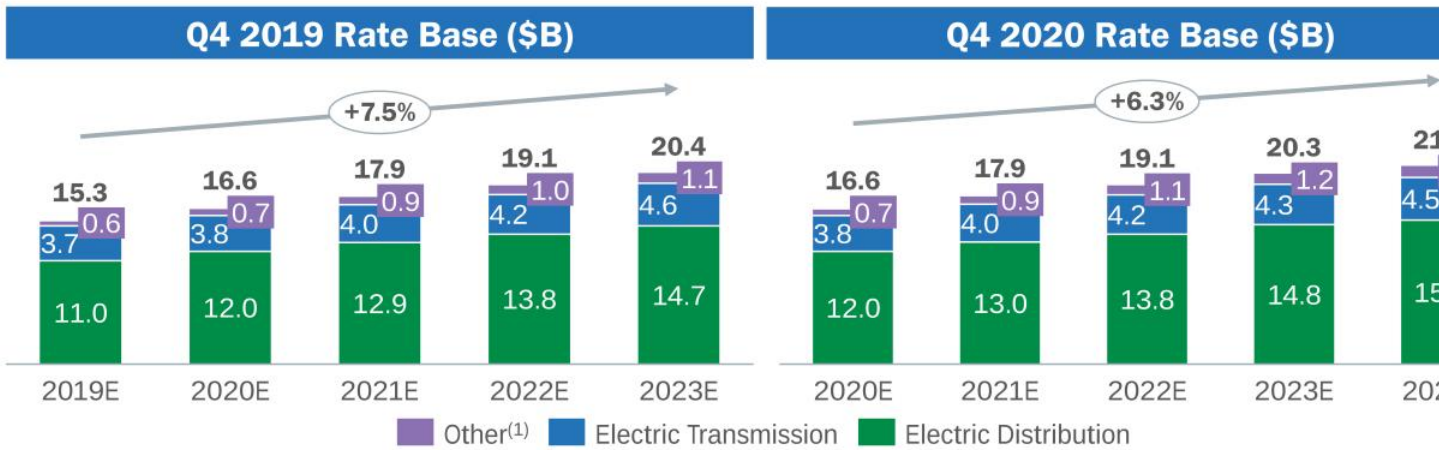
We plan to invest \$26.7B of capital in utilities from 2021-2024, supporting rate base growth of 7.6% from 2020-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.

(1) Other includes long-term regulatory assets, which generally earn a return consistent with rate base, including Energy Efficiency and the Solar Rebate Program



ComEd Capital Expenditure and Rate Base Forecast



Project ~\$9.7B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.

(1) Other includes long-term regulatory assets, which earn a return consistent with rate base, including Energy Efficiency and the Solar Rebate Program



PECO Capital Expenditure and Rate Base Forecast

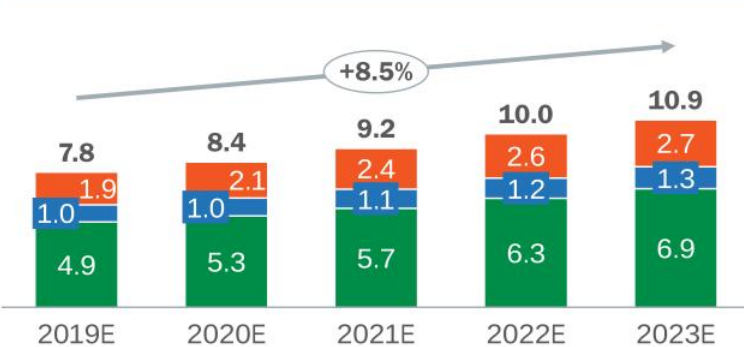
Q4 2019 Capital Expenditures (\$M)



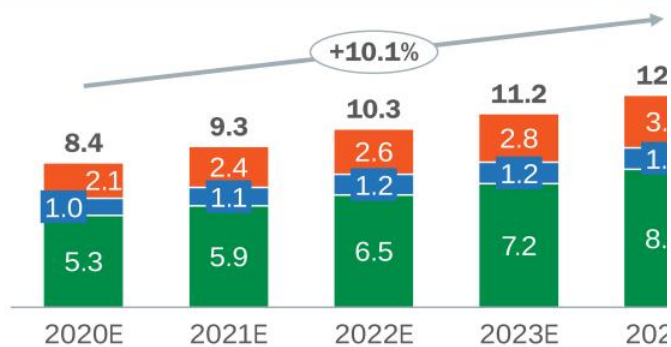
Q4 2020 Capital Expenditures (\$M)



Q4 2019 Rate Base (\$B)



Q4 2020 Rate Base (\$B)



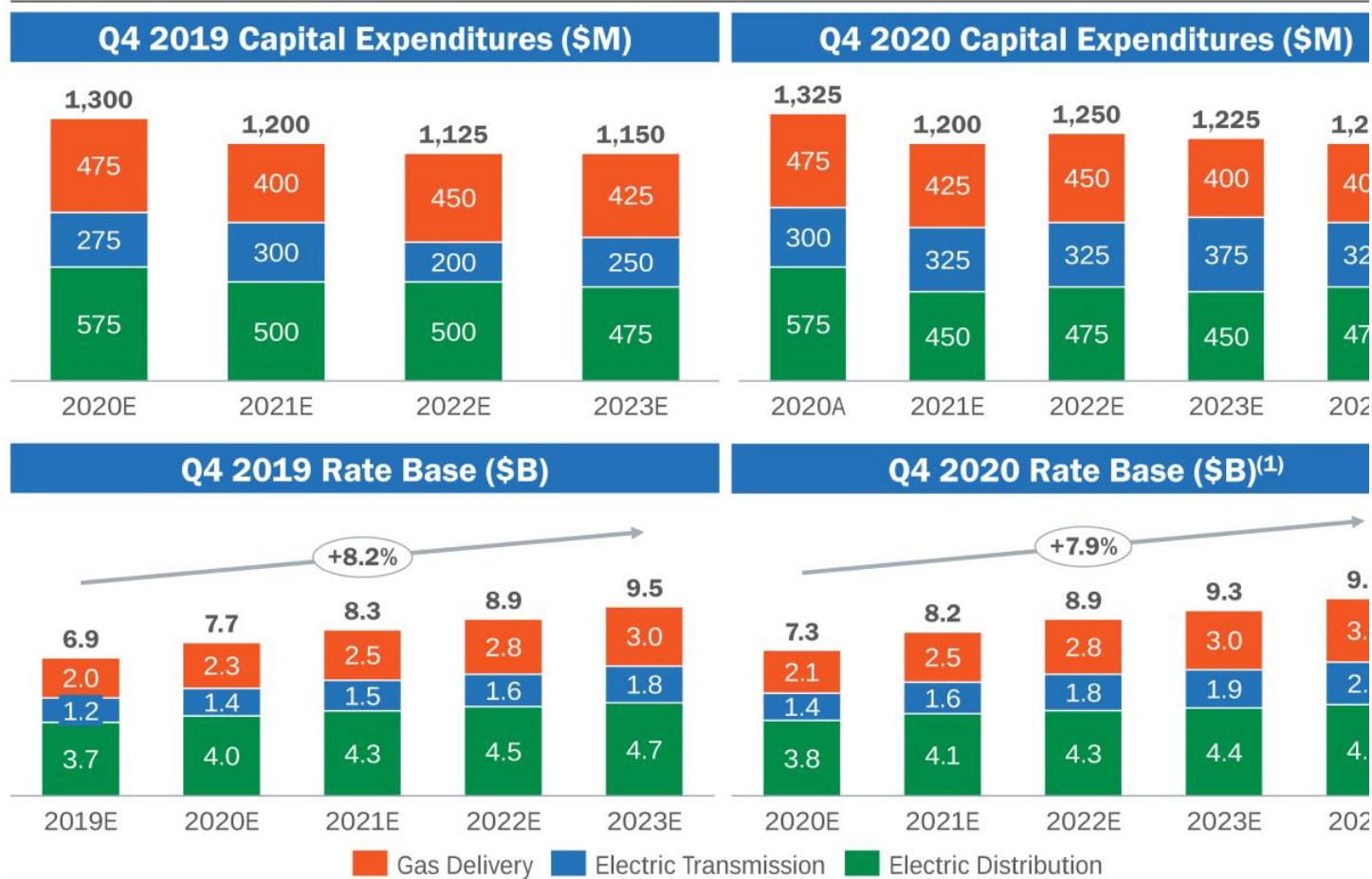
Gas Delivery Electric Transmission Electric Distribution

Project ~\$5.2B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.



BGE Capital Expenditure and Rate Base Forecast

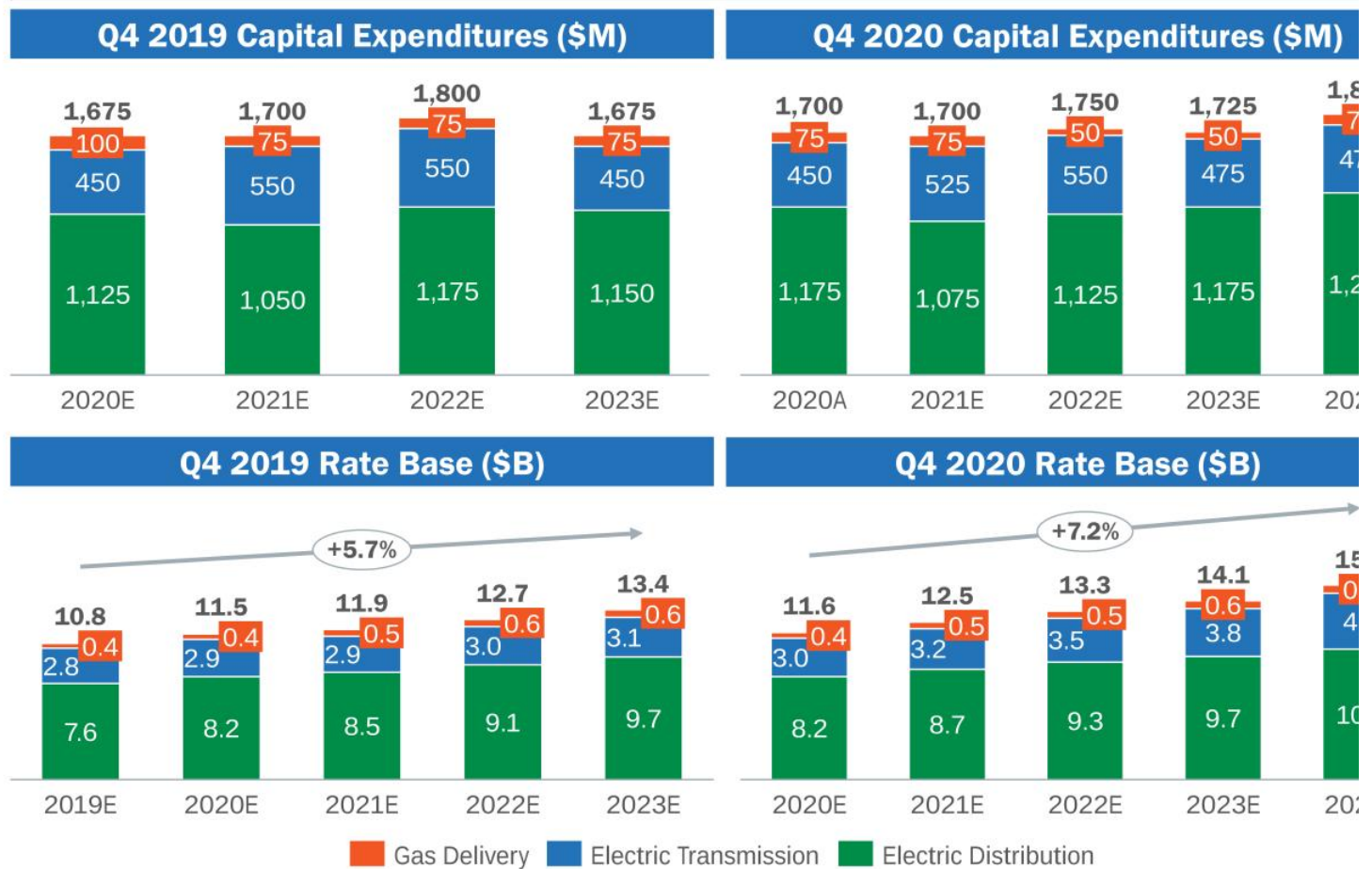


Project ~\$4.9B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.
 (1) Rate base excludes CWIP per MD MYP Order issued on December 16, 2020



PHI Consolidated Capital Expenditure and Rate Base Foreca



Project ~\$7.0B of capital being invested from 2021-2024

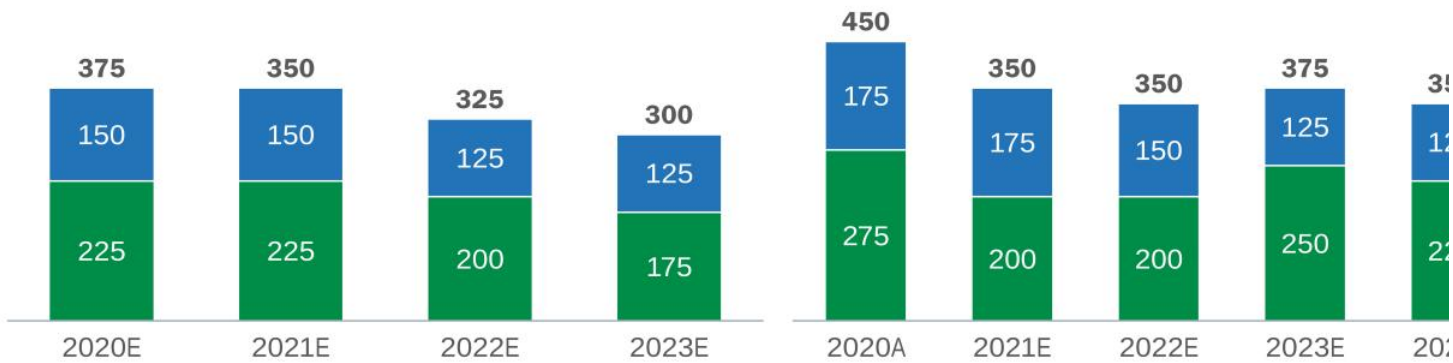
Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.



ACE Capital Expenditure and Rate Base Forecast

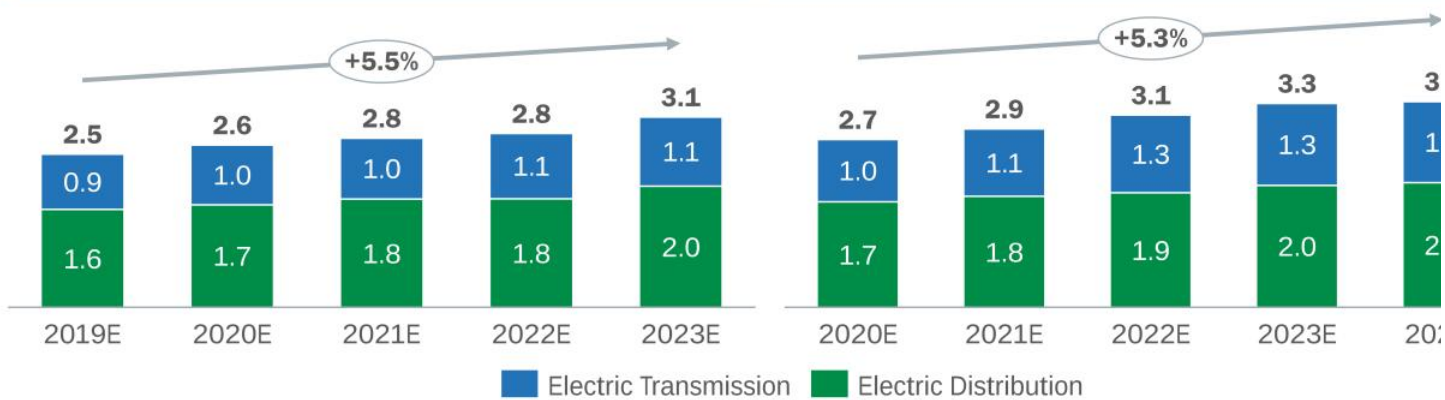
Q4 2019 Capital Expenditures (\$M)

Q4 2020 Capital Expenditures (\$M)



Q4 2019 Rate Base (\$B)

Q4 2020 Rate Base (\$B)

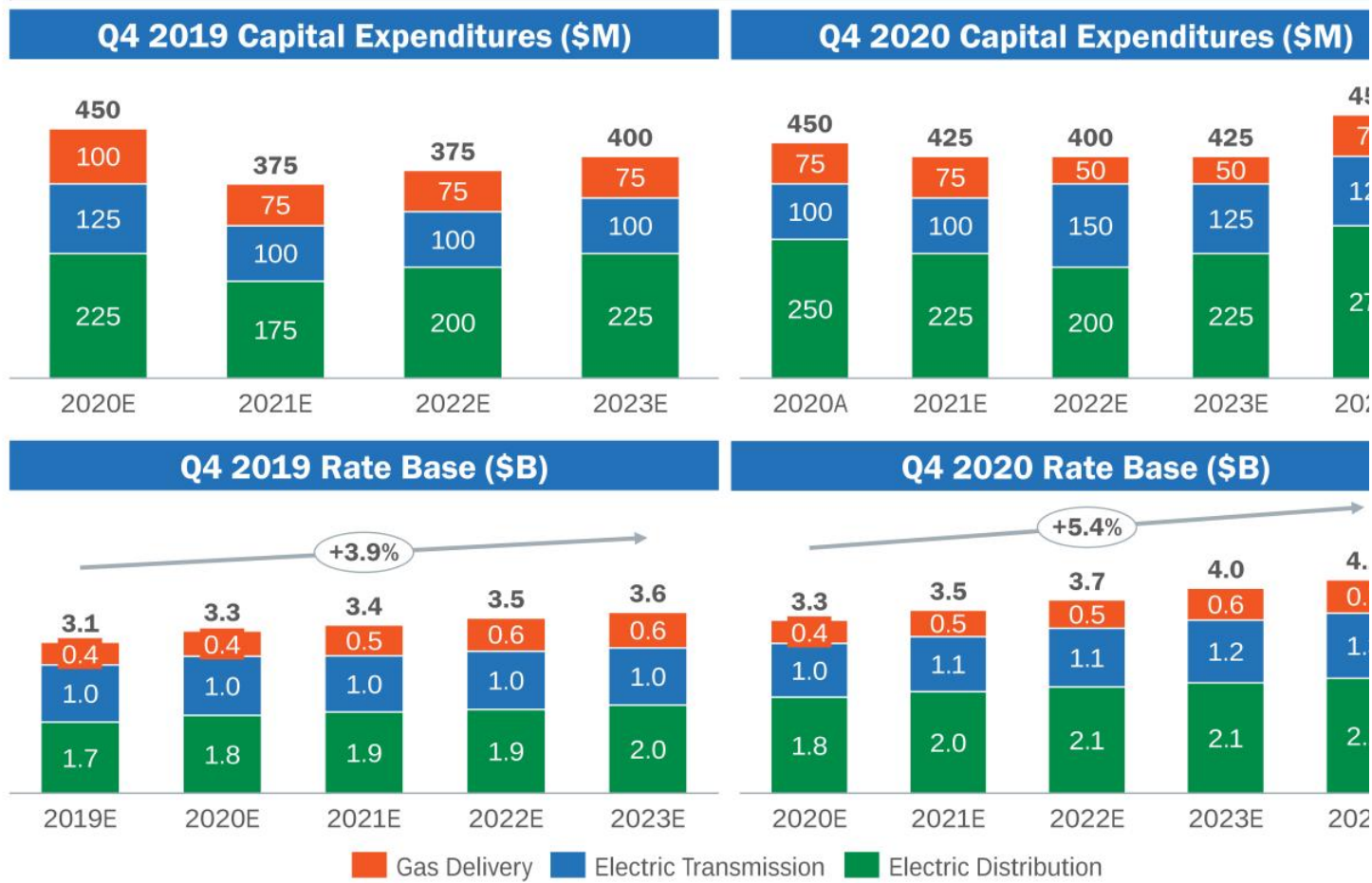


Project ~\$1.4B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.



Delmarva Capital Expenditure and Rate Base Forecast



Project ~\$1.7B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.



Pepco Capital Expenditure and Rate Base Forecast

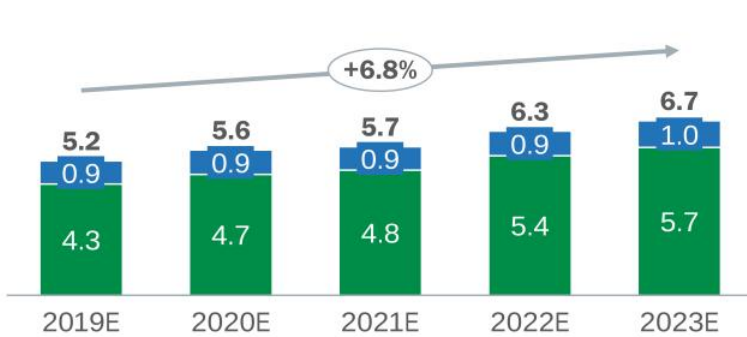
Q4 2019 Capital Expenditures (\$M)



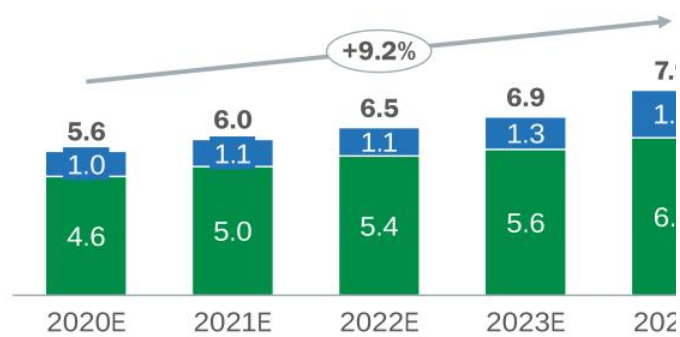
Q4 2020 Capital Expenditures (\$M)



Q4 2019 Rate Base (\$B)



Q4 2020 Rate Base (\$B)



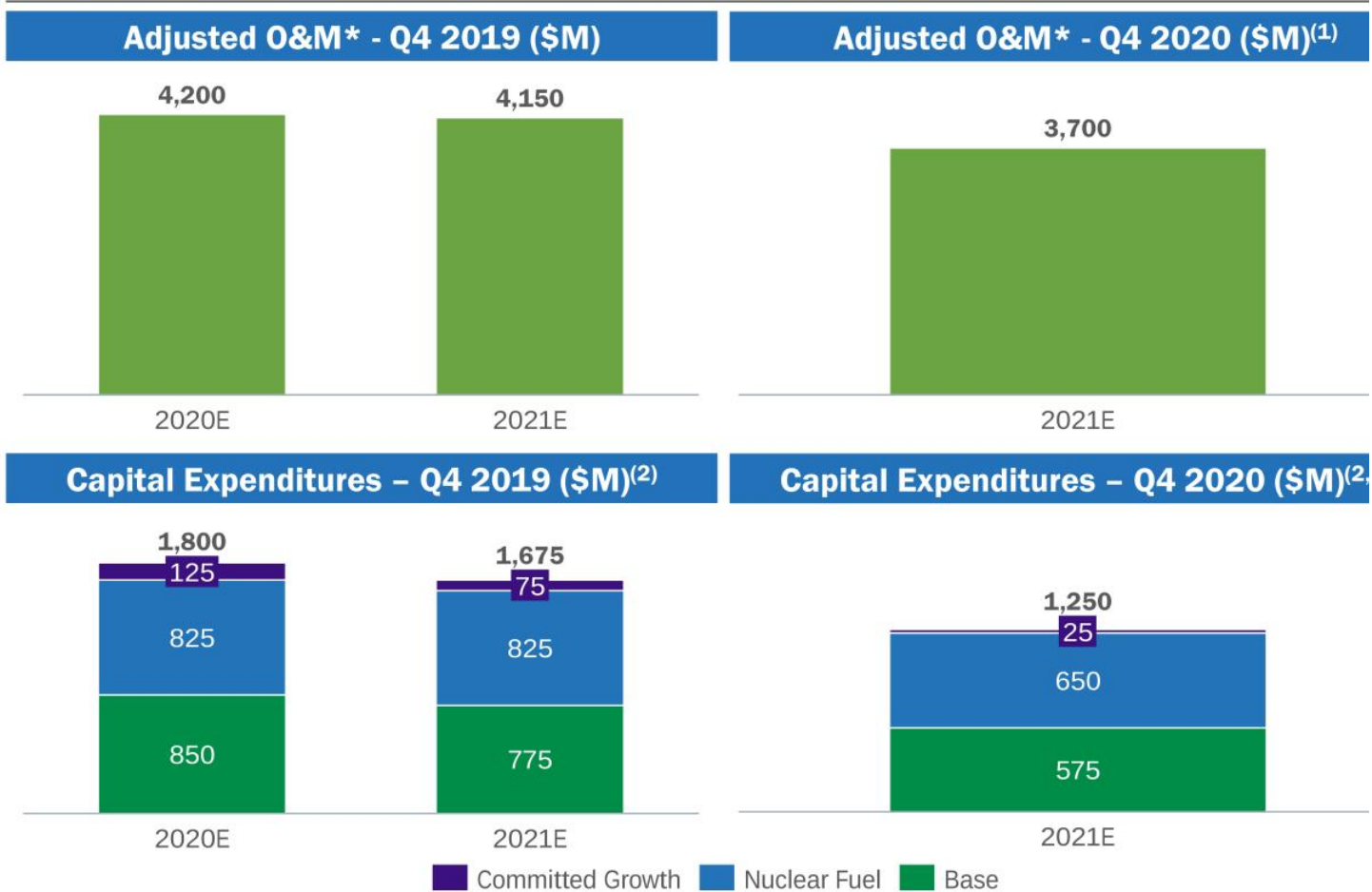
■ Electric Transmission ■ Electric Distribution

Project ~\$3.9B of capital being invested from 2021-2024

Note: Numbers rounded to nearest \$25M and may not sum due to rounding. Rate base reflects year-end estimates.



ExGen O&M and Capex vs. Previous Disclosure



Note: All amounts rounded to the nearest \$25M and numbers may not sum due to rounding

(1) Adjusted O&M* includes a preliminary estimate of bad debt associated with the severe weather event in Texas that is subject to change

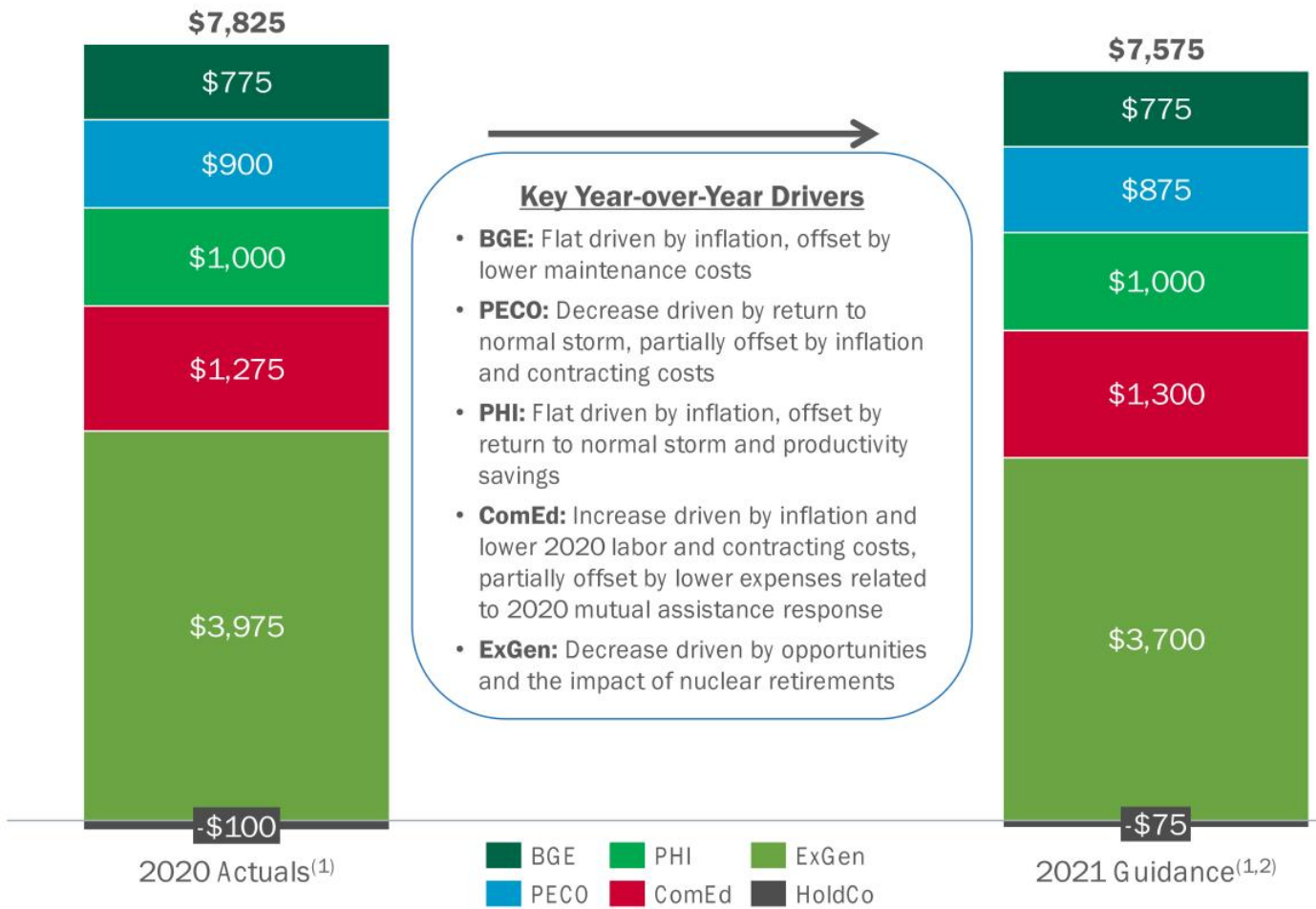
(2) Capital spend represents cash CapEx with CENG at 100% and excludes merger commitments

(3) Committed Growth Capex reflects retail solar spend. The proceeds from the sale of the business (expected to close in the first half of 2021) will include a reimbursement for this spend.



Adjusted O&M* Forecast

(\$ in millions)





(1) All amounts rounded to the nearest \$25M and may not sum due to rounding

(2) ExGen's adjusted O&M* includes a preliminary estimate of bad debt associated with the severe weather event in Texas that is subject to change



Constellation Technology Ventures' Active Investments

Investing in venture stage energy technology companies that can provide new solutions
Exelon and its customers

 <p>C3.ai Artificial intelligence and enterprise data management</p>	 <p>PROTERRA Electric buses for public and private mass transit</p>	 <p>DEMANDQ HVAC optimization for SMB and C&I</p>	 <p>-chargepoint EV charging network and service equipment</p>
 <p>stem Energy storage systems and controls</p>	 <p>bidgely Residential load disaggregation platform</p>	 <p>Qnovo Battery monitoring and management software</p>	 <p>PosiGe Residential PV and EE for low middle income homeowners</p>
 <p>sparkfund EE financing and building optimization for SMB and C&I</p>	 <p>XL Class 2-6 HEV and PHEV fleet electrification</p>	 <p>OUSTER Commercial LIDAR and fleet safety software</p>	 <p>PRECISIONHAWK Unmanned aerial vehicle software control platform</p>
 <p>measurabl Building sustainability reporting platform</p>	 <p>Level10 Energy Renewable PPA Marketplace</p>	 <p>vutiliti Non-invasive energy data collection and reporting</p>	

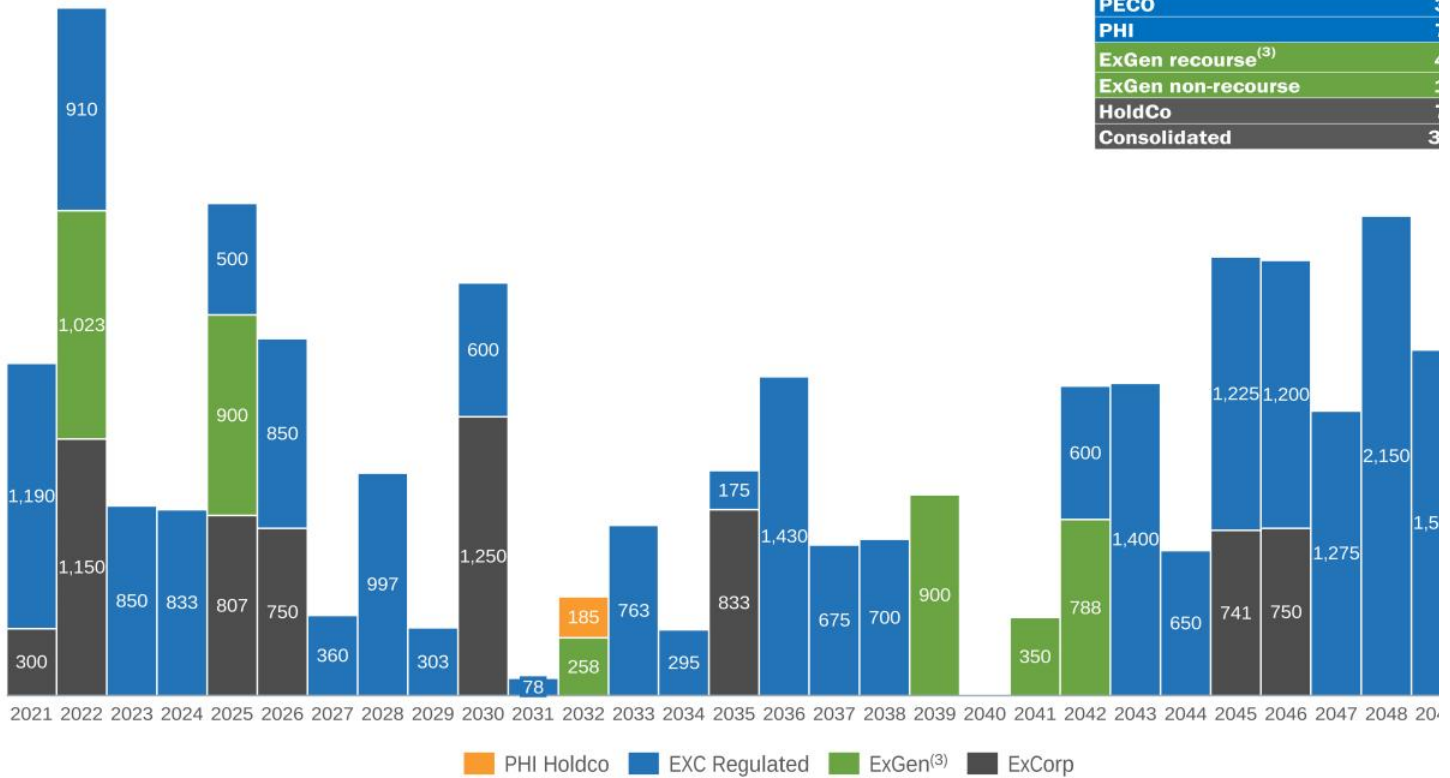
Note: Constellation's active technology investments can be found at <http://technologyventures.constellation.com/>; reflects current portfolio as of February 24, 2021.
 (1) Green boxes reflect companies that have executed Initial Public Offerings (IPOs) or merger transactions with Special Purpose Acquisition Companies (SPACs). XL Fleet (SPAC) and C3 transactions closed in Q4 2020.
 (2) Orange boxes reflect publicly announced SPAC merger transactions that have not yet closed



Exelon Debt Maturity Profile^(1,2)

As of 12/31/2020
(\$M)

LT Debt Balances (as of 12/31/2020)	
BGE	3,100
ComEd	3,100
PECO	3,100
PHI	3,100
ExGen recourse ⁽³⁾	3,100
ExGen non-recourse	3,100
HoldCo	3,100
Consolidated	3,100



Exelon's weighted average LTD maturity is approximately 16 years

(1) Maturity profile excludes non-recourse debt, securitized debt, capital leases, fair value adjustments, unamortized debt issuance costs and unamortized discount/premium
 (2) Long-term debt balances reflect 2020 10-K GAAP financials, which include items listed in footnote 1
 (3) \$258M of ExGen debt in 2032 is legacy CEG debt



Exelon Utilities



Exelon Utilities' Distribution Rate Case Updates

Rate Case Schedule and Key Terms

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Revenue Requirement	Requested ROE / Equity Ratio	Expected Decision
ComEd	RB		FO										(\$14.0M) ^(1,2)	8.38% / 48.16%	Dec
BGE	EH	IB RB	FO										\$213.8M ^(1,3) 3-Year MYP	Electric: 9.50% Gas: 9.65% / 52.00%	Dec
DPL DE Gas	RT		SA	FO									\$2.3M ^(1,4)	9.60% / 50.37%	Jan
Pepco DC	EH		IB RB				FO						\$135.9M ^(1,5) 3-Year MYP	9.70% / 50.68%	Q3
DPL DE Electric	RT				EH					FO			\$22.9M ^(1,6)	10.30% / 50.37%	Q3
Pepco MD	CF					IT RT	EH	IB	RB	FO			\$110.1M ^(1,7) 3-Year MYP	10.20% / 50.50%	Jun
PECO Gas			IT	RT	EH	IB RB	FO						\$68.7M ⁽¹⁾	10.95% / 53.38%	Q3
ACE⁽⁸⁾			CF				IT	RT			EH		\$67.3M ⁽¹⁾	10.30% / 50.18%	Q3

CF Rate case filed	RT Rebuttal testimony	IB Initial briefs	FO Final commission order
IT Intervenor direct testimony	EH Evidentiary hearings	RB Reply briefs	SA Settlement agreement

Note: Unless otherwise noted, based on schedules of Illinois Commerce Commission (ICC), Maryland Public Service Commission (MDPSC), Pennsylvania Public Utility Commission (PAPUC), Delaware Public Service Commission (DPSC), Service Commission of the District of Columbia (DCPSC), and New Jersey Board of Public Utilities (NJBPUC) that are subject to change

- (1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings
- (2) Revenue requirement in initial filing was (\$11.5M). Through the discovery period in the current proceeding, ComEd agreed to ~(\$2.1M) in adjustments to limit issues in the case. The final order included an additional (\$0.4M) in adjustments to limit issues in the case.
- (3) Reflects 3-year cumulative multi-year plan for 2021-2023. The MDPSC awarded incremental revenue requirement increases of \$162.0M and \$51.8M with rates effective January 1, 2022 and January 1, 2023, respectively. In COVID-19 pandemic, the MDPSC offset the 2021 revenue requirement increase of \$112.6M with certain accelerated tax benefits. The commission deferred the decision to use accelerated tax benefits to offset 2022 and 2023 until later in 2021.
- (4) Revenue requirement excludes the transfer of \$4.4M of revenues from the Distribution System Improvement Charge (DSIC) capital tracker into base distribution rates. As permitted by Delaware law, Delmarva Power implementer allowable rates on September 21, 2020, subject to refund. Settlement was filed with the DPSC on December 18, 2020. The DPSC approved the settlement on January 6, 2021 with new rates effective on February 1, 2021.
- (5) Pepco filed the multi-year plan enhanced proposal as an alternative to address the impacts of COVID-19. Reflects 3-year cumulative multi-year plan for 2020-2022. Company proposed incremental revenue requirement increase of \$63.3M with rates effective January 1, 2022 and January 1, 2023, respectively.
- (6) Requested revenue requirement excludes the transfer of \$3.4M of revenues from the Distribution System Improvement Charge (DSIC) capital tracker into base distribution rates. As permitted by Delaware law, Delmarva Power full allowable rates on October 6, 2020, subject to refund.
- (7) Reflects 3-year cumulative multi-year plan for April 1, 2021 through March 31, 2024. Company proposed incremental revenue requirement increases of \$55.9M and \$54.2M with rates effective April 1, 2023 and April 1, 2024, respectively.
- (8) Company's proposed procedural schedule. As allowed by regulations, ACE intends to put interim rates in effect on September 8, 2021, subject to refund.



ComEd Distribution Rate Case Filing

Rate Case Filing Details		Notes
Docket No.	20-0393	<ul style="list-style-type: none"> April 16, 2020, ComEd filed its annual distribution formula rate update with the Illinois Commerce Commission (ICC) seeking a decrease to distribution base rates October 14, 2020, draft proposed orders filed by ComEd, ICC Staff and intervenors December 9, 2020, the ICC issued a final order with rates effective January 1, 2021
Test Year	January 1, 2019 – December 31, 2019	
Test Period	2019 Actual Costs + 2020 Projected Plant Additions	
Common Equity Ratio	48.16%	
Rate of Return	ROE: 8.38%; ROR: 6.28%	
Rate Base (Adjusted)	\$12,049M	
Revenue Requirement Decrease	(\$14.0M) ^(1,2)	
Residential Total Bill % Decrease	(1.4%)	

Detailed Rate Case Schedule

	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Filed rate case		▲ 4/16/2020									
Intervenor testimony				▲ 6/30/2020							
Rebuttal testimony					▲ 7/28/2020						
Evidentiary hearings							▲ 9/10/2020				
Initial briefs							▲ 9/28/2020				
Reply briefs								▲ 10/13/2020			
Commission order										▲ 12/9/2020	

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings

(2) Revenue requirement in initial filing was (\$11.5M). Through the discovery period in the current proceeding, ComEd agreed to ~(\$2.1M) in adjustments to limit issues in the case. The order included an additional (\$0.4M) of adjustments.



BGE Distribution Rate Case Filing

Multi-Year Plan Case Filing Details		Notes
Formal Case No.	9645	<ul style="list-style-type: none"> May 15, 2020, BGE filed a three-year multi-year plan (MYP) request with the Maryland Public Service Commission (MDPSC) seeking an increase in electric and gas distribution base rates In light of the COVID-19 pandemic, the MDPSC offset the 2021 revenue requirement increase with certain accelerated tax benefits, but deferred the decision to use additional tax benefits to offset the 2022 and 2023 increases until later in 2021⁽³⁾
Test Year	January 1 – December 31	
Test Period	2021, 2022, 2023	
Common Equity Ratio	52.00%	
2021-2023 Rate of Return	Electric (ROE: 9.50%, ROR: 6.75%) Gas (ROE: 9.65%, ROR: 6.83%)	
2021-2023 Rate Base (Adjusted)	\$6.2B, \$6.5B, \$6.8B	
2021-2023 Revenue Requirement Increase ^(1,2)	\$0.0M, \$162.0M, \$51.8M	
2021-2023 Residential Total Bill % Increase ⁽²⁾	0.0%, 9.5%, 2.2%	

Detailed Rate Case Schedule

	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Filed rate case	▲ 5/15/2020								
Intervenor testimony				▲ 8/14/2020					
Rebuttal testimony					▲ 9/11/2020				
Evidentiary hearings						■ 10/13/2020 - 10/21/2020			
Initial briefs							▲ 11/4/2020		
Reply briefs							▲ 11/12/2020		
Commission order								▲ 12/16/2020	

- (1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings
- (2) Reflects incremental revenue requirement increases of \$162.0M and \$51.8M with rates effective January 1, 2022 and January 1, 2023, respectively. The cumulative incremental revenue requirement in 2022 reflects \$98.0M increase for electric and \$64.0M for gas. 2023 reflects an additional \$41.9M increase for electric and \$9.9M increase for gas.
- (3) For 2021, the MDPSC awarded BGE a \$59.3M increase for electric and a \$53.2M increase for gas, which are being offset by certain tax benefits being applied to customer bills via a rider



Delmarva DE (Gas) Distribution Rate Case Filing

Rate Case Filing Details		Notes
Docket No.	20-0150 – Per Settlement (Black Box)	<ul style="list-style-type: none"> February 21, 2020, Delmarva Power filed application with the Delaware Public Service Commission (DPSC) seeking an increase in distribution base rates Size of ask is driven by continued investment in gas distribution system to maintain and increase reliability and customer service December 18, 2020, settlement agreement was filed with the DPSC January 6, 2021, the DPSC approved the settlement with new rates effective on February 1, 2021
Test Year	April 1, 2019 – March 31, 2020	
Test Period	9 months actual + 3 months estimated	
Proposed Common Equity Ratio	50.37%	
Proposed Rate of Return	ROE: 9.60%; ROR: 6.80%	
Proposed Rate Base (Adjusted)	N/A	
Requested Revenue Requirement Increase	\$2.3M ^(1,2)	
Residential Total Bill % Increase	2.0%	

Detailed Rate Case Schedule

	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Filed rate case	▲ 2/21/2020													
Intervenor testimony	▲ 9/1/2020													
Rebuttal testimony	▲ 10/9/2020													
Settlement agreement	▲ 12/18/2020													
Commission order	▲ 1/6/2021													

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings
(2) Revenue requirement excludes the transfer of \$4.4M of revenues from the Distribution System Improvement Charge (DSIC) capital tracker into base distribution rates. As permitted by Delaware law, Delmarva Power implemented full allowable rates on September 21, 2020, subject to refund.



Pepco DC Distribution Rate Case Filing

Multi-Year Plan Case Filing Details		Notes
Formal Case No.	1156	<ul style="list-style-type: none"> May 30, 2019, Pepco DC filed a three year multi-year plan (MYP) request with the Public Service Commission of the District of Columbia (DCPSC) seeking an increase in electric distribution base rates MYP proposes five tracking Performance Incentive Mechanisms (PIMs) focused on system reliability, customer service and interconnection Distributed Energy Resources (DER) June 1, 2020, Pepco DC filed MYP Enhanced Proposal to address impact of COVID-19. The proposal includes an offset to distribution allowing for no overall distribution increase January 2022 and several customer assistance programs.
Test Year	January 1 – December 31	
Test Period	2020, 2021, 2022	
Proposed Common Equity Ratio	50.68%	
Proposed Rate of Return	ROE: 9.70%; ROR: 7.39%	
2020-2022 Proposed Rate Base (Adjusted)	\$2.2B, \$2.4B, \$2.6B	
2020-2022 Requested Revenue Requirement Increase ^(1,2)	\$0.0M, \$0.0M, \$72.6M, \$63.3M	
2020-2022 Residential Total Bill % Increase ⁽²⁾	0.0%, 0.0%, 4.6%, 6.6%	

Detailed Rate Case Schedule

	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
Filed rate case	▲ 5/30/2019																								
Intervenor testimony	▲ 3/6/2020																								
Rebuttal testimony	▲ 4/8/2020																								
Evidentiary hearings	10/26/2020 - 10/30/2020 ■																								
Initial briefs	12/9/2020 ▲																								
Reply briefs	12/23/2020 ▲																								
Commission order expected	Q2 2021 ■																								

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings
(2) Pepco filed the multi-year plan enhanced proposal as an alternative to address the impacts of COVID-19. Reflects 3-year cumulative multi-year plan for 2020-2022. Company proposes incremental revenue requirement increases of \$72.6M and \$63.3M with rates effective January 1, 2022 and January 1, 2023, respectively.



Delmarva DE (Electric) Distribution Rate Case Filing

Rate Case Filing Details		Notes
Docket No.	20-0149	<ul style="list-style-type: none"> March 6, 2020, Delmarva Power filed an application with the Delaware Public Service Commission (DPSC) seeking an increase in electric distribution base rates Size of ask is driven by continued investment in electric distribution system to maintain and increase reliability and customer service
Test Year	April 1, 2019 – March 31, 2020	
Test Period	9 months actual + 3 months estimated	
Proposed Common Equity Ratio	50.37%	
Proposed Rate of Return	ROE: 10.30%; ROR: 7.15%	
Proposed Rate Base (Adjusted)	\$910.2M	
Requested Revenue Requirement Increase	\$22.9M ^(1,2)	
Residential Total Bill % Increase	3.3%	

Detailed Rate Case Schedule

	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	
Filed rate case		▲ 3/6/2020																			
Intervenor testimony								▲ 9/9/2020													
Rebuttal testimony									▲ 10/26/2020												
Evidentiary hearings														■ 2/10/2021 - 2/15/2021							
Initial briefs																					
Reply briefs																					
Commission order expected																					■ Q3 2021

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings

(2) Requested revenue requirement excludes the transfer of \$3.4M of revenues from the Distribution System Improvement Charge (DSIC) capital tracker into base distribution rates. As permitted by Delaware law, Delmarva Power implemented full allowable rates on October 6, 2020, subject to refund.



Pepco MD Distribution Rate Case Filing

Multi-Year Plan Case Filing Details		Notes
Formal Case No.	9655	<ul style="list-style-type: none"> October 26, 2020, Pepco MD filed a three multi-year plan (MYP) request with the Maryland Public Service Commission (MDPSC) seeking an increase in electric distribution base rates MYP proposes five tracking only Performance Incentive Mechanisms (PIMs) focused on system reliability, customer service and environmental The proposal includes an offset to distribution rates allowing for no overall distribution increase until April 2023 January 11, 2021, Pepco MD agreed to a week procedural schedule extension
Test Year	April 1 – March 31	
Test Period	2022, 2023, 2024	
Proposed Common Equity Ratio	50.50%	
Proposed Rate of Return	ROE: 10.20%; ROR: 7.54%	
2022-2024 Proposed Rate Base (Adjusted)	\$2.4B, \$2.6B, \$2.8B	
2022-2024 Requested Revenue Requirement Increase ^(1,2)	\$0.0M, \$0.0M, \$55.9M, \$54.2M	
2022-2024 Residential Total Bill % Increase ⁽²⁾	0.0%, 0.0%, 4.6%, 4.4%	

Detailed Rate Case Schedule											
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Filed rate case	▲ 10/26/2020										
Intervenor testimony	▲ 3/3/2021										
Rebuttal testimony	▲ 3/31/2021										
Evidentiary hearings	■ 4/26/2021 - 4/30/2021										
Initial briefs	▲ 5/21/2021										
Reply briefs	▲ 6/1/2021										
Commission order expected	▲ 6/28/2021										

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings

(2) Reflects 3-year cumulative multi-year plan for April 1, 2021 through March 31, 2024. Company proposed incremental revenue requirement increases of \$55.9M and \$54.2M with rates effective April 1, 2023 and April 1, 2024, respectively.



PECO (Gas) Distribution Rate Case Filing

Rate Case Filing Details		Notes
Docket No.	R-2020-3018929	<ul style="list-style-type: none"> On September 30, 2020, PECO filed a general base rate filing with the Pennsylvania Public Utility Commission (PAPUC) seeking an increase in gas distribution base rates Size of ask is driven by continued investment in gas distribution system to maintain and increase safety, reliability and customer service
Test Year	July 1, 2021 – June 30, 2022	
Test Period	12 Months Budget	
Proposed Common Equity Ratio	53.38%	
Proposed Rate of Return	ROE: 10.95%; ROR: 7.70%	
Proposed Rate Base (Adjusted)	\$2,462M	
Requested Revenue Requirement Increase	\$68.7M ⁽¹⁾	
Residential Total Bill % Increase	9.0%	

Detailed Rate Case Schedule													
	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
Filed rate case		▲ 9/30/2020											
Intervenor testimony				▲ 12/22/2020									
Rebuttal testimony					▲ 1/19/2021								
Evidentiary hearings						▲ 2/17/2021							
Initial Briefs						▲ 3/3/2021							
Reply Briefs							▲ 3/15/2021						
Commission order expected									Q2 2021				

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings



ACE Distribution Rate Case Filing

Rate Case Filing Details		Notes
Docket No.	ER20120746	<ul style="list-style-type: none"> December 9, 2020, ACE filed a distribution rate case with the New Jersey Board of Public Utilities (BPU) to increase distribution base rate. Size of ask is primarily driven by continued investments in electric distribution system to maintain and improve reliability and customer service and implementation of new technology. Forward looking additions through August 2021 (\$11.4M of revenue requirement based on 10.30% ROE) included in revenue requirement request. To address the impacts of COVID-19, ACE's proposal includes offsets allowing for no overall distribution rate increase until January 2022.
Test Year	January 1, 2020 – December 31, 2020	
Test Period	9 months actual + 3 months estimated	
Proposed Common Equity Ratio	50.18%	
Proposed Rate of Return	ROE: 10.30%; ROR: 7.34%	
Proposed Rate Base (Adjusted)	\$1.8B	
Requested Revenue Requirement Increase	\$67.3M ^(1,2)	
Residential Total Bill % Increase	6.9%	

Detailed Rate Case Schedule⁽³⁾

	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov
Filed rate case	▲ 12/9/2020											
Intervenor testimony	▲ 4/16/2021											
Rebuttal testimony	▲ 5/17/2021											
Evidentiary hearings ⁽⁴⁾	■ 8/4/2021 - 8/12/2021											
Initial Briefs												
Reply Briefs												
Commission order expected	Q4 2021 ■											

(1) Revenue requirement includes changes in depreciation and amortization expense and other costs where applicable, which have no impact on pre-tax earnings

(2) As allowed by regulations, ACE intends to put interim rates in effect on September 8, 2021, subject to refund

(3) Company's proposed procedural schedule

(4) Evidentiary hearings scheduled for August 4-6, 10 and 12, 2021



Exelon Generation Disclosures



Portfolio Management Strategy

Strategic Policy Alignment

- Aligns hedging program with financial policies and financial outlook
- Establish minimum hedge targets to meet financial objectives of the company (dividend, credit rating)
- Hedge enough commodity risk to meet future cash requirements under a stress scenario

Three-Year Ratable Hedging

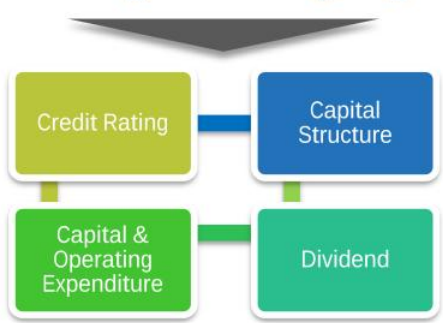
- Ensure stability in near-term cash flows and earnings
- Disciplined approach to hedging
- Tenor aligns with customer preferences and market liquidity
- Multiple channels to market that allow us to maximize margins
- Large open position in outer years to benefit from price upside

Bull / Bear Program

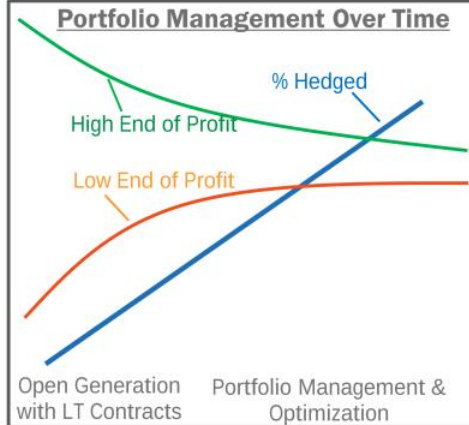
- Ability to exercise fundamental market views to create value v the ratable framework
- Modified timing of hedges v purely ratable
- Cross-commodity hedging (h rate positions, options, etc.)
- Delivery locations, regional & zonal spread relationships

Align Hedging & Financials

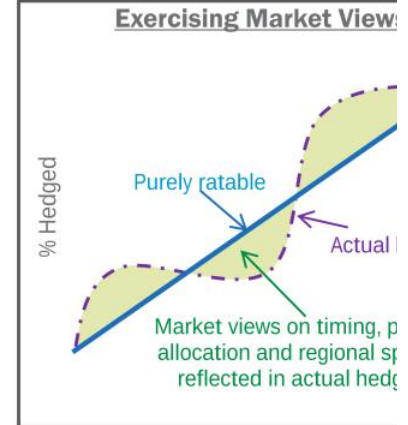
Establishing Minimum Hedge Targets



Portfolio Management Over Time



Exercising Market View



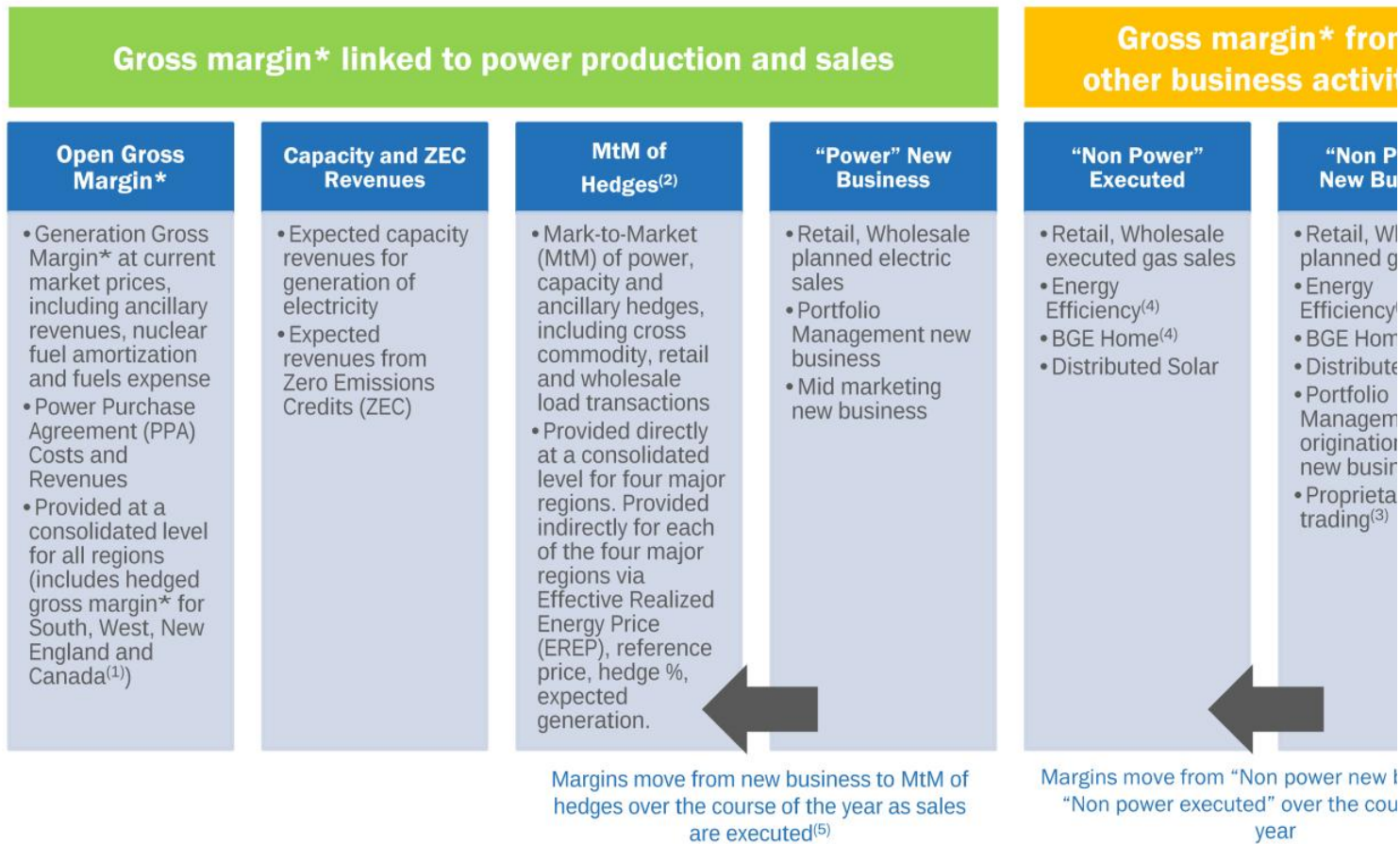
Protect Balance Sheet

Ensure Earnings Stability

Create Value



Components of Gross Margin* Categories



(1) Hedged gross margins* for South, West, New England & Canada region will be included with Open Gross Margin*; no expected generation, hedge %, EREP or reference prices provided for this region

(2) MtM of hedges provided directly for the four larger regions; MtM of hedges is not provided directly at the regional level but can be easily estimated using EREP, reference price and hedge %

(3) Proprietary trading gross margins* will generally remain within "Non Power" New Business category and only move to "Non Power" Executed category upon management discretion

(4) Gross margin* for these businesses are net of direct "cost of sales"

(5) Margins for South, West, New England & Canada regions and optimization of fuel and PPA activities captured in Open Gross Margin*



Exelon Generation: Gross Margin* Update

Gross Margin Category (\$M) ⁽¹⁾	December 31, 2020	Change from
	2021	September 30, 2021
Open Gross Margin* ^(2,5) (including South, West, New England, Canada hedged gross margin)	\$3,200	\$(350)
Capacity and ZEC Revenues ⁽²⁾	\$1,800	-
Mark-to-Market of Hedges ^(2,3)	\$700	\$450
Power New Business / To Go	\$500	\$(50)
Non-Power Margins Executed	\$250	-
Non-Power New Business / To Go	\$250	-
Total Gross Margin*^(4,5)	\$6,700	\$50
Estimated Gross Margin Impact of February Weather Event ⁽⁶⁾	\$(800)	\$(800)
Pro-Forma Total Gross Margin*	\$5,900	\$(750)

Recent Developments

- 2021 Total Gross Margin* is projected to be \$(750)M lower due to the estimated impact of the Texas severe weather event partially offset by identified Power New Business opportunity:
 - \$(800)M estimate of Texas severe weather event across our portfolios
 - \$50M Power New Business
- Executed \$100M of Power New Business for 2021

(1) Gross margin* categories rounded to nearest \$50M

(2) Excludes EDF's equity ownership share of the CENG Joint Venture

(3) Mark-to-Market of Hedges assumes mid-point of hedge percentages

(4) Based on December 31, 2020 market conditions. Excludes the impact of February's severe weather event.

(5) Reflects Byron and Dresden retirements in September 2021 and November 2021, respectively

(6) Reflects the midpoint of the initial gross margin estimate of \$(700)-\$(900)M across our portfolios. Excludes bad debt and other P&L offsets.



ExGen Disclosures

December 31, 2020

Generation and Hedges	2021
Expected Generation (GWh)⁽¹⁾	173,200
Midwest ⁽⁵⁾	88,400
Mid-Atlantic ⁽²⁾	47,800
ERCOT	20,400
New York ⁽²⁾	16,600
% of Expected Generation Hedged⁽³⁾	94%-97%
Midwest ⁽⁵⁾	91%-94%
Mid-Atlantic ⁽²⁾	99%-102%
ERCOT	94%-97%
New York ⁽²⁾	90%-93%
Effective Realized Energy Price (\$/MWh)⁽⁴⁾	
Midwest ⁽⁵⁾	\$25.50
Mid-Atlantic ⁽²⁾	\$32.00
New York ⁽²⁾	\$27.50

(1) Expected generation is the volume of energy that best represents our commodity position in energy markets from owned or contracted for capacity based upon a simulated dispatch that makes assumptions regarding future market conditions, which are calibrated to market quotes for power, fuel, load following products, and options. Expected generation assumes refueling outages in 2021 at Exelon-operated nuclear plants and Salem. Expected generation assumes capacity factor of 94.6% in 2021 at Exelon-operated nuclear plants, at owners. Reflects assumptions as of December 31, 2020 and excludes the impact of February's severe weather event.

(2) Excludes EDF's equity ownership share of CENG Joint Venture

(3) Percent of expected generation hedged is the amount of equivalent sales divided by expected generation. Includes all hedging products, such as wholesale and retail sales of power, and swaps.

(4) Effective realized energy price is representative of an all-in hedged price, on a per MWh basis, at which expected generation has been hedged. It is developed by considering the energy revenues and costs associated with our hedges and by considering the fossil fuel that has been purchased to lock in margin. It excludes uranium costs, RPM capacity and ZEC revenue. It includes the mark-to-market value of capacity contracted at prices other than RPM clearing prices including our load obligations. It can be compared with the reference prices used to calculate open gross margin* in order to determine the mark-to-market value of Exelon Generation's energy hedges.

(5) Reflects Byron and Dresden retirements in September 2021 and November 2021, respectively



Additional ExGen Modeling Data

Total Gross Margin Reconciliation (in \$M)⁽¹⁾	2021
Revenue Net of Purchased Power and Fuel Expense^{*(2,3)}	\$7,150
Other Revenues ⁽⁴⁾	\$(175)
Direct cost of sales incurred to generate revenues for certain Constellation and Power businesses	\$(275)
Total Gross Margin* (Non-GAAP)	\$6,700
Estimated Gross Margin Impact of February Weather Event ⁽⁵⁾	\$(800)
Pro-Forma Total Gross Margin* (Non-GAAP)	\$5,900

Key ExGen Modeling Inputs (in \$M)^(1,6)	2021
Other ⁽⁷⁾	\$400
Adjusted O&M ^{*(8)}	\$(3,700)
Taxes Other Than Income (TOTI) ⁽⁹⁾	\$(350)
Depreciation & Amortization*	\$(1,000)
Interest Expense	\$(300)
Effective Tax Rate	25.0%

(1) All amounts rounded to the nearest \$25M

(2) ExGen does not forecast the GAAP components of RNF separately, as to do so would be unduly burdensome. RNF also includes the RNF of our proportionate ownership share of CEN

(3) Excludes the Mark-to-Market impact of economic hedging activities due to the volatility and unpredictability of the future changes to power prices

(4) Other Revenues primarily reflects revenues from variable interest entities, funds collected through revenues for decommissioning the former PECO nuclear plants through regulated and gross receipts tax revenues

(5) Reflects the midpoint of the initial gross margin estimate of \$(700)-\$(900)M across our portfolios. Excludes bad debt and other P&L offsets.

(6) ExGen O&M, TOTI and Depreciation & Amortization excludes EDF's equity ownership share of the CENG Joint Venture

(7) Other reflects Other Revenues excluding gross receipts tax revenues, includes nuclear decommissioning trust fund earnings from unregulated sites, includes the minority interest in Renewables JV, and unrealized gains or losses from equity investments

(8) 2021 Adjusted O&M* includes \$150M of non-cash expense related to the increase in the ARO liability due to the passage of time and a preliminary estimate of bad debt associated the severe weather event in Texas that is subject to change

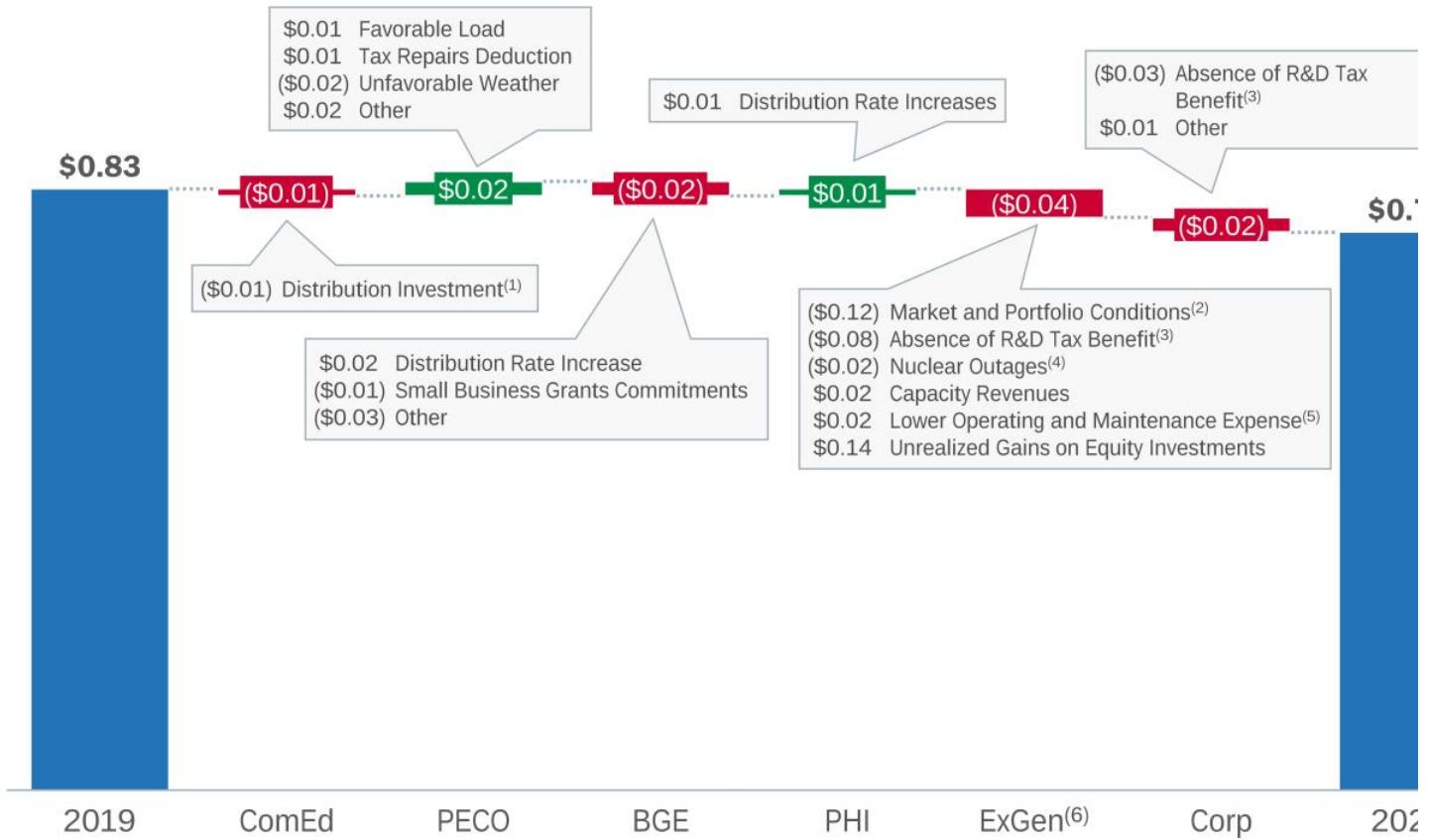
(9) 2021 TOTI excludes gross receipts tax of \$125M



2020A Earnings Waterfalls



Q4 2020 QTD Adjusted Operating Earnings* Waterfall



Note: Amounts may not sum due to rounding

(1) Primarily reflects lower allowed electric distribution ROE due to a decrease in treasury rates, partially offset by higher rate base

(2) Primarily reflects lower realized energy prices and reduction in load due to COVID-19

(3) Reflects the absence of a benefit related to certain research and development activities recorded in the fourth quarter of 2019

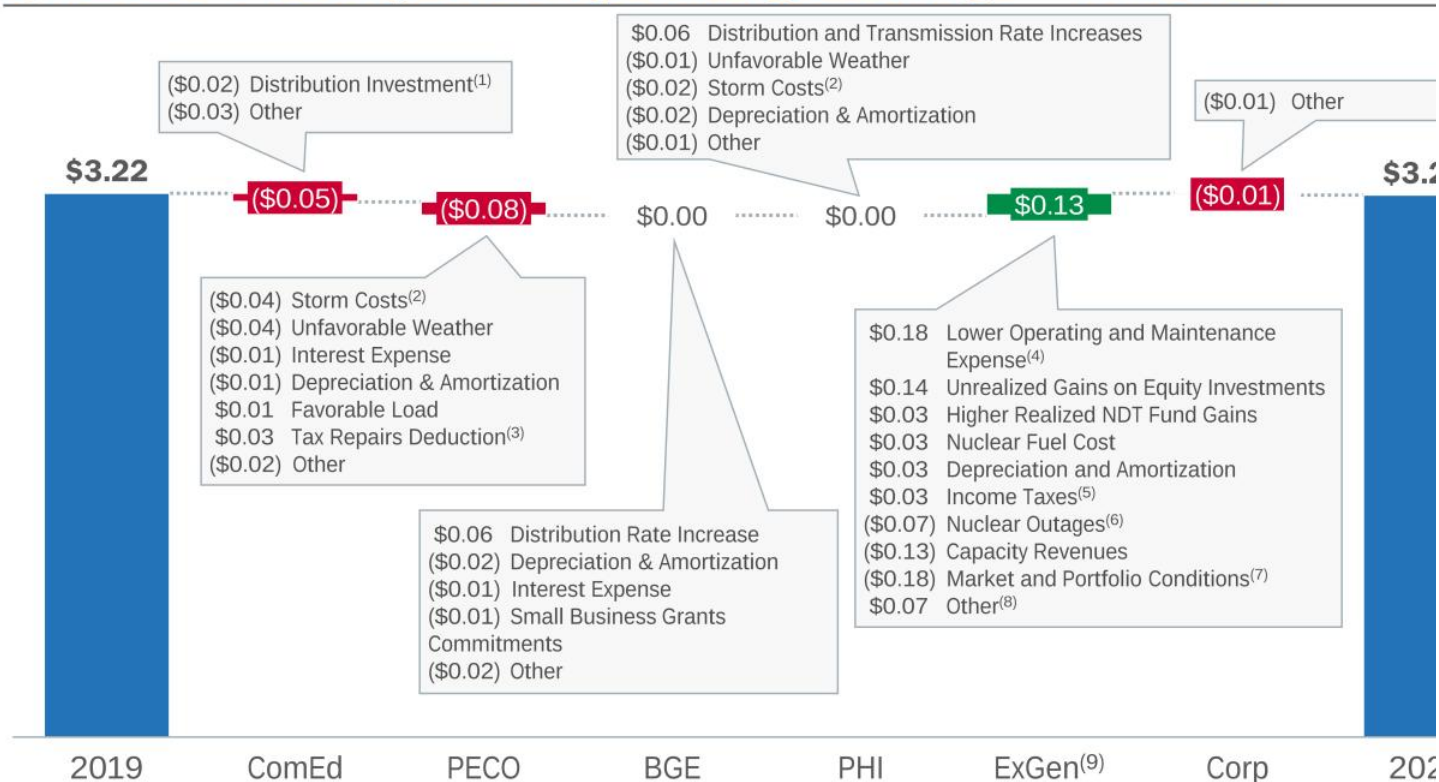
(4) Reflects the revenue and operating and maintenance expense impacts of higher nuclear outage days at Salem in 2020, partially offset by the impacts of lower nuclear outage days at operated plants

(5) Includes lower contracting costs and travel costs, partially offset by lower nuclear insurance credits

(6) Drivers reflect CENG ownership at 100%



Q4 2020 YTD Adjusted Operating Earnings* Waterfall



Note: Amounts may not sum due to rounding

(1) Reflects lower allowed electric distribution ROE due to a decrease in treasury rates, partially offset by higher rate base

(2) At PECO, primarily reflects increased costs attributable to the June 2020 and August 2020 storms, net of tax repairs. At PHI, primarily reflects increased costs attributable to the August storm

(3) Excludes tax repairs related to storm costs

(4) Includes the impacts previous cost management programs, lower contracting costs, and lower travel costs, partially offset by lower insurance credits

(5) Primarily reflects a benefit related to a settlement in the first quarter of 2020, partially offset by the absence of a benefit related to certain research and development activities recorded in the fourth quarter of 2019

(6) Reflects the revenue and operating and maintenance expense impacts of higher nuclear outage days in 2020, including Salem

(7) Primarily reflects reduction in load due to COVID-19 and lower realized energy prices, partially offset by higher portfolio optimization

(8) Primarily reflects the elimination of activity attributable to noncontrolling interest, primarily for CENG

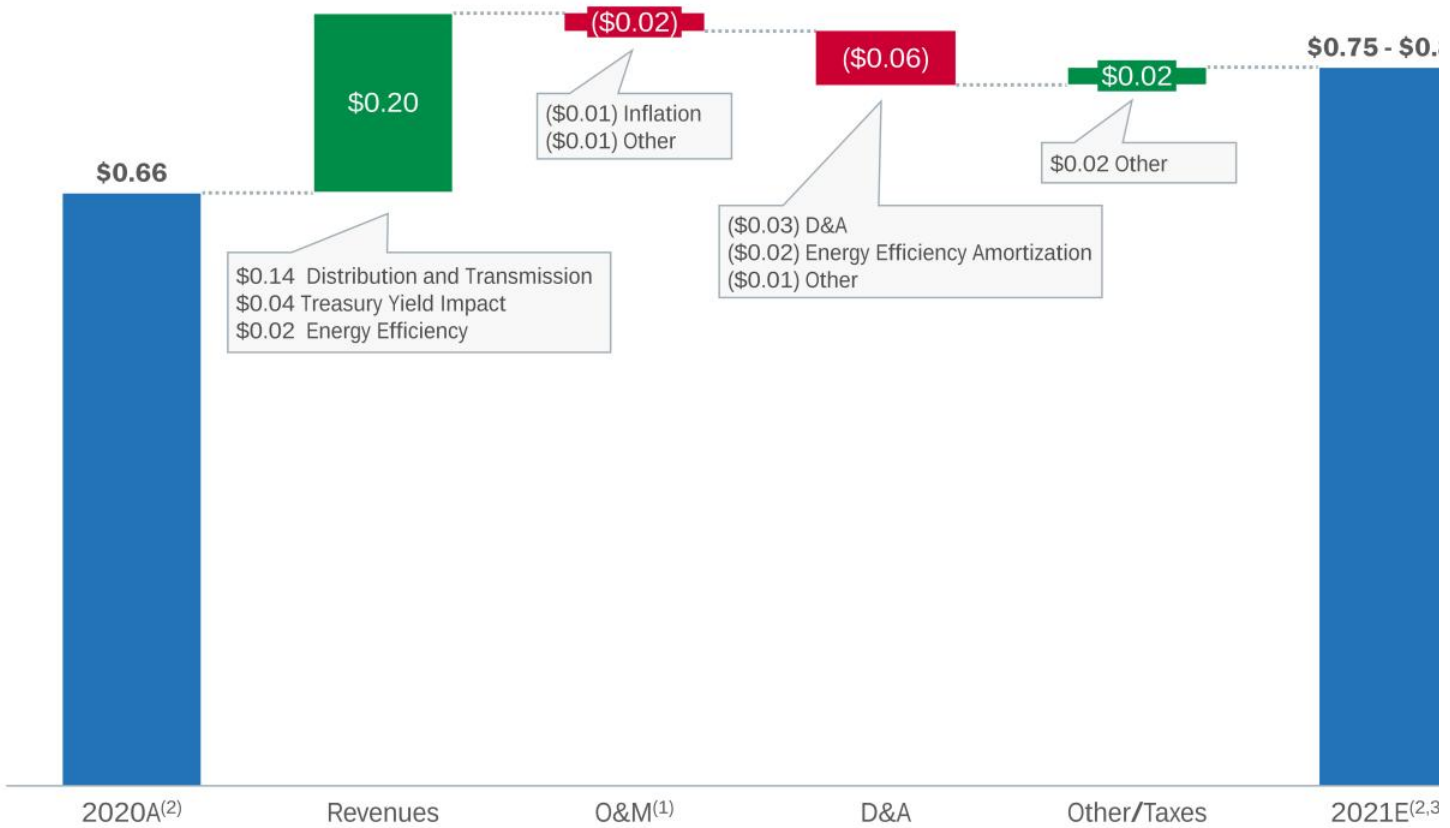
(9) Drivers reflect CENG ownership at 100%



2021E Earnings Waterfalls



ComEd Adjusted Operating EPS* Bridge 2020 to 2021



Note: Drivers add up to mid-point of 2021 adjusted operating EPS* range

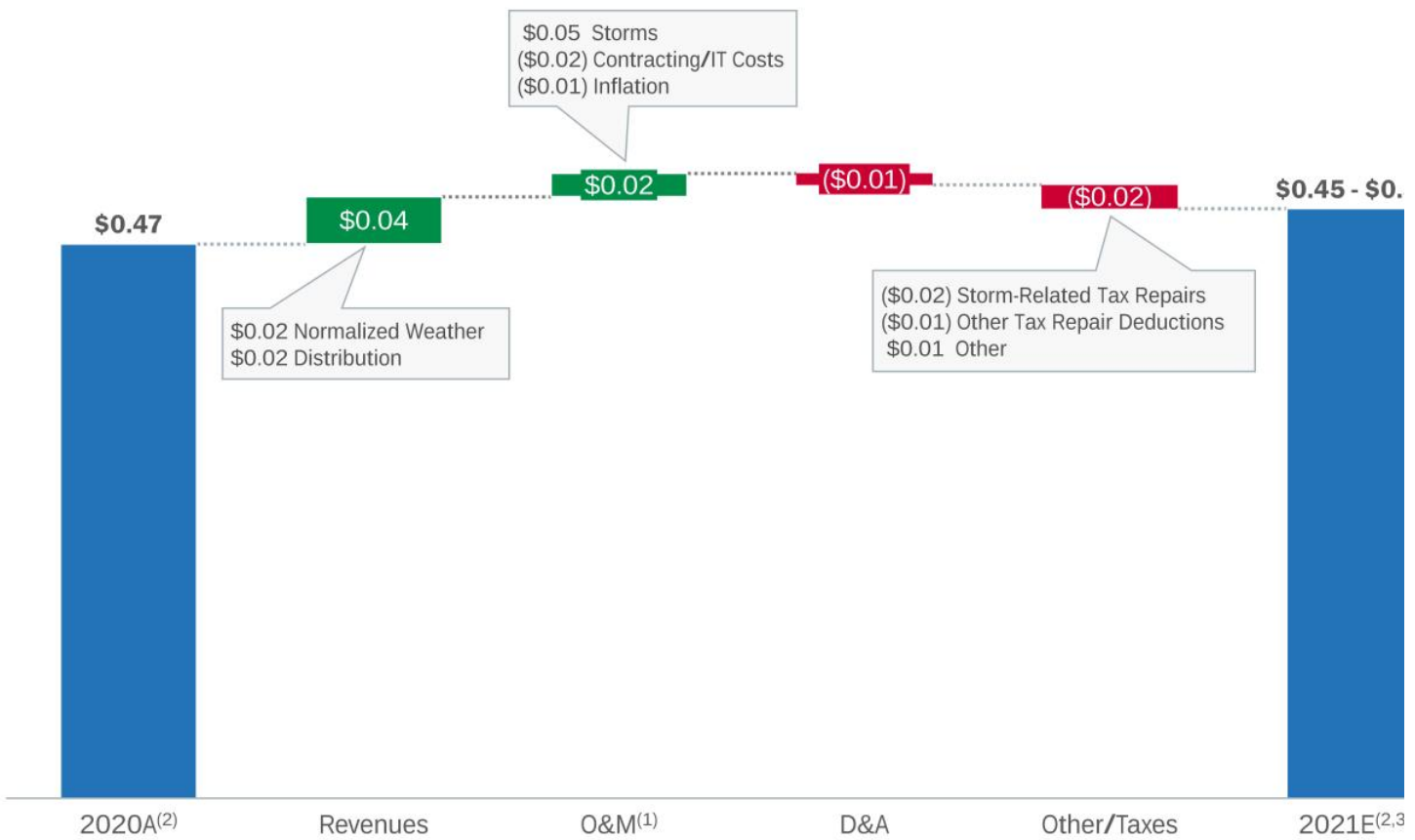
(1) O&M excludes regulatory items that are P&L neutral

(2) Shares Outstanding (diluted) are 977M in 2020 and 980M in 2021

(3) Guidance assumes an effective tax rate for 2021 of 20.5% and forward 30-year Treasury yield as of 2/19/2021



PECO Adjusted Operating EPS* Bridge 2020 to 2021



Note: Drivers add up to mid-point of 2021 adjusted operating EPS* range

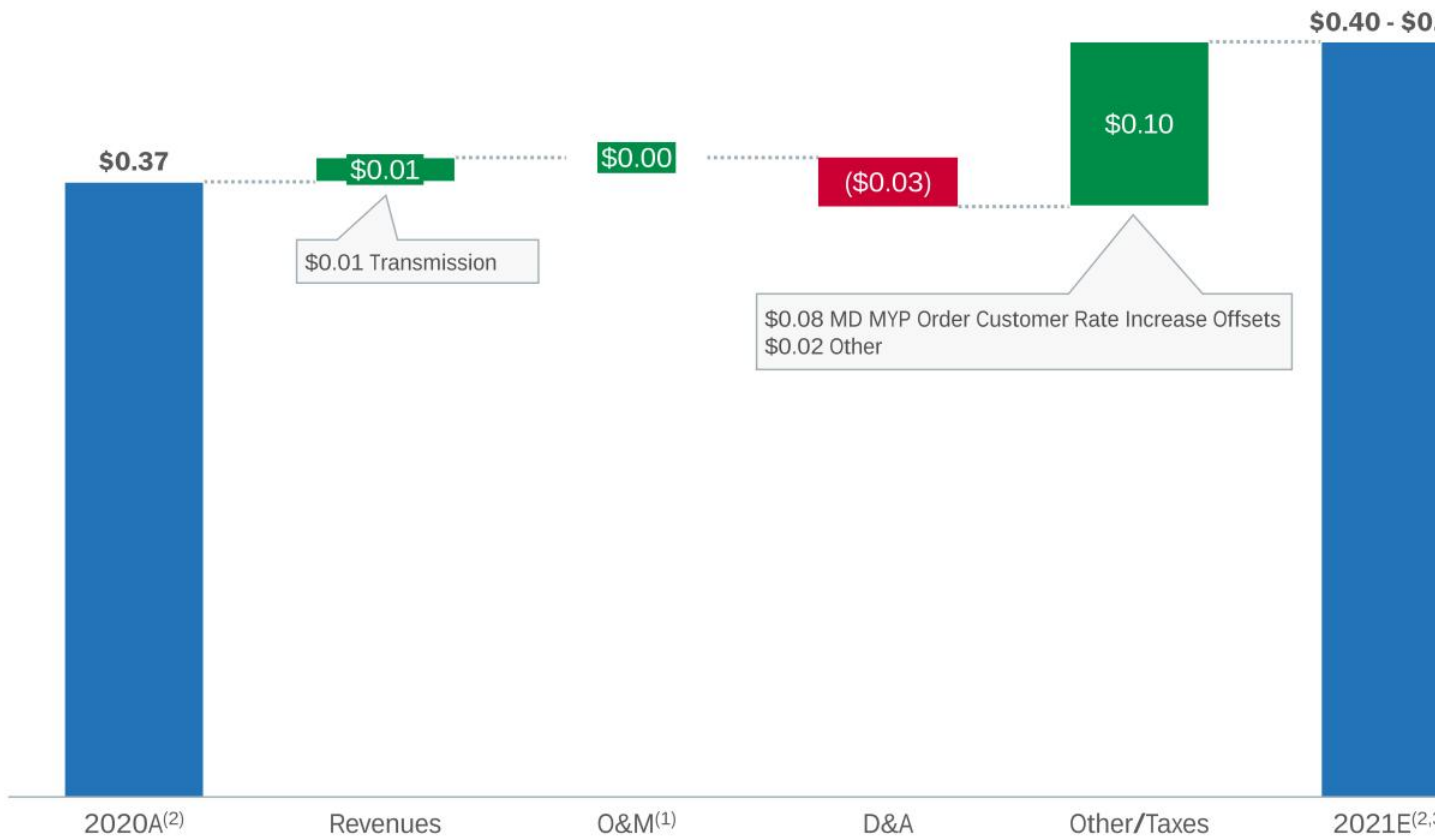
(1) O&M excludes regulatory items that are P&L neutral

(2) Shares Outstanding (diluted) are 977M in 2020 and 980M in 2021

(3) Guidance assumes an effective tax rate for 2021 of 6.8%



BGE Adjusted Operating EPS* Bridge 2020 to 2021



Note: Drivers add up to mid-point of 2021 adjusted operating EPS* range

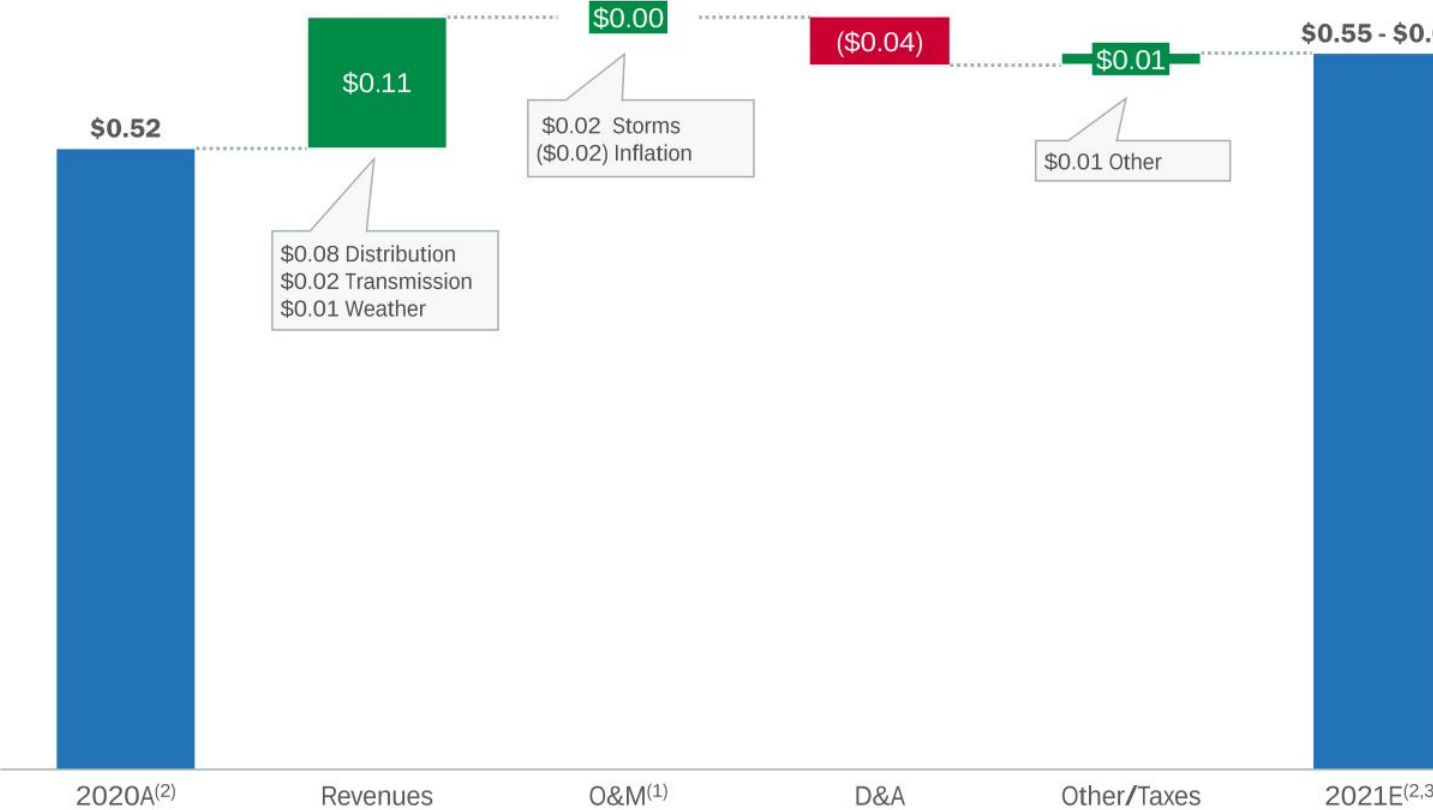
(1) O&M excludes regulatory items that are P&L neutral

(2) Shares Outstanding (diluted) are 977M in 2020 and 980M in 2021

(3) Guidance assumes an effective tax rate for 2021 of (5.6%). The negative tax rate is primarily driven by the amortization of deferred income tax regulatory liabilities established upon enactment of TCJA.



PHI Adjusted Operating EPS* Bridge 2020 to 2021



Note: Drivers add up to mid-point of 2021 adjusted operating EPS* range

- (1) O&M excludes regulatory items that are P&L neutral
- (2) Shares Outstanding (diluted) are 977M in 2020 and 980M in 2021
- (3) Guidance assumes an effective tax rate for 2021 of (1.8%). The negative tax rate is primarily driven by the amortization of deferred income tax regulatory liabilities established upon enactment of TCJA.



Appendix

Reconciliation of Non-GAAP Measures



Q4 QTD GAAP EPS Reconciliation

Three Months Ended December 31, 2020	ComEd	PECO	BGE	PHI	ExGen	Other	Ex
2020 GAAP Earnings (Loss) Per Share	\$0.14	\$0.13	\$0.08	\$0.08	\$0.02	(\$0.08)	\$0.07
Mark-to-market impact of economic hedging activities	-	-	-	-	0.12	-	0
Unrealized gains related to NDT funds	-	-	-	-	(0.27)	-	(0)
Plant retirements and divestitures	-	-	-	-	0.38	-	0
Cost management program	-	-	-	-	0.01	-	0
COVID-19 direct costs	-	-	-	-	0.01	-	0
Asset retirement obligation	-	-	-	-	0.05	-	0
Income tax-related adjustments	-	-	-	-	-	0.01	0
Noncontrolling interests	-	-	-	-	0.09	-	0
2020 Adjusted (non-GAAP) Operating Earnings (Loss) Per Share	\$0.14	\$0.14	\$0.08	\$0.08	\$0.40	(\$0.07)	\$0.07

Note: All amounts shown are per Exelon share and represent contributions to Exelon's EPS. Amounts may not sum due to rounding.



Q4 QTD GAAP EPS Reconciliation (continued)

Three Months Ended December 31, 2019	ComEd	PECO	BGE	PHI	ExGen	Other	Ex
2019 GAAP Earnings (Loss) Per Share	\$0.15	\$0.12	\$0.10	\$0.07	\$0.41	(\$0.05)	\$0.00
Mark-to-market impact of economic hedging activities	-	-	-	-	0.10	0.01	0
Unrealized gains related to NDT funds	-	-	-	-	(0.12)	-	(0)
Cost management program	-	-	-	-	0.01	-	0
Income tax-related adjustments	-	-	-	-	-	(0.01)	(0)
Noncontrolling interests	-	-	-	-	0.03	-	0
2019 Adjusted (non-GAAP) Operating Earnings (Loss) Per Share	\$0.15	\$0.12	\$0.10	\$0.07	\$0.44	(\$0.05)	\$0.00

Note: All amounts shown are per Exelon share and represent contributions to Exelon's EPS. Amounts may not sum due to rounding.



Q4 YTD GAAP EPS Reconciliation

Twelve Months Ended December 31, 2020	ComEd	PECO	BGE	PHI	ExGen	Other	Ex
2020 GAAP Earnings (Loss) Per Share	\$0.45	\$0.46	\$0.36	\$0.51	\$0.60	(\$0.36)	\$0.36
Mark-to-market impact of economic hedging activities	-	-	-	-	(0.24)	0.02	(0.02)
Unrealized gains related to NDT funds	-	-	-	-	(0.26)	-	(0.26)
Asset Impairments	0.01	-	-	-	0.39	-	0.40
Plant retirements and divestitures	-	-	-	-	0.74	-	0.74
Cost management program	-	-	-	0.01	0.03	-	0.04
Change in environmental liabilities	-	-	-	-	0.02	-	0.02
COVID-19 direct costs	-	0.01	-	-	0.03	-	0.04
Deferred Prosecution Agreement payments	0.20	-	-	-	-	-	0.20
Asset retirement obligation	-	-	-	-	0.05	-	0.05
Income tax-related adjustments	-	-	-	-	(0.03)	0.10	0.07
Noncontrolling interests	-	-	-	-	0.11	-	0.11
2020 Adjusted (non-GAAP) Operating Earnings (Loss) Per Share	\$0.66	\$0.47	\$0.37	\$0.52	\$1.44	(\$0.24)	\$0.66

Note: All amounts shown are per Exelon share and represent contributions to Exelon's EPS. Amounts may not sum due to rounding.



Q4 YTD GAAP EPS Reconciliation (continued)

Twelve Months Ended December 31, 2019	ComEd	PECO	BGE	PHI	ExGen	Other	Ex
2019 GAAP Earnings (Loss) Per Share	\$0.71	\$0.54	\$0.37	\$0.49	\$1.16	(\$0.25)	\$3.00
Mark-to-market impact of economic hedging activities	-	-	-	-	0.18	0.02	0
Unrealized gains related to NDT funds	-	-	-	-	(0.31)	-	(0)
Asset Impairments	-	-	-	-	0.13	-	0
Plant retirements and divestitures	-	-	-	-	0.12	-	0
Cost management program	-	-	-	0.01	0.04	-	0
Litigation settlement gain	-	-	-	-	(0.02)	-	(0)
Asset retirement obligation	-	-	-	-	(0.09)	-	(0)
Change in environmental liabilities	-	-	-	0.02	-	-	0
Income tax-related adjustments	-	-	-	-	0.01	-	0
Noncontrolling interests	-	-	-	-	0.09	-	0
2019 Adjusted (non-GAAP) Operating Earnings (Loss) Per Share	\$0.71	\$0.55	\$0.37	\$0.52	\$1.31	(\$0.23)	\$3.00

Note: All amounts shown are per Exelon share and represent contributions to Exelon's EPS. Amounts may not sum due to rounding.



Projected GAAP to Operating Adjustments

- **Exelon's projected 2021 adjusted (non-GAAP) operating earnings excludes the earnings effects of the following:**
 - Mark-to-market adjustments from economic hedging activities;
 - Unrealized gains and losses from NDT funds to the extent not offset by contractual accounts described in the notes to the consolidated financial statements;
 - Certain costs related to plant retirements;
 - Certain costs incurred to achieve cost management program savings;
 - Direct costs related to the novel coronavirus (COVID-19) pandemic;
 - Certain acquisition-related costs;
 - Costs related to a multi-year Enterprise Resource Program (ERP) system implementation;
 - Other items not directly related to the ongoing operations of the business; and
 - Generation's noncontrolling interest related to exclusion items.



GAAP to Non-GAAP Reconciliations

Consolidated EU Operating TTM ROE Reconciliation (\$M)	Q4 2020	Q3 2020	Q2 2020	Q1 2020
Net Income (GAAP)	1,737	1,747	\$1,728	\$2,060
Operating Exclusions	246	243	\$254	\$31
Adjusted Operating Earnings	1,984	1,990	\$1,982	\$2,091
Average Equity	22,690	22,329	\$21,885	\$21,502
Operating (Non-GAAP) TTM ROE (Adjusted Operating Earnings/Average Equity)	8.7%	8.9%	9.1%	9.7%

Consolidated EU Operating TTM ROE Reconciliation (\$M)	Q4 2019	Q3 2019	Q2 2019	Q1 2019
Net Income (GAAP)	\$2,065	\$2,037	\$2,011	\$1,967
Operating Exclusions	\$30	\$33	\$31	\$33
Adjusted Operating Earnings	\$2,095	\$2,070	\$2,042	\$1,999
Average Equity	\$20,913	\$20,500	\$20,111	\$19,639
Operating (Non-GAAP) TTM ROE (Adjusted Operating Earnings/Average Equity)	10.0%	10.1%	10.2%	10.2%

Consolidated EU Operating TTM ROE Reconciliation (\$M)	Q4 2018	Q3 2018	Q2 2018	Q1 2018
Net Income (GAAP)	\$1,836	\$1,770	\$1,724	\$1,643
Operating Exclusions	\$32	\$40	\$13	\$32
Adjusted Operating Earnings	\$1,869	\$1,810	\$1,737	\$1,675
Average Equity	\$19,367	\$18,878	\$18,467	\$17,969
Operating (Non-GAAP) TTM ROE (Adjusted Operating Earnings/Average Equity)	9.6%	9.6%	9.4%	9.3%

Consolidated EU Operating TTM ROE Reconciliation (\$M)	Q4 2017
Net Income (GAAP)	\$1,704
Operating Exclusions	(\$24)
Adjusted Operating Earnings	\$1,680
Average Equity	\$17,779
Operating (Non-GAAP) TTM ROE (Adjusted Operating Earnings/Average Equity)	9.4%

Note: May not sum due to rounding. Represents the twelve-month periods ending December 31, 2017-2020, September 30, 2018-2020, June 30, 2018-2020 and March 31, 2018-2020. Earned ROEs* represent weighted average across all lines of business (Electric Distribution, Gas Distribution, and Electric Transmission).



GAAP to Non-GAAP Reconciliations

ExGen Adjusted O&M Reconciliation (\$M) ⁽¹⁾	2020	2021
GAAP O&M	\$5,150	\$3,900
Decommissioning ⁽²⁾	\$25	\$50
Byron and Dresden Retirements ⁽³⁾	\$75	\$450
Mystic 8/9 Retirements ⁽⁴⁾	(\$525)	-
Direct cost of sales incurred to generate revenues for certain Constellation and Power businesses ⁽⁵⁾	(\$225)	(\$275)
O&M for managed plants that are partially owned	(\$400)	(\$425)
Other	(\$125)	(\$25)
Adjusted O&M (Non-GAAP)	\$3,975	\$3,700

Note: Items may not sum due to rounding

(1) All amounts rounded to the nearest \$25M

(2) Reflects earnings neutral O&M

(3) 2020 and 2021 includes \$325M and \$475M, respectively, of accelerated earnings neutral O&M from the retirements of Byron and Dresden

(4) 2020 includes (\$500M) of impairment and (\$25M) of one-time charges associated with the retirement of Mystic 8/9

(5) Reflects the direct cost of sales of certain businesses, which are included in Total Gross Margin*



